

PILLAR 3 DISCLOSURE

Dec 31, 2022

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1 SCOPE OF APPLICATION

The Pillar 3 Disclosure is prepared on a bank solo as well as on a consolidated basis of the Group, i.e. the Bank ("Baiduri Bank Berhad") and its subsidiaries ("Baiduri Finance Berhad" & "Baiduri Capital Sdn Bhd"). The financial statements of the Bank and the Group have been prepared in accordance with the Brunei Darussalam Companies Act, Chapter. 39, the Brunei Darussalam Banking Order, 2006 and International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

2 OVERVIEW OF KEY PRUDENTIAL METRICS AND RWA

2.1 Key Metrics

	Bank	Dec 2022 B\$'000	Sep 2022 B\$'000	Jun 2022 B\$'000	Mar 2022 B\$'000	Dec 2021 B\$'000
	<u>Available capital</u>					
1	Tier 1	514,831	482,961	478,205	474,257	471,193
2	Total Capital	477,548	444,545	438,988	440,835	434,666
	<u>Risk-weighted assets</u>					
3	Total risk-weighted assets (RWA)	2,085,444	2,048,365	2,142,132	1,990,817	1,965,690
	<u>Risk-based capital ratios as a percentage of RWA</u>					
4	Tier 1 ratio (%)	24.69%	23.58%	22.32%	23.82%	23.97%
5	Total capital ratio (%)	22.90%	21.70%	20.49%	22.14%	22.11%
	<u>Group</u>					
	<u>Available capital</u>					
1	Tier 1	622,664	585,848	580,180	575,329	571,373
2	Total Capital	639,396	606,904	598,743	599,810	589,388
	<u>Risk-weighted assets</u>					
3	Total risk-weighted assets (RWA)	2,836,810	2,769,012	2,852,203	2,699,008	2,675,704
	<u>Risk-based capital ratios as a percentage of RWA</u>					
4	Tier 1 ratio (%)	21.95%	21.16%	20.34%	21.32%	21.35%
5	Total capital ratio (%)	22.54%	21.92%	20.99%	22.22%	22.03%

2.2 Overview of Risk Weighted Assets (RWA)

		Risk-weighted Assets		Minimum Capital Requirements
		Dec 2022 B\$'000	Sep 2022 B\$'000	B\$,000
	<u>Bank</u>			
1	Credit risk (Standardised)	1,829,347	1,780,425	182,935
2	Market risk (Standardised)	3,619	17,207	362
3	Operational risk (Basic indicator Approach)	252,478	250,733	25,248
4	Total	2,085,444	2,048,365	208,545
	<u>Group</u>			
1	Credit risk (Standardised)	2,513,953	2,435,110	251,395
2	Market risk (Standardised)	3,567	17,155	357
3	Operational risk (Basic indicator Approach)	319,290	316,747	31,929
4	Total	2,836,810	2,769,012	283,681

3 COMPOSITION OF CAPITAL
3.1 Composition of Regulatory Capital as at Dec 31, 2022

	Bank	Group
	B\$'000	B\$'000
Tier 1 capital: Instruments and reserves	514,831	622,664
1 Paid-up Ordinary Shares/Assigned Capital (after deduction of holdings of own capital)	180,000	180,000
2 Non-Cumulative, Non-Redeemable Preference Shares	-	-
3 Share Premium	-	-
4 Statutory Reserve Fund	175,066	222,536
5 Published Retained Profits/(Accumulated Losses)	154,611	214,974
6 General Reserves	5,154	5,154
7 Fair Value Reserves	-	-
8 Tier 1 capital before regulatory adjustments	514,831	622,664
Tier 1 capital: regulatory adjustments	-	-
9 Reciprocal cross-holdings of ordinary shares (as required by BDCB)	-	-
10 Goodwill	-	-
11 Other intangible assets	-	-
12 Advances/financing granted to employees of the bank for the purchase of shares of the bank under a share ownership plan	-	-
13 Minority interests held by 3 rd parties in Financial Subsidiary	-	-
14 Total Regulatory adjustments to Tier 1 Capital	-	-
15 Tier 1 capital	-	-
Tier 2 capital: instruments and provisions	10,666	16,732
16 General Credit Loss Reserves (Capped at 1.25% of Credit Risk)	10,666	16,732
17 Hybrid (debt/equity) Capital Instruments	-	-
18 Approved Subordinated Term Debt (Capped at 50% of Core Capital Element)	-	-
19 Tier 2 capital before regulatory adjustments	-	-
Tier 2 capital: regulatory adjustments	-	-
20 Reciprocal cross-holdings of Tier 2 Capital Instruments	-	-
21 Minority Interests Arising from Holdings of Tier 2 Instruments in Financial Subsidiaries by Third Parties	-	-
22 Total regulatory adjustments to Tier 2 capital	-	-
23 Tier 2 capital (T2)	10,666	16,732
24 Allowable Supplementary Capital (Tier 2 Capital)	10,666	16,732
25 Sub-Total of Tier 1 and Tier 2 Capital	525,497	639,396
26 Deductions/Adjustments 3 to total Amount of Tier 1 and Tier 2 Capital	(47,949)	-
27 Significant Investments in Banking, Securities and other Financial Entities	-	-
28 Significant Investments in Insurance, Entities & Subsidiary	(47,949)	-
29 Significant Investments in Commercial Entities	-	-
30 Securitisation Exposures (Rated B or Below and Unrated)	-	-
31 Re-securitisation Exposures (Rated B+ or Below and Unrated)	-	-
32 Total regulatory capital (TC = T1 + T2)	477,548	639,396
33 Total risk-weighted assets	2,085,444	2,836,810
Capital ratios		
34 Tier 1 (as a percentage of risk-weighted assets)	24.69%	21.95%
35 Total capital (as a percentage of risk-weighted assets)	22.90%	22.54%

3.2 Capital adequacy

The regulator, Brunei Darussalam Central Bank ("BDCB") sets and monitors capital requirements for the Group.

The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position. The Group's overall strategy remains unchanged from the previous financial year.

The capital structure of the Group consists of equity of the Bank and its subsidiaries (comprising issued capital, reserves, and retained earnings).

The Group has complied with all imposed capital requirements for the financial years ended December 31, 2021 and 2022. Management monitors capital based on "capital funds" as defined under the Brunei Darussalam Banking Order, 2006.

INTERNAL CAPITAL ADEQUACY ASSESSMENT PROCESS ("ICAAP")

Under the current regulatory framework, capital requirements are divided into two pillars:

- Pillar 1 – defined by a set of mathematical formulas prescribed by the regulator in order to calculate Risk Weighted Assets ("RWAs") for Credit Risk, Market Risk and Operational Risk. The minimum capital requirement is 10% of the total RWAs.
- Pillar 2 – contains a framework to assess the risks to which the Group is exposed as well as the risk management processes in place to avoid, manage and mitigate those risks. It requires an evaluation of capital adequacy relative to its risks; and considers the potential impact on earnings and capital from stress events.

While Pillar 1 entails the calculation of capital requirements on the basis of uniform rules for all banking groups operating in Brunei Darussalam, the ICAAP under Pillar 2 takes into account the individual characteristics of a given institution and covers all relevant risk types, including risks not addressed under Pillar 1.

The Group's approach to calculate its own internal capital requirements has been to take the minimum capital required for Risk Weighted Assets under Pillar 1 as the starting point, assess whether this is sufficient to cover the risks, and then identify other risks and assess prudent levels of capital to meet them. Various stress scenarios and methodologies have been employed to measure and assess Pillar 2 capital requirements for each key risk type.

Quantitative disclosures on the Group's capital adequacy can be found in page 47 of the Consolidated Financial Statements.

4 LINKAGES BETWEEN FINANCIAL STATEMENTS AND REGULATORY EXPOSURES

4.1 Explanations of differences between accounting and regulatory exposure amounts

The Group has an established framework and methodology used for assessing the condition of individual credits and timely recognition of Expected Credit Losses in accordance with IFRS 9 and BDCB Prudential Measures of Asset Quality. There are no differences reported in published financial statements and regulatory consolidation with exception below:-

- Stage 1 ECL which is classified under Tier 2 Capital while this is reported at net of loan advances under our financial statements.
- Investment in subsidiaries are deducted from Tier 1 Capital.

4.2 Differences between accounting and regulatory scopes for Bank as of Dec 31, 2022

Bank as at Dec 31, 2022						
	Carrying values as reported in published financial statements and regulatory consolidation	Carrying values of items:				
		Subject to credit risk framework	Subject to counterparty credit risk framework	Subject to the Securitization framework	Subject to the market risk framework	Not subject to capital requirements or subject to deduction from capital
Assets						
Cash and balances with banks and other financial institutions	896,769	896,769	856,504	-	61,231	-
Balances with BDCB	181,520	181,520	-	-	-	-
Items in the course of collection from other banks	-	-	-	-	-	-
Trading portfolio assets	-	-	-	-	-	-
Financial assets designated at fair value	154,309	154,309	-	-	303	-
Debt securities	898,025	898,025	-	-	16,126	-
Government sukuk	7,988	7,988	-	-	-	-
Derivatives	1,054	1,054	-	-	1,054	-
Loans and advances to banks	-	-	-	-	-	-
Loans and advances to customers	1,365,528	1,365,194	-	-	235,568	(10,666)
Investments in subsidiaries	47,949	-	-	-	-	47,949
Reverse and repurchase agreements and other similar secured lending	-	-	-	-	-	-
Available for sale financial investments	-	-	-	-	-	-
Other Assets	6,560	6,560	-	-	930	-
Right-of-use assets	2,510	2,510	-	-	-	-
Property, plant and equipment	54,347	54,347	-	-	-	-
Total Assets	3,616,559	3,579,276	856,504	-	315,212	37,283
Liabilities						
Deposits from banks	223,533	-	-	-	-	223,533
Items in the course of collection due to other banks	-	-	-	-	-	-
Customer's accounts	2,748,838	-	-	-	230,050	2,748,838
Repurchase agreements and other similar secured borrowings	-	-	-	-	-	-
Trading portfolio liabilities	-	-	-	-	-	-
Financial liabilities designated at fair value	-	-	-	-	-	-
Derivatives	237	-	-	-	34	-
Lease liabilities	2,569	-	-	-	-	2,569
Group balances payable	1,585	-	-	-	-	-
Other liabilities	73,525	-	-	-	333	73,525
Deferred taxation	7,446	-	-	-	-	7,446
Provision for taxation	21,995	-	-	-	-	21,995
Total Liabilities	3,079,728	-	-	-	230,417	3,077,906

4.3 Differences between accounting and regulatory scopes for Group as of Dec 31, 2022

	Group as at Dec 31, 2022					
	Carrying values as reported in published financial statements and regulatory consolidation	Carrying values of items:				
		Subject to credit risk framework	Subject to counterparty credit risk framework	Subject to the securitization framework	Subject to the market risk framework	Not subject to capital requirements or subject to deduction from capital
Assets						
Cash and balances with banks and other financial institutions	910,309	910,309	856,504	-	61,231	-
Balances with BDCB	242,256	242,256	-	-	-	-
Items in the course of collection from other banks	-	-	-	-	-	-
Trading portfolio assets	-	-	-	-	-	-
Financial assets designated at fair value	154,309	154,309	-	-	303	-
Debt securities	898,025	898,025	-	-	16,126	-
Government sukuk	7,988	7,988	-	-	-	-
Derivatives	1,054	1,054	-	-	1,054	-
Loans and advances to banks	-	-	-	-	-	-
Loans and advances to customers	2,196,922	2,213,654	-	-	235,568	(16,732)
Reverse and repurchase agreements and other similar secured lending	-	-	-	-	-	-
Available for sale financial investments	-	-	-	-	-	-
Other assets	38,745	38,745	-	-	-	-
Right-of-use assets	3,279	3,279	-	-	2,344	-
Property, plant and equipment	55,175	55,175	-	-	-	-
Total Assets	4,508,062	4,524,794	856,504	-	316,626	(16,732)
Liabilities						
Deposits from banks	2,409	-	-	-	-	2,409
Items in the course of collection due to other banks	-	-	-	-	-	-
Customers' accounts	3,718,189	-	-	-	230,050	3,718,189
Repurchase agreements and other similar secured borrowings	-	-	-	-	-	-
Trading portfolio liabilities	-	-	-	-	-	-
Financial liabilities designated at fair value	-	-	-	-	-	-
Derivatives	237	-	-	-	34	-
Lease liabilities	3,439	-	-	-	-	3,439
Other liabilities	85,242	-	-	-	1,695	85,242
Deferred taxation	7,493	-	-	-	-	7,493
Provision for taxation	46,389	-	-	-	-	46,389
Total Liabilities	3,863,398	-	-	-	231,779	3,863,161

4.4 Main sources of differences between regulatory exposure amounts and carrying values for Bank as at Dec 31, 2022

		Bank Dec 31, 2022				
		Total	Items subject to:			
			Credit risk framework	Securitization framework	Counterparty credit risk framework	Market risk framework
1	Asset carrying value amount under scope of regulatory consolidation (as per template LI1)	3,605,893	3,579,276	-	856,504	315,212
2	Liabilities carrying value amount under regulatory scope of consolidation (as per template LI1)	(230,417)	-	-	-	(230,417)
3	Total net amount under regulatory scope of consolidation (Row 1 - Row 2)	3,836,310	3,579,276	-	856,504	84,795
4	Off-balance sheet amounts	1,225,345	152,357	-	-	(88,414)
5	<i>Differences in valuations</i>	-	-	-	-	-
6	<i>Differences due to different netting rules, other than those already included in row 2</i>	-	-	-	-	-
7	<i>Differences due to consideration of provisions</i>	-	-	-	-	-
8	<i>Differences due to prudential filters</i>	-	-	-	-	-
9	Exposure amounts considered for regulatory purposes	5,061,654	3,731,633	-	856,504	(3,619)

4.5 Main sources of differences between regulatory exposure amounts and carrying values for Group as at Dec 31, 2022

		Group 31 Dec 2022				
		Total	Items subject to:			
			Credit risk framework	Securitization framework	Counterparty credit risk framework	Market risk framework
1	Asset carrying value amount under scope of regulatory consolidation (as per template LI1)	4,491,330	4,524,794	-	856,504	316,626
2	Liabilities carrying value amount under regulatory scope of consolidation (as per template LI1)	(231,779)	-	-	-	(231,779)
3	Total net amount under regulatory scope of consolidation (Row 1 - Row 2)	4,723,109	4,524,794	-	856,504	84,847
4	Off-balance sheet amounts	1,225,345	152,357	-	-	(88,414)
5	<i>Differences in valuations</i>	-	-	-	-	-
6	<i>Differences due to different netting rules, other than those already included in row 2</i>	-	-	-	-	-
7	<i>Differences due to consideration of provisions</i>	-	-	-	-	-
8	<i>Differences due to prudential filters</i>	-	-	-	-	-
9	Exposure amounts considered for regulatory purposes	5,948,453	4,677,151	-	856,504	(3,567)

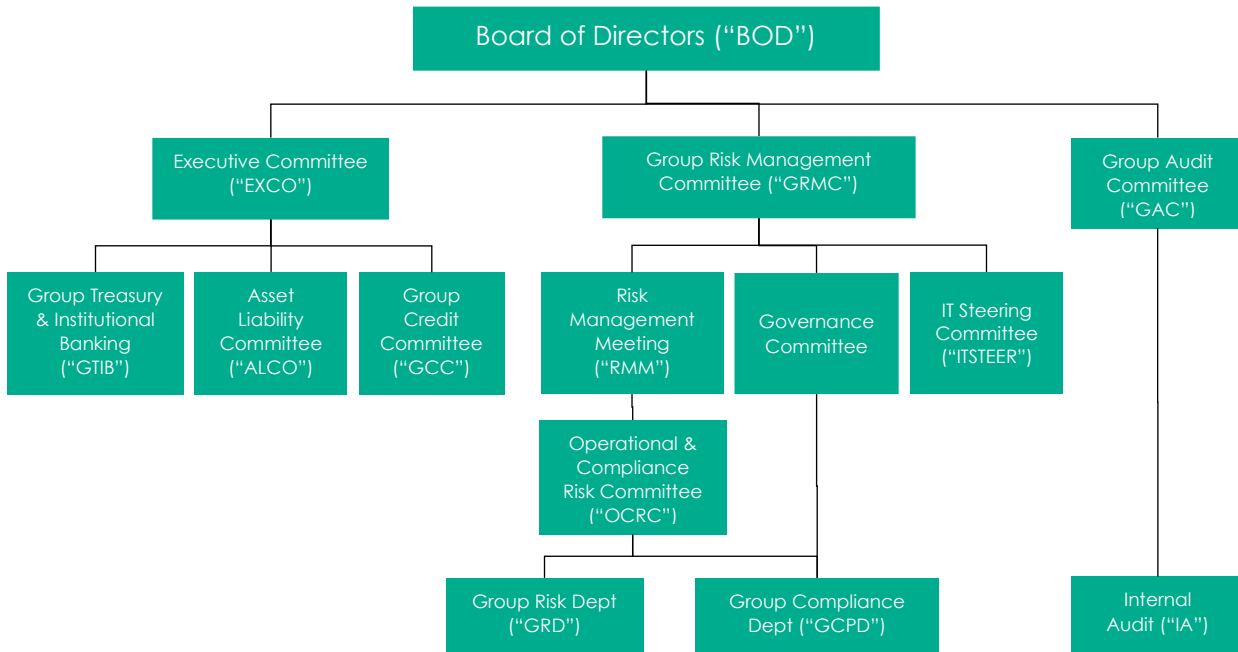
5 OVERVIEW OF RISK MANAGEMENT

5.1 Risk Management Approach

The Group recognises that a robust risk management framework is critical to support continued business expansion as well as sustainable growth in shareholder value. The Group Risk Management Committee ("GRMC") is established as a Board sub-committee to assist the Board of Directors in fulfilling its oversight responsibilities for the Group's risk management framework and the Group's corporate risk structure including the strategies, policies, processes, procedures, and systems established by the Senior Management to identify, assess, measure, manage, and monitor the Group's significant financial, operational, and other risk exposures. The GRMC monitors the Group's key risks, assisted by the Risk Management Meeting ("RMM"), through a comprehensive risk monitoring and assessment framework which covers the various risks faced by the Group, including Credit, Liquidity, Market, Technology and Operational Risk, as well as Strategic, Compliance and Reputation Risks.

Senior Management committees have been established and delegated authority for overseeing the day-to-day management of various risks. These include the Group Credit Committee ("GCC"), Asset and Liability Committee ("ALCO") and the Operational and Compliance Risk Committee ("OCRC").

5.2 Governance Framework



5.3 Three Lines of Defence

The Group adopts Three Lines of Defence ("LoD") approach towards risk management. Each LoD has different responsibilities for managing the risk and therefore different actions.

Individual business lines and support functions act as the first line of defence and are responsible and accountable for the ongoing management of risks inherent in their activities. They are also required to ensure adherence to various policies and procedures including ensuring compliance with internal limits as well as laws and banking regulations.

The Group Risk Department acts as a second line of defence and is responsible for overseeing the Group's risk-taking activities and assessing risks and issues independently from the business line.

The Group Compliance Department also forms part of the second line of defence and is responsible for the identification, assessment, mitigation, monitoring and reporting of the Group's compliance risks.

Internal audit provides assurance on the implementation of the Group's overall risk management framework, as well as an assessment of the efficiency and effectiveness of the control environment. The Group Internal Audit is independent and reports directly to the Group Audit Committee.

5.4 Risk Management Information

The Group maintains Risk Management Information with adequate technological support and processing capacity to effectively capture, aggregate and report on the risks of its activities. Risk management information reports cover all material risk areas (e.g., credit, operational, funding, liquidity, operational, reputation and strategic risks) and provide information in respect of risk concentrations, adherence to risk appetite and risk limits and forward-looking assessment of risks. Risk management reports should also provide information relating to regulatory ratios and their projections.

5.5 Risk Appetite Statement

The Risk Appetite Statement of the Group identifies the key risks and expresses the maximum tolerance of such risks that the Group is prepared to take in order to achieve its strategic objectives. The Group's performance against Risk Appetite limits shall be observed and senior management is expected to have strong regard to the Risk Appetite Statement in its decision-making process. A breach of Risk Appetite Limits shall be escalated to the Board accompanied by a detailed management action plan to address such breach.

5.6 Stress Testing

The Group establishes adequate systems and capability to measure the sensitivity of earnings to a change in various risk factors and conduct stress tests to identify possible events or market changes that could have serious adverse effects or a significant impact on their overall risk profiles and financial positions. These stress tests address existing or potential risk concentrations and facilitate the development of risk mitigating measures or contingency plans across a range of stressed conditions.

The sensitivity analyses and stress tests are conducted regularly on major business activities, and on a group-wide basis. Stress scenarios are forward-looking and include risk factors that can significantly affect the Group, individual business units or functions. The output of stress-tests shall be presented to the GRMC.

6 LIQUIDITY RISK

6.1 Liquidity Risk Management

Funding & liquidity risk is defined as the current and prospective risk to earnings, shareholder funds or reputation arising from the Group's inability to efficiently meet present and future funding needs or regulatory obligations when they are due, which may adversely affect our daily operations and incur unacceptable losses.

The Group ensures that it maintains sufficient liquidity, including a cushion of liquid assets, to meet business as usual (BAU) outflows, to remain above regulatory requirements as well as to withstand initial stages of liquidity stress events. The Group primarily relies on stable funding sources to meet the requirements of its balance sheet composition and ensure effective diversification of such sources.

The key elements of the Group's liquidity strategy are as follows:

- 1) Maintaining a diversified funding base consisting of customer deposits (both retail and corporate) and wholesale market deposits, as well as maintaining contingency facilities with other banks;
- 2) Carrying a portfolio of highly liquid assets, diversified by currency and maturity;
- 3) Monitoring liquidity ratios, maturity mismatches and behavioural characteristics of the Group's financial assets and liabilities.

Various limits are established to define parameters for the deployment of excess funds. These limits are approved by EXCO, or where appropriate, input to be contributed and shared at the GRMC. For day-to-day management of the treasury activities, the EXCO is further supported by the ALCO.

GTIB ensures appropriate process and controls are in place to ensure that there is sufficient intraday liquidity to meet all payment and settlement obligations on a timely basis under both normal and stressed conditions. The Group monitors the Net Stable Funding Ratio ("NSFR") and Liquidity Coverage Ratio ("LCR") of both the Group level as well as bank and its finance subsidiary on a solo basis, in order to ensure a stable and sustainable funding structure with assessment of funding risk across its balance sheet.

Periodic stress testing exercises include liquidity stress scenarios. Outputs of stress testing support setting of sufficient liquidity cushion, composition of liquid assets and development of recovery measures.

6.2 Contingency Funding Plan

The Group's Contingency Funding Plan ("CFP") acts as a guide to manage its liquidity and funding requirements during a liquidity crisis. The CFP shall act as response plan for sustaining the funding needs and sources under any potential emergencies caused by adverse market scenarios.

Objectives of the CFP are:

- To set out strategies in addressing liquidity shortfalls during emergency situations,
- Ensuring stability and minimal disruptions to Treasury operations in managing the liquidity and funding requirements of the Group,
- Identifying and monitoring indicators that may trigger the implementation of the CFP,
- To identify contingent liquidity sources and methods to minimise impact of severe losses in liquidity or funding,
- Establish action plans and responsibilities in managing a liquidity crisis

6.3 Liquidity Risk Management

Maturity Analysis for financial assets and liabilities.

The table below set out the remaining contractual maturities of the Bank and the Group's financial asset and financial liabilities.

Bank	Carrying Amount B\$'000	Gross Nominal Inflow/ (Outflow) B\$'000	Less than 3 months B\$'000	3-6 months B\$'000	6-12 months B\$'000	1-3 years B\$'000	3-5 years B\$'000	Over 5 years B\$'000
2022								
<u>Non-Derivative Assets</u>								
Cash	32,180	32,180	32,180	-	-	-	-	-
Balances with banks and other financial institutions	1,046,109	1,058,309	669,609	43,722	138,657	131,568	74,753	-
Government sukuk	7,988	8,000	8,000	-	-	-	-	-
Investment securities	1,052,334	1,083,077	495,775	75,353	131,650	145,147	175,457	59,695
Loans and advances	1,365,528	1,544,022	259,349	122,450	143,028	504,186	226,418	288,591
Other on balance sheet assets	4,348	4,348	-	-	4,012	336	-	-
Total	3,508,487	3,729,936	1,464,913	241,525	417,347	781,237	476,628	348,286
<u>Non-Derivative Liabilities</u>								
Deposits	2,972,371	2,981,910	1,108,084	395,082	610,524	853,641	14,579	-
Borrowings	-	-	-	-	-	-	-	-
Lease liabilities	2,569	2,569	281	231	352	1,018	687	-
Group balances payable	1,585	1,585	1,585	-	-	-	-	-
Other on balance sheet liabilities	64,508	64,508	10,598	-	-	53,910	-	-
Other off balance sheet liabilities	312,312	312,312	69,698	34,206	78,253	26,748	66,911	36,496
Undrawn credit lines	815,738	815,738	-	-	815,738	-	-	-
Total	4,169,083	4,178,622	1,190,246	429,519	1,504,867	935,317	82,177	36,496
Net cash Inflow/(Outflow)	(660,596)	(448,685)	274,667	(187,994)	(1,087,520)	(154,080)	394,451	311,790
<u>Derivative Financial Instruments</u>								
- Inflow	-	98,093	64,161	32,716	912	304	-	-
- Outflow	-	(97,294)	(63,803)	(32,274)	(914)	(303)	-	-
Total	-	799	358	442	(2)	1	-	-

Group	Carrying Amount B\$'000	Gross Nominal Inflow/ (Outflow) B\$'000	Less than 3 months B\$'000	3-6 months B\$'000	6-12 months B\$'000	1-3 years B\$'000	3-5 years B\$'000	Over 5 years B\$'000
2022								
Non-Derivative Assets								
Cash	34,467	34,467	34,467	-	-	-	-	-
Balances with banks, other financial institutions and BDCB	1,181,098	1,130,299	692,177	49,081	150,563	163,725	74,753	-
Government sukuk	7,988	8,000	8,000	-	-	-	-	-
Investment securities	1,052,334	1,083,077	495,775	75,353	131,650	145,147	175,457	59,695
Loans and advances	2,196,922	2,516,056	322,544	183,812	260,107	909,036	478,278	362,279
Other on balance sheet assets	36,476	36,476	32,128	-	4,012	336	-	-
Total	4,446,285	4,808,375	1,585,091	308,246	546,332	1,218,244	728,488	421,974
Non-Derivative Liabilities								
Deposits	3,720,599	3,733,137	1,128,151	480,414	744,572	1,365,421	14,579	-
Lease liabilities	3,439	3,439	426	378	611	1,260	764	-
Other on balance sheet liabilities	73,682	73,682	19,772	-	-	53,910	-	-
Other off balance sheet liabilities	312,312	312,312	69,698	34,206	78,253	26,748	66,911	36,496
Undrawn credit lines	815,738	815,738	-	-	815,738	-	-	-
Total	4,925,770	4,938,308	1,218,047	514,998	1,639,174	1,447,339	82,254	36,496
Net cash Inflow/(Outflow)	(479,485)	(129,933)	367,043	(206,752)	(1,092,842)	(229,095)	646,234	385,478
Derivative Financial Instruments								
- Inflow	-	98,093	64,161	32,716	912	304	-	-
- Outflow	-	(97,294)	(63,803)	(32,274)	(914)	(303)	-	-
Total	-	799	358	442	(2)	1	-	-

7 CREDIT RISK

7.1 General qualitative information about credit risk

Credit risk is the risk of financial losses to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's loans and advances to customers, counterparties and investment debt securities.

Credit risk is diversified across the Group's business lines – Corporate Banking, Retail Banking, Hire Purchase Financing and Treasury activities. Policies and processes are in place to ensure timely and appropriate recognition of expected credit losses ("ECL"). The Board of Directors, via the Executive Committee ("EXCO"), has delegated authority to the Group Credit Committee, who is responsible for the approval of lending policies & procedures, product programs, corporate banking exposures, large retail or hire purchase financing, as well as overseeing the day-to-day management of credit risks. The EXCO is directly responsible for overseeing the Group's treasury activities and the associated risks including credit risk.

Credit risk-taking activities are guided by the Group Credit Risk Strategy Statement, which defines the Group's Credit Granting Principles as follows:

- The Group is firmly committed to ensure all credit facilities are granted in compliance with local regulatory rules and regulations.
- The Group generally provides credit facilities to residents of Brunei Darussalam. Similarly, credit facilities are generally only granted to companies incorporated or registered in Brunei Darussalam. Credit exposures outside of Brunei Darussalam require exceptional approval.
- The Group does not provide credit facilities in support of illegal activities, prohibited or unlicensed businesses, or any other activities deemed to pose unacceptable environmental, ethical, social or reputational risk to the Group and the wider community.
- Credit should only be granted when a clear understanding of the borrower, purpose of the facilities and identification of sources of repayment have been established. While collateral is often obtained as a form of credit risk mitigation, it should not be a substitute to ensuring the borrower has the income or equity to support its overall debt burden.
- The Group monitors and manages its concentration risk to groups of related counterparties as well as overall exposure to various industry sectors.
- The pricing of credit shall consider the overall risks of the borrower and facility, including collateral, as well as the funding and operating costs of the Group in order to ensure an acceptable return on capital.

The Group measures and monitors credit risk through Key Risk Indicators in the monitoring and assessment framework. The framework also includes the monitoring of Treasury-related credit risk indicators and are reported to the Board of Directors, via the GRMC on a quarterly basis.

Corporate risk exposures are graded according to an internal rating scale which is determined by the combination of intrinsic risk of the borrower and the assessment of credit risk mitigants, including the quality and nature of collateral provided. Factors which are considered for the intrinsic risk of the borrower include the industry environment, position within its sector, management capability, financial performance and repayment capacity.

All Corporate exposures are under the responsibility of the Group Credit Committee, within its delegated limits. Risk is further managed through a set of policies and procedures, which provide for credit criteria, credit assessment, annual review of credit exposures, management of collateral, management of problem accounts as well as independent review of credit files.

Credit risk for retail customers is generally managed on a portfolio level, with credit assessment and approval being guided by product programmes. Product programmes, which are approved by the Group Credit Committee, define the product's target customer segments, customer eligibility and exclusions; as well as the product's parameters in terms of pricing, fees, maximum limits and maximum tenor for both secured and unsecured lending products.

The Group Credit Committee has sub-delegated a small portion of its lending authority to the Corporate Banking, Retail Banking and Hire Purchase business-lines. Nevertheless, all credit exposures are individually assessed and approved within a limit authority matrix. Risks are monitored through portfolio delinquency reports, which monitor the distribution of exposures by product, delinquency status and credit rating, including historical trend analysis.

Within Retail Banking, the Retail Credit Management department is responsible for the day-to-day credit risk management.

With regards to the Group's treasury activities, authority to approve credit risk limits remains at the EXCO level, who have delegated monitoring responsibilities to the Group's ALCO. This covers credit exposures to financial institutions, counterparty and correspondent bank limits, as well as credit risk in the bank's investment portfolio, i.e., bonds / sukuk. Group Treasury and Institutional Banking is responsible for the day-to-day management of such risks and provides regular updates to ALCO and EXCO.

The Group's "Three Lines of Defence" framework also governs the credit risk management process such that Group Risk Department and Group Compliance Department act as second line to ensure independent assessment over credit risk taking activities while Internal Audit provides objective quality assurance over internal controls and processes.

Scope of Key Risk Indicators being reported to Senior Management, GRMC and the Board include the Group's Impairment Charge, IFRS Classification Staging by Exposure, Expected Credit Losses by Stage, Net NPA as a percentage of Advances, breaches of any credit authority or limits, significant movements in investment portfolio and risk on counterparty banks.

The definitions of credit-impaired financial assets and descriptions of the Group's approaches for specific and collective impairment provisions can be found in page 28 of the Consolidated Financial Statements. Further disclosures on the Group's management of credit risk, including quantitative disclosures can be found in pages 62 to 76 and 79 to 82 of the Consolidated Financial Statements.

7.2 Credit Quality of Assets

	Gross Carrying Values of		Allowances/ impairments	Of which: ECL accounting provisions for credit losses on SA exposures		Net Values	
	Defaulted Exposures	Non- Defaulted Exposures		Of which: Specific Allowances	Of which: General Allowances		
	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000	
Bank as at Dec 31, 2022							
1	Loans	62,670	1,352,469	(48,948)	(38,874)	(10,074)	1,366,191
2	Debt securities	-	1,052,202	(171)	(171)	-	1,052,031
3	Off-balance sheet exposures	2,255	746,086	(663)	(71)	(592)	747,678
4	Total	64,925	3,150,757	(49,782)	(39,116)	(10,666)	3,165,900
Group as at Dec, 2022							
1	Loans	66,797	2,197,613	(66,825)	(50,685)	(16,140)	2,197,585
2	Debt securities	-	1,052,202	(171)	(171)	-	1,052,031
3	Off-balance sheet exposures	2,255	746,086	(663)	(71)	(592)	747,678
4	Total	69,052	3,995,901	(67,659)	(50,927)	(16,732)	3,997,294

Financial assets are classified as "past due" when a payment is not made by the payment due date while the assets are generally classified as "impaired" upon exceeding 90 days past due. Details on classification of financial assets and methods used for determining accounting provisions for credit losses can be found on Pages 27 to 31 of the Consolidated Financial Statements. There are no differences in definition for accounting and regulatory purposes.

Definition of default:

The Baiduri Bank Group considers the following definition as an event of default:

- the borrower is past due more than 90 days on any material credit obligation to the Group; or
- the borrower is unlikely to pay its credit obligations to the Group in full.

When assessing if the borrower is unlikely to pay its credit obligation, the Group takes into account both qualitative and quantitative indicators of Credit-impaired financial assets. The definition is applied consistently period to period and reviewed to ensure accurate reflection of what constitutes a default in the current economic environment.

The Group ensures its list of Unlikely to Pay ("UTP") criteria reflect the current UTP indicators that are evident from borrowers' non-payment behaviour in the current economic environment. Where an increasing amount of balances may be subject to longer 'days past due', the Group exercises care in applying the 90 dpd rebuttable presumption, especially where principal payment holidays are introduced, during which borrowers are permitted to defer certain payments, where such payments are no longer past due.

7.3 Changes in Stock of Defaulted Loans and Debt Securities as at Dec 31, 2022

	Bank B\$'000	Group B\$'000
1 Defaulted loans and debt securities at Jun 30, 2022	63,134	71,169
2 Loans and debt securities that have defaulted since Jun 30, 2022	8,163	10,572
3 Returned to non-defaulted status	(1,798)	(6,096)
4 Amounts written off	(5,680)	(7,632)
5 Other changes	1,106	1,039
6 Defaulted loans and debt securities at Dec 31, 2022	64,925	69,052

7.4 Additional disclosure related to the credit quality of assets.

Gross Credit Exposure by Geographical concentration as at Dec 31, 2022

Bank	Brunei B\$'000	Singapore B\$'000	United States of America B\$'000	Malaysia B\$'000	Others B\$'000	Total B\$'000
On-Balance Sheet Exposures						
Cash and short-term funds	226,785	825,613	4,088	8,636	13,371 ¹	1,078,493
Derivative assets	1,054	-	-	-	-	1,054
Government sukuk	7,988	-	-	-	-	7,988
Investment securities	-	1,052,202	-	-	303	1,052,505
Loans and advances	1,322,688	80,314	-	2,019	10,118 ²	1,415,139
Sub-Total	1,558,515	1,958,129	4,088	10,655	23,792	3,555,179
Commitments and contingencies	1,225,345	-	-	-	-	1,225,345
Total Credit Exposures	2,783,860	1,958,129	4,088	10,655	23,792	4,780,524

Group	Brunei B\$'000	Singapore B\$'000	United States of America B\$'000	Malaysia B\$'000	Others B\$'000	Total B\$'000
On-Balance Sheet Exposures						
Cash and short-term funds	289,808	836,866	4,088	8,636	13,371	1,152,769
Derivative assets	1,054	-	-	-	-	1,054
Government sukuk	7,988	-	-	-	-	7,988
Investment securities	-	1,052,202	-	-	303	1,052,505
Loans and advances	2,171,959	80,314	-	2,019	10,118	2,264,410
Sub-Total	2,470,809	1,969,382	4,088	10,655	23,792	4,478,726
Commitments and contingencies	1,225,345	-	-	-	-	1,225,345
Total Credit Exposures	3,696,154	1,969,382	4,088	10,655	23,792	5,704,071

Concentration of Credit Risk by sector

The Group monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk from loans and advances and other commitments is shown below.

¹ Others include Australia, Canada, France, Germany, Hong Kong, Indonesia, Japan, Luxembourg, New Zealand, Philippines, Sweden, Thailand, United Arab Emirates, Saudi Arabia, India and United Kingdom.

² Others include Liberia Panama.

Bank	Loans and Advances		Contingencies and Other Commitments		Total	
	2022	2021	2022	2021	2022	2021
	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000
Agriculture	6,512	7,712	5,141	4,123	11,653	11,835
Constructions and Property Financing	519,624	518,815	113,641	110,533	633,265	629,348
Financial	45	62	117,486	52,335	117,531	52,397
Infrastructure	52,787	2,480	28,982	22,597	81,769	25,077
Manufacturing	194,529	102,033	104,652	168,849	299,181	270,882
Personal and Consumption Loans	168,418	166,347	6,579	5,902	174,997	172,249
Services	230,325	232,818	240,638	364,606	470,963	597,424
Telecommunication and Information Technology	24,755	27,111	92,026	96,073	116,781	123,184
Tourism	20,802	21,219	7,994	6,641	28,796	27,860
Traders	152,002	153,853	208,112	186,800	360,114	340,653
Transportation	45,340	71,346	202,800	162,208	248,140	233,554
Total	1,415,139	1,303,796	1,128,051	1,180,667	2,543,190	2,484,463

Group	Loans and Advances		Contingencies and Other Commitments		Total	
	2022	2021	2022	2021	2022	2021
	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000	B\$'000
Agriculture	6,512	7,712	5,141	4,123	11,653	11,835
Constructions and Property Financing	519,624	518,815	113,641	110,533	633,265	629,348
Financial	45	62	117,486	52,335	117,531	52,397
Infrastructure	52,787	2,480	28,982	22,597	81,769	25,077
Manufacturing	194,529	102,033	104,652	168,849	299,181	270,882
Personal and Consumption Loans	168,418	166,347	6,579	5,902	174,997	172,249
Services	230,325	232,818	240,638	364,606	470,963	597,424
Telecommunication and Information Technology	24,755	27,111	92,026	96,073	116,781	123,184
Tourism	20,802	21,219	7,994	6,641	28,796	27,860
Traders	152,002	153,853	208,112	186,800	360,114	340,653
Transportation	894,611	909,364	202,800	162,208	1,097,411	1,071,572
Total	2,264,410	2,141,814	1,128,051	1,180,667	3,392,461	3,322,481

Credit risk (cont'd)

Non-performing loans and advances

The Bank and the Group regards a loan and advance as non-performing if it is in arrears for more than 3 months or if there is objective evidence of impairment.

Bank	Total Credit Exposure		Non-Performing Loans	
	2022	2021	2022	2021
	B\$'000	B\$'000	B\$'000	B\$'000
Agriculture	11,653	11,835	-	-
Constructions and Property Financing	633,265	629,348	37,666	13,926
Financial	117,531	52,397	-	-
Infrastructure	81,769	25,077	-	-
Manufacturing	299,181	270,882	-	155
Personal and Consumption Loans	174,997	172,249	3,593	4,996
Services	470,963	597,424	9,900	1,271
Telecommunication and Information Technology	116,781	123,184	255	659
Tourism	28,796	27,860	2,040	5,414
Traders	360,114	340,653	9,216	12,942
Transportation	248,140	233,554	-	-
Total	2,543,190	2,484,463	62,670	39,363

Group	Total Credit Exposure		Non-Performing Loans	
	2022	2021	2022	2021
	B\$'000	B\$'000	B\$'000	B\$'000
Agriculture	11,653	11,835	-	-
Constructions and Property Financing	633,265	629,348	37,666	13,926
Financial	117,531	52,397	-	-
Infrastructure	81,769	25,077	-	-
Manufacturing	299,181	270,882	-	155
Personal and Consumption Loans	174,997	172,249	3,593	4,996
Services	470,963	597,424	9,900	1,271
Telecommunication and Information Technology	116,781	123,184	255	659
Tourism	28,796	27,860	2,040	5,414
Traders	360,114	340,653	9,216	12,942
Transportation	1,097,411	1,071,572	4,127	8,959
Total	3,392,461	3,322,481	66,797	48,322

7.5 Ageing Analysis of past-due loans

Bank	December 31, 2022				
	Stage 1 B\$'000	Stage 2 B\$'000	Stage 3 B\$'000	POCI B\$'000	Total B\$'000
Non past due	1,294,573	44,050	36,194	1,062	1,375,879
Month-in-arrear 1	1,510	10,943	563	-	13,016
Month- in- arrear 2	169	1,224	484	-	1,877
Month- in-arrear 3 and above	-	-	23,498	869	24,367
Total Gross Carrying Amount	1,296,252	56,217	60,739	1,931	1,415,139
Loss allowances	(10,074)	(14,783)	(23,935)	(156)	(48,948)
Net carrying amount	1,286,178	41,434	36,804	1,775	1,366,191

Group	December 31, 2022				
	Stage 1 B\$'000	Stage 2 B\$'000	Stage 3 B\$'000	POCI B\$'000	Total B\$'000
Non past due	2,067,805	56,918	38,272	1,062	2,164,057
Month-in-arrear 1	1,510	65,277	1,446	9	68,242
Month- in- arrear 2	169	5,934	604	-	6,707
Month- in-arrear 3 and above	-	-	24,535	869	25,404
Total Gross Carrying Amount	2,069,484	128,129	64,857	1,940	2,264,410
Loss allowances	(16,140)	(24,889)	(25,638)	(158)	(66,836) (66,825)
Net carrying amount	2,053,344	103,240	39,219	1,782	2,197,585

Loans with renegotiated terms and the Bank's forbearance practice

When there is deterioration in the borrower's financial position, loans may be restructured with renegotiated terms where the Group has made concessions by agreeing to terms and conditions that are more favourable for the borrower than the Group has provided initially. The Group implements forbearance practice in order to maximise collection opportunities and minimise the risk of default. Under the Group's forbearance practice, loan forbearance is granted on an elective basis in situations where the debtor is currently in default on its debt, or where there is a high risk of default.

The revised terms usually include extending maturity, changing timing of interest payments and amendments to the terms of loan covenants.

Both retail and corporate loans are subject to the forbearance practice.

	Bank		Group	
	2022 B\$'000	2021 B\$'000	2022 B\$'000	2021 B\$'000
Renegotiated loans and advances	25,475	10,047	28,316	12,625

7.6 Qualitative disclosure requirements related to credit risk mitigation techniques

Financial instruments that are subject to offsetting, enforceable master netting arrangements and similar arrangements can be found on page 50 of the Group Consolidated Financial Statements. However, the Group does not practice any set off in the statements of financial position.

The Group employs various credit risk mitigation techniques which include appropriate facility structuring, obtaining of tangible collateral as well as non-tangible security. Covenants / facility conditions are frequently imposed on credit facilities. The adequacy of the collateral will depend on the level of facilities granted, the borrower's risk profile, the Bank's risk appetite and the conduct of the borrower and length of the relationship with the Bank.

Acceptable types of collateral / security ³

Cash including Certificate of Deposit	Assignment of project receivables
Investment funds	Assignment of development agreement
Debentures	Assignment of sale & purchase agreement
Property (residential and commercial)	Guarantee from banks
Motor Vehicles	Assignment of insurance policy
Stocks and Shares (private or listed)	Corporate guarantee
Ships and vessels	Personal guarantee
Aircraft	Letter of comfort or awareness

The market value of collateral may be determined through independent valuation by third-party panel valuer firms, or through internal formulas. Haircuts may be applied to the market value of collateral held to determine its financial effect. The condition of the collateral is assessed periodically, and should the collateral become undervalued or unenforceable, this shall be flagged in the credit proposal and recommend replacement or additional collateral.

Although the Group accepts various forms of collateral, as at the reporting period, only cash and Brunei Government guarantees have been considered as allowable CRM for capital calculation purposes.

7.7 Overview of Credit Risk Mitigation (CRM) Techniques as at Dec 31, 2022

	Exposures Unsecured B\$'000	Exposures Secured B\$'000	Exposures secured by Collateral B\$'000	Exposures secured by Financial Guarantees B\$'000	Exposures secured by credit Derivatives B\$'000
Bank					
1	Loans	633,771	732,420	732,420	-
2	Debt securities	1,052,031	-	-	-
3	Total	1,685,802	732,420	732,420	-
4	Of which defaulted	3,337	35,210	35,210	-
Group					
1	Loans	705,388	1,492,197	1,492,197	-
2	Debt securities	1,052,031	-	-	-
3	Total	1,757,419	1,492,197	1,492,197	-
4	Of which defaulted	3,339	37,630	37,630	-

³ The listing is not intended to be exhaustive, representing the main types of collateral/security taken. The bank may accept other forms of collateral/security in order to mitigate its credit exposures

7.8 External Credit Assessment Institutions (“ECAIs”)

The Group refers to ratings published by the following ECAIs for the purposes to assign risk weights to claims on banks and financial institutions as well as rated corporate exposures within the Group’s investment portfolio:

- S&P Global Ratings
- Moody’s Investors Service
- Fitch Ratings

7.9 Standardised Approach for Credit Risk Exposure and Credit Risk Mitigation (CRM) Effects

Asset Classes		Bank as at Dec 31, 2022					
		Exposures before CCF and CRM		Exposures post CCF and CRM		RWA and RWA density	
		On-balance sheet amount	Off-balance sheet amount	On-balance sheet amount	Off-balance sheet amount	RWA	RWA density
1	Sovereigns and their central banks	729,812	-	729,812	-	-	0.00%
2	Non-central government public sector entities	-	-	-	-	-	0.00%
3	Multilateral development banks	-	-	-	-	-	0.00%
4	Banks	1,051,040	92,092	1,051,040	46,047	439,514	40.06%
5	Securities firms	-	-	-	-	-	0.00%
6	Corporates	866,112	1,133,252	726,903	106,310	808,074	96.98%
7	Regulatory retail portfolios	200,916	-	197,771	-	151,557	76.63%
8	Secured by residential property	236,280	-	234,498	-	169,910	72.46%
9	Secured by commercial real estate	157,028	-	153,020	-	153,020	100.00%
10	Equity	303	-	303	-	455	150.17%
11	Past due loans	38,540	-	36,941	-	42,345	114.63%
12	Higher-risk categories	-	-	-	-	-	0.00%
13	Other assets	299,244	-	299,244	-	64,472	21.54%
14	Total	3,579,275	1,225,344	3,429,532	152,357	1,829,347	51.07%

Asset Classes		Group as at Dec 31, 2022					
		Exposures before CCF and CRM		Exposures post CCF and CRM		RWA and RWA density	
		On-balance sheet amount	Off-balance sheet amount	On-balance sheet amount	Off-balance sheet amount	RWA	RWA density
1	Sovereigns and their central banks	729,812	-	729,812	-	-	0.00%
2	Non-central government public sector entities	-	-	-	-	-	0.00%
3	Multilateral development banks	-	-	-	-	-	0.00%
4	Banks	1,062,294	92,092	1,062,294	46,047	450,767	40.67%
5	Securities firms	-	-	-	-	-	0.00%
6	Corporates	909,998	1,133,252	770,695	106,310	851,866	97.13%
7	Regulatory retail portfolios	992,068	-	988,911	-	744,913	75.33%
8	Secured by residential property	236,280	-	234,498	-	169,910	72.46%
9	Secured by commercial real estate	157,028	-	153,020	-	153,020	100.00%
10	Equity	303	-	303	-	455	150.17%
11	Past due loans	40,962	-	39,363	-	44,767	113.73%
12	Higher-risk categories	-	-	-	-	-	0.00%
13	Other assets	396,050	-	396,050	-	98,255	24.81%
14	Total	4,524,795	1,225,344	4,374,946	152,357	2,513,953	55.53%

7.10 Standardised Approach for Exposure by Asset Classes and Risk Weights

Bank as at Dec 31, 2022	0%	10%	20%	35%	50%	75%	100%	150%	Others	Total Credit exposures (post CCF and post CRM)
1 Sovereigns and their central banks	729,812	-	-	-	-	-	-	-	-	729,812
2 Non-central government public sector entities	-	-	-	-	-	-	-	-	-	-
3 Multilateral development banks	-	-	-	-	-	-	-	-	-	-
4 Banks	-	-	525,484	-	474,373	-	97,230	-	-	1,097,087
5 Securities firms	-	-	-	-	-	-	-	-	-	-
6 Corporates	-	-	25,086	-	10,140	-	797,987	-	-	833,213
7 Regulatory retail portfolios	-	-	-	-	-	184,853	12,918	-	-	197,771
8 Secured by residential property	-	-	-	15,541	-	217,946	1,011	-	-	234,498
9 Secured by commercial real estate	-	-	-	-	-	-	153,020	-	-	153,020
10 Equity	-	-	-	-	-	-	-	303	-	303
11 Past due loans	-	-	-	-	-	-	26,132	10,809	-	36,941
12 Higher risk categories	-	-	-	-	-	-	-	-	-	-
13 Other assets	234,773	-	-	-	-	-	64,471	-	-	299,244
14 Total	964,585	-	550,570	15,541	484,513	402,799	1,152,769	11,112	-	3,581,889

Group as at Dec 31, 2022	0%	10%	20%	35%	50%	75%	100%	150%	Others	Total Credit exposures (post CCF and post CRM)
1 Sovereigns and their central banks	729,812	-	-	-	-	-	-	-	-	729,812
2 Non-central government public sector entities	-	-	-	-	-	-	-	-	-	-
3 Multilateral development banks	-	-	-	-	-	-	-	-	-	-
4 Banks	-	-	525,483	-	474,374	-	108,484	-	-	1,108,341
5 Securities firms	-	-	-	-	-	-	-	-	-	-
6 Corporates	-	-	25,086	-	10,140	-	841,779	-	-	877,005
7 Regulatory retail portfolios	-	-	-	-	-	975,993	12,918	-	-	988,911
8 Secured by residential property	-	-	-	15,541	-	217,946	1,011	-	-	234,498
9 Secured by commercial real estate	-	-	-	-	-	-	153,020	-	-	153,020
10 Equity	-	-	-	-	-	-	-	303	-	303
11 Past due loans	-	-	-	-	-	-	28,554	10,809	-	39,363
12 Higher risk categories	-	-	-	-	-	-	-	-	-	-
13 Other assets	297,796	-	-	-	-	-	98,254	-	-	396,050
14 Total	1,027,60	-	550,569	15,541	484,514	1,193,939	1,244,020	11,112	-	4,527,303

8 COUNTERPARTY CREDIT RISK ("CCR")

Counterparty Credit Risk is the risk arising from the possibility that the counterparty may default on amounts owned on a derivative transaction. Derivatives are financial instruments that derive their value from the performance of assets, interest or currency exchange rates, or indexes.

All limits for Counterparty Credit Risk are approved at the EXCO level. Limits are primarily to support Spot Transactions, Foreign Exchange Contracts as well as other derivative products (Swaps). Counterparty exposures are generally limited to banks which have been rated BBB+ by S&P (or Moody's/Fitch equivalent) or better.

The Bank and the Group's position on derivative financial instruments can be found on page 87 of the Consolidated Financial Statements.

9 SECURITISATION

The Group does not carry any securitization exposures over the reporting period.

10 MARKET RISK

Market risk is the risk that changes in market prices, such as interest rates, equity prices and foreign exchange rates will affect the value of the Group's holdings of financial instruments (non-banking book). The objective of the Group's market risk management is to manage and control market risk exposures within acceptable parameters in order to ensure the Group's solvency while optimizing the return on risk.

The EXCO is responsible for authorising all market risk limits and has delegated responsibility for the measurement, monitoring and reporting of market risk to the ALCO, with Group Treasury and Institutional Banking being responsible for the day to-day management of the Group's market risk positions.

The Group has limited risk appetite and exposure to market risk. As at 31 December 2022, the Group has minimal foreign exchange risk exposure and no market risk exposure to interest rate risk (trading book), equity position risk, or commodity risk.

Further disclosures on the Group's management of market risk, including quantitative disclosures can be found in pages 75 - 79 of the Consolidated Financial Statements.

10.1 Market Risk under Standardised Approach as at Dec 31, 2022

	Risk Weighted Assets	
	Bank B\$'000	Group B\$,000
Interest/Profit Rate Risk	-	-
Equity Position Risk	-	-
Foreign Exchange Risk	3,619	3,567
Commodity Risk	-	-
Total	3,619	3,567

11 INTEREST RATE RISK IN THE BANKING BOOK

Due to different movements in interest rates of assets and liabilities, the Group's earnings are exposed to IRRBB. Group ALCO, assisted by Group Treasury and Institutional Banking as well as Group Finance Department, is responsible for managing interest rate risk.

Interest rate risk is managed principally through an Asset-Liability reports, which provides Senior Management with details on the level of and return generated from interest generating assets, compared against funding sources and associated costs. The Group also reports on maturity gaps on its asset and liability position.

The Board of Directors maintains oversight over interest rate risks through the monitoring of various Key Risk Indicators, which are reported quarterly to the Group Risk Management Committee.

Although the movement of interest rates is primarily driven by external market forces, certain mitigating strategies are taken which include ensuring sufficient margins (particularly on longer maturity exposures) on credit facilities. The bank further ensures that most of its credit exposures are priced against an internal reference rate, which may be adjusted in the event of material changes in the funding market.

Quantitative disclosures on the Group's interest rate risk can be found in pages 81 - 83 of the Consolidated Financial Statements.

	Bank		Group	
	+0.10% B\$'000	-0.10% B\$'000	+0.10% B\$'000	-0.10% B\$'000
As at December 31, 2022	397	(397)	154	(154)
As at December 31, 2021	324	(324)	93	(93)

12 OPERATIONAL RISK

Operational risk is the risk to achieving the Group's strategic objectives as a result of inadequate or failed internal processes, people and systems, or from external events. Operational risk is inherent to every aspect of our business. The Group's objective is to manage its operational risk at appropriate levels, considering the markets we operate in, capital and liquidity adequacy, as well as economic conditions and the regulatory environment.

The Board is ultimately responsible for all aspects of operational risk management. The Board delegates these responsibilities to the GRMC to oversee the management of operational risks.

The Group Operational and Compliance Risk Committee ("OCRC") is responsible for the design, formulation and implementation of the Group's operational risk management framework, including related policies and processes to identify, evaluate, measure, monitor, and report on risks as well as the effectiveness of the internal control systems, taking appropriate and timely remedial actions as required.

The Three Lines of Defence approach is applied to operational risk management.

The first line of defence – business line management including support functions – is directly responsible for identifying and managing day-to-day operational risks.

The second line of defence is provided by the Group Risk Department where it coordinates, facilitates and oversees the effectiveness and integrity of the Group's operational risk management framework.

The third line of defence involves the Internal Audit function to provide independent assurance to the Board and senior management on the effectiveness and quality of governance, risk management and internal control processes.

The Group employs the Basic Indicator Approach to compute operational risk capital.

Additional risk management systems are in place to address specific to the areas including, but not limited to, are as follows:

Technology risk – All activities are governed by a set of Information Technology (IT) policies, guidelines, processes, procedures and mitigation programmes – including disaster recovery planning. These outline the governance and oversight structure, communication and escalation criteria, monitoring frequency, assessment and mitigation measures. IT incidents are assessed and evaluated by the Group's IT department according to its impact to the technologies, business operations and all stakeholders. Incidents are escalated to Chief Technology Officer, Group Risk Department and senior management for direction, depending on its severity.

Cyber and Information security risk – risk associated with cyber and information security are managed through security policies, processes, procedures and solutions. The Group's Information & Security Department is responsible for securing the network, infrastructure and information. The Group employs comprehensive assessments, penetration testing, firewall reviews and incident handling and response plans.

Fraud risk – risks associated with fraud are governed by Group Fraud Policy with oversight by a dedicated committee.

Business disruptions – Business Continuity Management ("BCM") framework is embedded under a BCM programme which aims, in the event of an actual disaster, to recover the critical business processes and its ability to function in the changed operational environments, as well as to safeguard all stakeholders and protect the interests of the Group. It is to ensure that the impact of potential issues and adverse events are effectively managed to an acceptable level and communicated efficiently. Planning for resilience includes risk assessments and review, identification of critical business functions through Business Impact Analysis, continuity strategies, recovery and resumption plans, annual testing and exercising as well as maintenance of Business Continuity Plans ("BCP").

New products and services risk – the Group's policy is in place to ensure all risks are considered and assessed as new products, services, systems and projects are initiated. Comprehensive post-implementation review (PIR) of new products or services is performed to ensure no risk remains unidentified or unaddressed.

Vendor, third party and outsourcing risk – the Group has implemented Vendor Management and Group Outsourcing policies, respectively. The policies are to govern vendor selection criteria, approved vendors, vendor evaluation and assessment, vendor review and outsourcing arrangements.