

REPORT OF THE
DIRECTORS &
CONSOLIDATED
FINANCIAL
STATEMENTS

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

REPORT OF THE DIRECTORS
AND CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2019
[ROC No: AGO/RC/3275]

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

REPORT OF THE DIRECTORS AND CONSOLIDATED FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2019

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BAIDURI BANK BERHAD AND ITS SUBSIDIARIES

(Incorporated in Brunei Darussalam)

REPORT OF THE DIRECTORS

The directors have pleasure in presenting their annual report and audited consolidated financial statements of Baiduri Bank Berhad (the "Bank") and its subsidiaries (the "Group") for the financial year ended December 31, 2019.

PRINCIPAL ACTIVITIES

The principal activities of the Bank and the Group are to carry on the business of banking and related financial services including dealing in investment securities and e-financial services. There have been no significant changes in the nature of these activities during the financial year.

RESULTS

| | Bank | Group |
|---|-----------------|-----------------|
| | B\$'000 | B\$'000 |
| Balance as at January 1, 2019 | 73,422 | 142,237 |
| Total profits for the financial year | 56,232 | 56,526 |
| Transferred to Statutory Reserve from Retained Earnings | (14,058) | (17,565) |
| Dividends paid | (17,000) | (17,000) |
| Balance as at December 31, 2019 | 98,596 | 164,198 |

RESERVES AND PROVISIONS

There were no other material transfers to or from reserves and provisions during the financial year other than those disclosed in the consolidated financial statements.

CONSOLIDATED FINANCIAL STATEMENTS

The state of affairs of the Bank and the Group as at December 31, 2019 is set out in the Statements of Financial Position. These consolidated financial statements were approved by the Board of Directors on March 19, 2020.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES

(Incorporated in Brunei Darussalam)

REPORT OF THE DIRECTORS

DIVIDEND

Dividends declared and paid during the financial year are as follows:

| | B\$ |
|--|------------|
| Final dividend paid in respect of the financial year ended December 31, 2018 | 17,000,000 |

At the forthcoming Annual General Meeting, a final dividend of B\$ 18,750,000 in respect of the financial year ended December 31, 2019 will be proposed for shareholders' approval.

SHARE CAPITAL

On June 11, 2019, the issued share capital was increased to \$180,000,000 by the issuance of 30,000,000 ordinary shares of \$1 each.

The newly issued shares rank pari passu in all respects with the existing shares of the Bank.

DIRECTORS

The directors in office during the financial year and at the date of this report are:

YAM Pengiran Muda Dr Abdul Fattaah

YM Dato Paduka Timothy Ong Teck Mong

YM Dato Seri Paduka Dr Awg Haji Abdul Manaf Bin Haji Metussin (appointed on March 19, 2020*)

YM Hajah Rahayu Binti Dato Paduka Haji Abdul Razak (appointed on March 19, 2020*)

Pierre Imhof (appointed on April 1, 2019)

Bertie Cheng Shao Shiong

Francis Gerard Caze (resigned on March 31, 2019)

Dayang Norliah Binti Haji Kula (resigned on January 1, 2020)

Haji Sofian Bin Jani (resigned on February 15, 2020)

**The above appointments are subject to AMBD's approval, pursuant to Paragraph 3 of the AMBD Notice on Key Responsible Person (Notice No. BU/N-6/2017/41).*

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND/OR DEBENTURES

Neither at the end of the financial year nor at any time during the financial year did there subsist any arrangement whose object is to enable the directors to acquire benefits by means of the acquisition of shares or debentures in the Bank or any other body corporate.

DIRECTORS' INTERESTS IN SHARES AND/OR DEBENTURES

The directors holding office at the end of the financial year had no interests in the share capital or debentures of the company and related corporations as recorded in the register of directors' shareholdings kept by the Bank except as follows:

| Name of directors and companies in which interests are held | Holdings registered under the name of director or nominee | |
|---|--|--|
| | At December 31, 2019 | At January 1, 2019 or date of appointment, if later |
| Subsidiary company Baiduri Finance Berhad (Ordinary shares) | | |
| YAM Pengiran Muda Abdul Fattaah | 1 | 1 |
| YM Dato Paduka Timothy Ong Teck Mong | 1 | 1 |

DIRECTORS' RECEIPT AND ENTITLEMENT TO CONTRACTUAL BENEFITS

Since the beginning of the financial year, no director has received or become entitled to receive a benefit which is required to be disclosed, by reason of a contract made by the Bank or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest except as disclosed in the financial statements. Certain directors received remuneration from related corporations in their capacity as directors and/or executives of those related corporations.

AUDITORS

The auditors, Deloitte & Touche, have indicated their willingness to accept re-appointment.

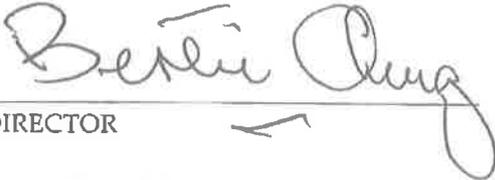
ON BEHALF OF THE BOARD



DIRECTOR



DIRECTOR



DIRECTOR

Brunei Darussalam
Date: March 19, 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES (Incorporated in Brunei Darussalam)

Opinion

We have audited the financial statements of Baiduri Bank Berhad (the "Bank") and its subsidiaries (the "Group"), which comprise the statements of financial position of the Bank and the Group as at December 31, 2019 and the statements of profit or loss, statements of other comprehensive income, statements of changes in equity and statements of cash flows of the Bank and the Group for the financial year then ended and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 12 to 99.

In our opinion, the accompanying financial statements of the Bank and the Group are properly drawn up in accordance with the provisions of the Brunei Darussalam Companies Act, Cap. 39 (the "Act"), the Banking Order, 2006 (the "Order") and International Financial Reporting Standards ("IFRS"), so as to give a true and fair view of the financial position of the Bank and the Group as at December 31, 2019 and of the financial performance, changes in equity and cash flows of the Bank and Group for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Bank and the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Brunei Darussalam, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the Directors' Report included in pages 1 to 3 and the Pillar 3 Public Disclosure report appended to the consolidated financial statements but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditors' report, and the Chairman's Statement, Corporate Information, Corporate Highlights and List of Offices, Branches and ATM Network ("the Reports") which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Reports, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with ISAs.

Responsibilities of Directors for the Consolidated Financial Statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with the provisions of the Act, the Order and IFRS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair consolidated financial statements and to maintain accountability of assets.

In preparing the consolidated financial statements, the directors are responsible for assessing the Bank's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Bank's and the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and Bank's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank and the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and Bank to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, if any, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act and the Order to be kept by the Bank and the Group have been properly kept in accordance with the provisions of the Act and the Order. We have obtained all the information and explanations that we required.



DELOITTE & TOUCHE
Certified Public Accountants



HAJI ZULFARIQ ZARA BIN HAJI ZAINUDDIN
Public Accountant

Brunei Darussalam
Date: March 19, 2020

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

STATEMENTS OF PROFIT OR LOSS
For the year ended December 31, 2019

| | Note | Bank | | | Group | | |
|--|------|-----------------|-----------------|----------------|-----------------|-----------------|----------------|
| | | 2019 B\$'000 | 2018 B\$'000 | Change | 2019 B\$'000 | 2018 B\$'000 | Change |
| Income | | | | | | | |
| Interest Income | | 104,054 | 103,288 | 0.74% | 159,096 | 159,899 | -0.50% |
| Interest Expense | | (19,389) | (17,014) | 13.96% | (21,702) | (20,964) | 3.52% |
| Net Interest Income | 5 | 84,665 | 86,274 | -1.86% | 137,394 | 138,935 | -1.11% |
| Fee Income | | 9,047 | 9,566 | -5.43% | 9,940 | 10,408 | -4.50% |
| Fee Expense | | (420) | (312) | 34.62% | (584) | (458) | 27.51% |
| Net Fee Income | | 8,627 | 9,254 | -6.78% | 9,356 | 9,950 | -5.97% |
| Other Operating Income | 6 | 49,928 | 62,836 | -20.54% | 27,093 | 26,714 | 1.42% |
| Net loss from Other Financial Instruments at Fair Value through Profit or Loss | 7 | (328) | (1,443) | -77.27% | (328) | (1,443) | -77.27% |
| Net Other Operating Income | | 49,600 | 61,393 | -19.21% | 26,765 | 25,271 | 5.91% |
| Total Operating Income before Impairment Charges and Allowances | | 142,892 | 156,921 | -8.94% | 173,515 | 174,156 | -0.37% |
| Less: | | | | | | | |
| Personnel Expenses | 8 | (32,302) | (32,686) | -1.17% | (38,415) | (38,673) | -0.67% |
| Provision for End of Service Benefits | | (2,000) | (1,000) | 100.00% | (2,288) | (1,288) | 77.64% |
| Other Overhead Expenses | 9 | (35,979) | (33,321) | 7.98% | (56,578) | (54,433) | 3.94% |
| Total Operating Expenses | | (70,281) | (67,007) | 4.89% | (97,281) | (94,394) | 3.06% |
| Less: | | | | | | | |
| Impairment Losses for Loans | 4.4 | (18,942) | (17,050) | 11.10% | (28,349) | (29,578) | -4.16% |
| Loans/Financing Written-off | | (851) | (7) | 12057.14% | (851) | (7) | 12057.14% |
| Impairment of Investments | | - | (84) | -100.00% | - | (84) | -100.00% |
| Recoveries of Loans/Financing Written-off | | 10,274 | 7,174 | 43.21% | 21,636 | 18,873 | 14.64% |
| Net Impairment Charges and Allowances | | (9,519) | (9,967) | -4.49% | (7,564) | (10,796) | -29.94% |
| Profit before Taxation | | 63,092 | 79,947 | -21.08% | 68,670 | 68,966 | -0.43% |
| Less: Income Tax Expense | 10 | (6,860) | (9,305) | -26.28% | (12,144) | (14,025) | -13.41% |
| Profit after Taxation / Profit for the year | | 56,232 | 70,642 | -20.40% | 56,526 | 54,941 | 2.88% |

The significant accounting policies and the notes from pages 12 to 99 form an integral part of the consolidated financial statements.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

STATEMENTS OF OTHER COMPREHENSIVE INCOME

For the year ended December 31, 2019

| | Bank | | Group | |
|--|----------------|----------------|----------------|----------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Profit after Taxation / Profit for the year | 56,232 | 70,642 | 56,526 | 54,941 |
| Other Comprehensive Income | - | - | - | - |
| Total Comprehensive Income for the year | 56,232 | 70,642 | 56,526 | 54,941 |

The significant accounting policies and the notes from pages 12 to 99 form an integral part of the consolidated financial statements.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

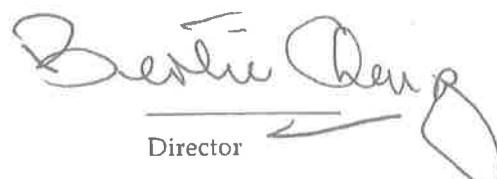
STATEMENTS OF FINANCIAL POSITION
As at December 31, 2019

| | Note | Bank | | | Group | | |
|--|------|------------------|------------------|---------------|------------------|------------------|---------------|
| | | 2019 B\$'000 | 2018 B\$'000 | Change | 2019 B\$'000 | 2018 B\$'000 | Change |
| ASSETS | | | | | | | |
| Cash and Short Term Funds | 11 | 1,679,281 | 1,948,064 | -13.80% | 1,685,913 | 1,953,743 | -13.71% |
| Balances with AMBD | 12 | - | - | - | 53,080 | 57,126 | -7.08% |
| Derivative Assets | 13 | 596 | 179 | 232.96% | 596 | 179 | 232.96% |
| Government Sukuk | 14 | 75,553 | 24,660 | 206.38% | 75,553 | 24,660 | 206.38% |
| Investment Securities | 15 | 80,061 | 63,033 | 27.01% | 80,061 | 63,033 | 27.01% |
| Loans and Advances | 16 | 1,193,611 | 1,263,254 | -5.51% | 1,988,291 | 2,067,235 | -3.82% |
| Group Balances Receivable | 17 | 341 | - | 100.00% | - | - | 100.00% |
| Investments in Subsidiaries | 18 | 47,949 | 47,949 | 0.00% | - | - | - |
| Other Assets | 19 | 8,708 | 10,356 | -15.91% | 36,965 | 38,401 | -3.74% |
| Right-of-use Assets | 20 | 3,059 | - | 100.00% | 4,960 | - | 100.00% |
| Property, Plant and Equipment | 21 | 50,600 | 35,134 | 44.02% | 51,497 | 35,700 | 44.25% |
| Total Assets | | 3,139,759 | 3,392,629 | -7.45% | 3,976,916 | 4,240,077 | -6.21% |
| LIABILITIES AND EQUITY | | | | | | | |
| Deposits from Customers | 22 | 2,415,529 | 2,643,869 | -8.64% | 3,320,997 | 3,584,979 | -7.36% |
| Deposits from Banks and Other Financial Institutions | 23 | 211,804 | 226,612 | -6.53% | 3,890 | 4,676 | -16.81% |
| Derivative Liabilities | 13 | 36 | 124 | -70.97% | 36 | 124 | -70.97% |
| Borrowings | 24 | - | 54,641 | -100.00% | - | 54,641 | 100.00% |
| Lease Liabilities | 25 | 3,139 | - | 100.00% | 5,089 | - | 100.00% |
| Group Balances Payable | 17 | - | 5,222 | -100.00% | - | - | - |
| Other Liabilities | 26 | 71,795 | 61,365 | 17.00% | 83,923 | 71,407 | 17.53% |
| Deferred Taxation | 27 | 7,446 | 8,446 | -11.84% | 7,493 | 8,493 | -11.77% |
| Provision for Taxation | 10 | 16,449 | 18,021 | -8.72% | 40,085 | 39,880 | 0.51% |
| Total Liabilities | | 2,726,198 | 3,018,300 | -9.68% | 3,461,513 | 3,764,200 | -8.04% |
| SHAREHOLDERS' EQUITY | | | | | | | |
| Share Capital | 28 | 180,000 | 150,000 | 20.00% | 180,000 | 150,000 | 20.00% |
| Statutory Reserves | 29 | 129,811 | 145,753 | -10.94% | 166,051 | 178,486 | -6.97% |
| Other Reserves | 30 | 103,750 | 78,576 | 32.04% | 169,352 | 147,391 | 14.90% |
| Total Shareholders' Funds/ Total Equity | | 413,561 | 374,329 | 10.48% | 515,403 | 475,877 | 8.31% |
| Total Liabilities and Equity | | 3,139,759 | 3,392,629 | -7.45% | 3,976,916 | 4,240,077 | -6.21% |
| <i>Off-Balance Sheet items:</i> | | | | | | | |
| CONTINGENCIES AND COMMITMENTS | 31 | 927,298 | 830,449 | 11.66% | 927,298 | 830,449 | 11.66% |

The financial statements were approved by the Board of Directors and signed for and on its behalf.


Director


Director


Director

The significant accounting policies and the notes from pages 12 to 99 form an integral part of the consolidated financial statements.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

STATEMENTS OF CHANGES IN EQUITY
For the year ended December 31, 2019

| Bank | Share Capital B\$'000 | Statutory Reserve B\$'000 | General Reserve B\$'000 | Retained Earnings | | Total Equity B\$'000 |
|--|--------------------------|------------------------------|----------------------------|------------------------------|---|-------------------------|
| | | | | Retained Earnings B\$'000 | Prudential Reserve for Credit Losses B\$'000 | |
| Balance as at January 1, 2018 | 150,000 | 128,093 | 5,154 | 71,940 | - | 355,187 |
| Net profit for the year | - | - | - | 70,642 | - | 70,642 |
| Transfer to: | | | | | | |
| - Statutory reserve | - | 17,660 | - | (17,660) | - | - |
| - Prudential reserve for credit losses | - | - | - | (25,282) | 25,282 | - |
| Dividends paid | - | - | - | (51,500) | - | (51,500) |
| Balance as at December 31, 2018 | 150,000 | 145,753 | 5,154 | 48,140 | 25,282 | 374,329 |
| Net profit for the year | - | - | - | 56,232 | - | 56,232 |
| Transfer to: | | | | | | |
| - Statutory reserve | - | 14,058 | - | (14,058) | - | - |
| - Prudential reserve for credit losses | - | - | - | 23,410 | (23,410) | - |
| - Increase Share Capital | 30,000 | (30,000) | - | - | - | - |
| Dividends paid | - | - | - | (17,000) | - | (17,000) |
| Balance as at December 31, 2019 | 180,000 | 129,811 | 5,154 | 96,724 | 1,872 | 413,561 |

| Group | Share Capital B\$'000 | Statutory Reserve B\$'000 | General Reserve B\$'000 | Retained Earnings | | Total Equity B\$'000 |
|--|--------------------------|------------------------------|----------------------------|------------------------------|---|-------------------------|
| | | | | Retained Earnings B\$'000 | Prudential Reserve for Credit Losses B\$'000 | |
| Balance as at January 1, 2018 | 150,000 | 157,627 | 5,154 | 159,655 | - | 472,436 |
| Net profit for the year | - | - | - | 54,941 | - | 54,941 |
| Transfer to: | | | | | | |
| - Statutory reserve | - | 20,859 | - | (20,859) | - | - |
| - Prudential reserve for credit losses | - | - | - | (25,524) | 25,524 | - |
| Dividends paid | - | - | - | (51,500) | - | (51,500) |
| Balance as at December 31, 2018 | 150,000 | 178,486 | 5,154 | 116,713 | 25,524 | 475,877 |
| Net profit for the year | - | - | - | 56,526 | - | 56,526 |
| Transfer to: | | | | | | |
| - Statutory reserve | - | 17,565 | - | (17,565) | - | - |
| - Prudential reserve for credit losses | - | - | - | 23,190 | (23,190) | - |
| - Increase Share Capital | 30,000 | (30,000) | - | - | - | - |
| Dividends paid | - | - | - | (17,000) | - | (17,000) |
| Balance as at December 31, 2019 | 180,000 | 166,051 | 5,154 | 161,864 | 2,334 | 515,403 |

The significant accounting policies and the notes from pages 12 to 99 form an integral part of the consolidated financial statements.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

STATEMENTS OF CASH FLOWS

For the year ended December 31, 2019

| | Note | Bank | | Group | |
|--|------|------------------|------------------|------------------|------------------|
| | | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Cash flows from operating activities | | | | | |
| Profit before taxation: | | 63,092 | 79,947 | 68,670 | 68,966 |
| <i>Adjustments for non-cash items:</i> | | | | | |
| Depreciation of Property, Plant and Equipment | 21 | 4,888 | 5,236 | 5,198 | 5,640 |
| Depreciation of Right-of-use Assets | | 1,036 | - | 1,533 | - |
| Net Gain on disposal of Property, Plant and Equipment | | (47) | (16) | (47) | (16) |
| Net Loss from Other Financial Instruments at Fair Value through Profit or Loss | | 328 | 1,443 | 328 | 1,443 |
| Interest Expense on Lease Liabilities | | 195 | - | 313 | - |
| Impairment of Investments | | - | 84 | - | 84 |
| Impairment Losses for Loans | | 18,942 | 17,050 | 28,349 | 29,578 |
| Operating profit before change in operating assets and liabilities | | 88,434 | 103,744 | 104,344 | 105,695 |
| <i>Change in Operating assets and liabilities:</i> | | | | | |
| Placements with Banks | | 158,731 | (166,576) | 181,446 | (328,206) |
| Balances with AMBD | | - | - | 4,046 | 4,849 |
| Derivative Assets | | (417) | 49 | (417) | 49 |
| Loan and Advances | | 50,701 | (34,962) | 50,595 | 13,416 |
| Other Assets | | 1,307 | 5,762 | 1,436 | 6,984 |
| Deposits from Customers | | (228,414) | 384,745 | (264,055) | 306,211 |
| Deposits from Banks and Other Financial Institutions | | (14,808) | (2,922) | (786) | 923 |
| Derivative Liabilities | | (88) | 13 | (88) | 13 |
| Other Liabilities | | 5,208 | 3,258 | 12,516 | 4,546 |
| Cash from operating activities | | 60,654 | 293,111 | 89,037 | 114,480 |
| Income Tax Paid | | (9,432) | (7,257) | (12,939) | (10,692) |
| Net cash from operating activities | | 51,222 | 285,854 | 76,098 | 103,788 |
| Cash flows from investing activities | | | | | |
| Purchase of Property, Plant and Equipment | 21 | (20,346) | (9,821) | (20,987) | (9,896) |
| Proceeds from disposal of Property, Plant and Equipment | | 39 | 16 | 39 | 16 |
| Net Investments | | (68,176) | 1,242 | (68,176) | 1,242 |
| Investment in Subsidiary | | - | (20,000) | - | - |
| Net cash used in investing activities | | (88,483) | (28,563) | (89,124) | (8,638) |
| Cash flows from financing activities | | | | | |
| Net decrease in borrowings | | (54,641) | (25,611) | (54,641) | (25,611) |
| Payment of obligations under leases | | (956) | - | (1,404) | - |
| Dividends paid | | (17,000) | (51,500) | (17,000) | (51,500) |
| Interest paid on lease liabilities | | (195) | - | (313) | - |
| Net cash used in financing activities | | (72,792) | (77,111) | (73,358) | (77,111) |
| Net change in Cash and Cash Equivalents | | (110,053) | 180,180 | (86,384) | 18,039 |
| Cash and Cash Equivalents at January 1 | | 1,570,441 | 1,390,261 | 1,414,491 | 1,396,452 |
| Cash and Cash Equivalents as at December 31 | 32 | 1,460,388 | 1,570,441 | 1,328,107 | 1,414,491 |

The significant accounting policies and the notes from pages 12 to 99 form an integral part of the consolidated financial statements.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
(Incorporated in Brunei Darussalam)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019

1 GENERAL

Baiduri Bank Berhad (the "Bank") is incorporated in Negara Brunei Darussalam with its principal place of business and registered office at Units 1-4, Block A, Kiarong Complex, Lebuhraya Sultan Hassanal Bolkiah, Bandar Seri Begawan BE1318, Negara Brunei Darussalam. The Bank carries on the business of banking and related financial services including dealing in investment securities and e-financial services. There have been no significant changes in the nature of these activities during the financial year.

The consolidated financial statements were authorised for issue by the Board of Directors on March 19, 2020.

2 SIGNIFICANT ACCOUNTING POLICIES

2.1 BASIS OF FINANCIAL STATEMENTS PREPARATION

The financial statements of the Bank and the Group have been prepared in accordance with the Brunei Darussalam Companies Act, Cap. 39, the Brunei Banking Order, 2006 and International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

Details of the Bank and the Group's accounting policies, including changes during the year, are included in Notes 2.4 and 2.6.

2.2 BASIS OF CONSOLIDATION

The consolidated financial statements incorporate the financial statements of the Bank and its subsidiaries. Control is achieved when the Bank:

- Has power over the investee;
- Is exposed, or has rights, to variable returns from its involvement with the investee; and
- Has the ability to use its power to affect its returns.

The Bank reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.2 BASIS OF CONSOLIDATION (cont'd)

When the Bank has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Bank considers all relevant facts and circumstances in assessing whether or not the Bank's voting rights in an investee are sufficient to give it power, including:

- The size of the Bank's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- Potential voting rights held by the Bank, other vote holders or other parties;
- Rights arising from other contractual arrangements; and
- Any additional facts and circumstances that indicate that the Bank has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Bank obtains control over the subsidiary and ceases when the Bank loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the financial year are included in the statements of profit or loss and other comprehensive income from the date the Bank gains control until the date when the Bank ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Bank and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Bank and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the group's accounting policies.

Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Group.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES

(Incorporated in Brunei Darussalam)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.2 BASIS OF CONSOLIDATION (cont'd)

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRS). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9 when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

In the Bank's separate financial statements, investments in subsidiaries, associates and joint ventures are carried at cost less any impairment in net recoverable value that has been recognised in profit or loss.

2.3 BASIS OF MEASUREMENT

The financial statements have been prepared on a historical cost basis, except for certain investment securities and derivative financial instruments classified as held at fair value through profit or loss that have been measured at fair value. The financial statements are presented in Brunei Dollars and all values are rounded to the nearest thousand (B\$000), except when otherwise indicated. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for leasing, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in inventories or value in use for assessing impairment of non-financial assets.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.3 BASIS OF MEASUREMENT (cont'd)

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

2.4 NEW AND REVISED IFRSs AFFECTING THE REPORTED FINANCIAL PERFORMANCE AND/OR FINANCIAL POSITION

General impact of application of IFRS 16 Leases

In the current year, the Group has applied IFRS 16 Leases (as issued by the IASB in January 2016).

IFRS 16 introduces new or amended requirements with respect to lease accounting. It introduces significant changes to the lessee accounting by removing the distinction between operating and finance lease requires and requiring the recognition of a right-of-use asset and a lease liability at commencement for all leases, except for short-term leases and leases of low value assets. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged. Details of these new requirements are described in note 2.6. The impact of the adoption of IFRS 16 on the Group's consolidated financial statements are described below.

The date of initial application of IFRS 16 for the Group is January 1, 2019.

The Group has applied IFRS 16 using the cumulative catch up approach which:

- requires the Group to recognise the cumulative effect of initially applying IFRS 16 as an adjustment to the opening balance of retained earnings at the date of initial application; and
- does not permit restatement of comparatives, which continue to be presented under IAS 17 and IFRIC 4.

BAIDURI BANK BERHAD AND ITS SUBSIDIARIES
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.4 NEW AND REVISED IFRS AFFECTING THE REPORTED FINANCIAL PERFORMANCE AND/OR FINANCIAL POSITION (cont'd)

Impact of the new definition of a lease

The Group has made use of the practical expedient available on transition to IFRS 16 not to reassess whether a contract is or contains a lease. Accordingly, the definition of a lease in accordance with IAS 17 and IFRIC 4 will continue to be applied to those leases entered or modified before January 1, 2019.

The change in definition of a lease mainly relates to the concept of control. IFRS 16 determines whether a contract contains a lease on the basis of whether the customer has the right to control the use of an identified asset for a period of time in exchange for consideration. This is in contrast to the focus on 'risk and rewards' in IAS 17 and IFRIC 4.

The Group applies the definition of a lease and related guidance set out in IFRS 16 to all lease contracts entered into or modified on or after January 1, 2019 (whether it is a lessor or a lessee in the lease contract). The new definition in IFRS 16 does not significantly change the scope of contracts that meet the definition of a lease for the Group.

Impact on lessee accounting

Former operating leases

IFRS 16 changes how the Group accounts for leases previously classified as operating leases under IAS 17, which were off-balance-sheet.

Applying IFRS 16, for all leases (except as noted below), the Group:

- recognises right-of-use assets and lease liabilities in the statements of financial position, initially measured at the present value of future lease payments, with the right-of-use asset adjusted by the amount of any prepaid or accrued lease payments in accordance with IFRS 16:C8(b)(ii);
- recognises depreciation of right-of-use-assets and interest on lease liabilities in the statements of profit or loss; and
- separates the total amount of cash paid into a principal portion (presented within financing activities) and interest (presented within operating activities) in the statements of profit or loss.

Lease incentives (e.g. free rent period) are recognised as part of the measurement of the right-of-use assets and lease liabilities whereas under IAS 17 they resulted in the recognition of a lease incentive liability, amortised as a reduction of rental expense on a straight-line basis.

Under IFRS 16, right-of-use assets are tested for impairment in accordance with IAS 36 Impairment of Assets. This replaces the previous requirement to recognise a provision for onerous lease contracts.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.4 NEW AND REVISED IFRS AFFECTING THE REPORTED FINANCIAL PERFORMANCE AND/OR FINANCIAL POSITION (cont'd)

For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as office equipment), the Group has opted to recognise a lease expense on a straight-line basis as permitted by IFRS 16. This expense is presented within other expenses in the statements of profit or loss.

The Group has used the following practical expedients when applying the cumulative catch-up approach to leases previously classified as operating leases applying IAS 17.

- The Group has applied a single discount rate to a portfolio of leases with reasonably similar characteristics.
- The Group has adjusted the right-of-use asset at the date of initial application by the amount of provision for onerous leases recognised under IAS 37 in the statements of financial position immediately before the date of initial application as an alternative to performing an impairment review.
- The Group has elected not to recognise right-of-use assets and lease liabilities to leases for which the lease term ends within 12 months of the date of initial application.
- The Group has excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application.
- The Group has used hindsight when determining the lease term when the contract contains options to extend or terminate the lease.

Former finance leases

For leases that were classified as finance leases applying IAS 17, the carrying amount of the leased assets and obligations under finance leases measured applying IAS 17 immediately before the date of initial application is reclassified to right-of-use assets and lease liabilities respectively without any adjustments, except in cases where the Group has elected to apply the low-value lease recognition exemption.

The right-of-use asset and the lease liability are accounted for applying IFRS 16 from January 1, 2019.

Financial impact of initial application of IFRS 16

The weighted average lessee's incremental borrowing rate applied to the lease liabilities recognised in the statements of financial position on January 1, 2019 is 5.5%.

The following table shows the operating lease commitments disclosed applying IAS 17 at December 31, 2018, discounted using the incremental borrowing rate at the date of initial application and the lease liabilities recognised in the statements of financial position at the date of initial application.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.4 NEW AND REVISED IFRS AFFECTING THE REPORTED FINANCIAL PERFORMANCE AND/OR FINANCIAL POSITION (cont'd)

| | 2019 | |
|---|-----------------|------------------|
| | Bank B\$'000 | Group B\$'000 |
| Opening lease commitments at December 31, 2018 | 4,111 | 6,395 |
| Less: Short-term leases and leases of low value assets | (995) | (995) |
| Add/(Less): Effect of discounting and other additions | 979 | 1,093 |
| Lease liabilities recognised as at January 1, 2019 | 4,095 | 6,493 |

The Group has assessed that there is no tax impact arising from the application of IFRS 16.

Right-of-use assets were measured at the amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statements of financial position immediately before the date of initial application. Consequently, the Bank (Group) recognised right-of-use assets of \$4,095,000 (\$6,493,000) on January 1, 2019 and there is no adjustment to the prepayments, accruals or opening balances of retained earnings.

The principal accounting policies are set out below.

2.5 REVENUE RECOGNITION

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated rebates and other similar allowances.

2.5.1 Interest

Interest income and expense for all financial instruments, except those measured at fair value through profit and loss are recognised in profit or loss using the effective interest method except for short term receivables/payables when the effect of discounting is not significant. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the carrying amount of the financial asset or liability. When calculating the effective interest rate, the Bank estimates future cash flows considering all contractual terms of the financial instrument, but not future credit losses.

The calculation of the effective interest rate includes all transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or liability.

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December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.5 REVENUE RECOGNITION (cont'd)

2.5.1 Interest (cont'd)

Interest income and expense on all trading assets and liabilities that are considered to be incidental to the Bank's trading operations other derivatives held for risk management purposes and other financial assets or liabilities carried at fair value through profit or loss are presented together with all other changes in the fair value of trading assets and liabilities in net trading income.

2.5.2 Fees and commission

Fees and commission income and expense that are integral to the effective interest rate on a financial asset or liability are included in the measurement of the effective interest rate.

Other fees and commission income, including account servicing fees, investment management fees, sales commission, placement fees and syndication fees, are recognised as the related services are performed. When a loan commitment is not expected to result in the draw-down of a loan, the related loan commitment fees are recognised on a straight-line basis over the commitment period.

Other fees and commission expense relate mainly to transaction and service fees, which are expensed as the services are received.

2.5.3 Other operating income

Other operating income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes, interest, dividends and foreign exchange differences.

2.5.4 Net income from other financial instruments at fair value through profit or loss

Net income from other financial instruments at fair value through profit or loss relates to non-trading derivatives held for risk management purposes that do not form part of qualifying hedge relationships and financial assets and liabilities designated at fair value through profit or loss. It includes all realised and unrealised fair value changes, interest, dividends and foreign exchange differences.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.6 LEASING

Leases (effective prior to January 1, 2019)

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Assets held under finance leases are initially recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statements of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs. Contingent rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Leases (effective after January 1, 2019)

The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which the economic benefits from the leased assets are consumed.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.6 LEASING (cont'd)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate specific to the lease.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives;
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- The amount expected to be payable by the lessee under residual value guarantees;
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statements of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Group re-measures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is re-measured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is re-measured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is re-measured by discounting the revised lease payments using a revised discount rate.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.6 LEASING (cont'd)

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the Group incurs an obligation for costs to dismantle and remove a leased asset, restore the site which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. The costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the statements of financial position.

The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss in profit or loss.

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line 'Other overhead expenses' in the statement of profit or loss.

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Group has used this practical expedient.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.7 FOREIGN CURRENCIES

In preparing the financial statements of each individual Group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in profit or loss in the period in which they arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- exchange differences on transactions entered into in order to hedge certain foreign currency risks; and
- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), are recognised initially in other comprehensive income and reclassified from equity to profit or loss on repayment of the monetary items.

2.8 TAXATION

2.8.1 Current tax

Current tax payable is based on taxable profit for the financial year. Taxable profit differs from 'profit before taxation' as reported in the statements of profit or loss because of items of income or expense that are taxable or deductible in other financial years and items that are never taxable or deductible. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.8 TAXATION (cont'd)

2.8.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

2.8.3 Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

2.9 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation methods are reviewed at the end of each reporting period, with the effect of any changes in estimates accounted for on a prospective basis.

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December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.9 PROPERTY, PLANT AND EQUIPMENT (cont'd)

At each year end, the management reassessed the estimated useful lives of various items of property, plant and equipment. The estimated useful lives for the current and comparative periods of significant items of property and equipment are as follows:

| | |
|------------------------------|--------------------------|
| Freehold Land and Buildings | 50 years (buildings) |
| Leasehold Land and Buildings | Over period of the lease |
| Leasehold Improvements | 5 – 20 years |
| Computers | 2 - 8 years |
| Equipment / Furniture | 5 years |
| Motor vehicles | 5 years |

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

2.10 PROVISIONS

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2019

2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.10.1 Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

2.11 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

2.11.1 Financial assets

(i) Financial assets at amortised cost or at FVTOCI

The Group assesses the classification and measurement of a financial asset based on the contractual cash flow characteristics of the asset and the Group's business model for managing the asset.

For an asset to be classified and measured at amortised cost or at FVTOCI, its contractual terms should give rise to cash flows that are solely payments of principal and interest on the principal outstanding (SPPI).

For the purpose of the SPPI test, principal is the fair value of the financial asset at initial recognition. The principal amount may change over the life of the financial assets (e.g. if there are repayments of principal). Interest consists of consideration for the time value of money, for the credit risk associated with the principal amount outstanding during a particular period of time and for other basis lending risks and costs, as well as a profit margin. The SPPI assessment is made in the currency in which the financial asset is denominated.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(i) Financial assets at amortised cost or at FVTOCI (cont'd)

Contractual cash flows that are SPPI are consistent with a basic lending arrangement. Contractual terms that introduce exposure to risk or volatility in the contractual cash flows that are unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodities prices, do not give rise to contractual cash flows that are SPPI. An originated or an acquired financial asset can be a basic lending arrangement irrespective of whether it is a loan in its legal form.

An assessment of business model for managing financial assets is fundamental to the classification of a financial asset. The Group determines the business models at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Group's business model assessment is performed at a higher level of aggregation rather than on an instrument-by-instrument basis.

The Group has more than one business model for managing its financial instruments which reflect how the Group manages its financial assets in order to general cash flows. The Group's business models determine whether cash flows will result from collecting contractual cash flows, selling financial assets or both.

The Group considers all relevant information available when making the business model assessment. However, this assessment is not performed on the basis of scenarios that the Group does not reasonable expect to occur, such as so-called 'worse case' or 'stress case' scenarios. The Group takes into consideration all relevant evidence available such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel'; and
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way in which those risks are managed.

At initial recognition of a financial asset, the Group determines whether newly recognised financial assets are part of an existing business model or whether they reflect the commencement of a new business model. The Group reassess its business models each reporting period to determine whether the business models have changed since the preceding period. For the current and prior reporting period the Group has not identified a change in its business models.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(i) Financial assets at amortised cost or at FVTOCI (cont'd)

When a financial asset, that is not an equity investment, measured at FVTOCI is derecognised, the cumulative gain/loss previously recognised in OCI is reclassified from equity to profit and loss. In contrast, for an equity investment designated as measured at FVTOCI, the cumulative gain/loss previously recognised in OCI is not subsequently reclassified to profit and loss but transferred within equity.

Financial assets that are subsequently measured at amortised cost or FVTOCI are subject to impairment.

(ii) Financial assets at FVTPL

Financial assets at FVTPL are:

- Assets with contractual cash flows that are not SPPI; or/and
- Assets that are held in a business model other than held to collect contractual cash flows or held to collect and sell; or
- Assets designated at FVTPL using the fair value option

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on re-measurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'net gain/(loss) from Other Financial Instruments at Fair Value through Profit or Loss' line item. Fair value is determined in the manner described in Note 4.

Changes in the fair value of financial assets at FVTPL relating to changes in foreign currency rates and interest income calculated using the effective interest method are recognised in profit or loss.

The fair value of financial assets at FVTPL, that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate prevailing at the end of the reporting period. The foreign exchange gains and losses that are recognised in profit or loss are determined based on the amortised cost of the financial asset.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(iii) Reclassifications

If the business model under which the Group holds financial assets changes, the financial assets affected are reclassified. The classification and measurement requirements related to the new category apply prospectively from the first day of the first reporting period following the change in business model that results in reclassifying the Group's financial assets. During the current financial year and previous accounting period, there was no change in the business model under which the Group holds financial assets and therefore no reclassifications were made. Changes in contractual cash flows are considered under the accounting policy on *Modification and derecognition of financial assets* described below.

(iv) Foreign exchange gains and losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period.

Specifically:

- For financial assets measured at amortised cost that are not part of a designated hedging relationship, exchange differences are recognised in profit or loss in the 'Other Operating Income' line item;
- For debt instruments measured at FVTOCI that are not part of a designated hedging relationship, exchange differences on the amortised cost of the debt instrument are recognised in profit or loss in the 'Other Operating Income' line item. Other exchange differences are recognised in OCI in the investments revaluation reserve;
- For financial assets measured at FVTPL that are not part of a designated hedge accounting relationship, exchange differences are recognised in profit or loss either in 'Net trading income', if the asset is held for trading, or in 'Net (loss)/gain from other financial instruments at fair value through profit or loss' if otherwise held at FVTPL; and
- For equity instruments measured at FVTOCI, exchange differences are recognised in OCI in the investments revaluation reserve.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(v) Impairment

The Group recognised loss allowances for Expected Credit Losses (ECLs) on the following financial instruments that are not measured at FVTPL:

- Loans and advances
- Government Sukuk
- Investment Securities
- Loan commitments issued; and
- Financial guarantee contracts issued

No impairment loss is recognised on equity investments

With the exception of POCI financial assets (which are considered separately below), ECLs are required to be measured through a loss allowance at an amount equal to:

- 12-month ECL i.e. lifetime ECL that result from those default events on the financial instrument that are possible within 12 months after the reporting date (referred to as Stage 1); or
- Full lifetime ECL i.e. lifetime ECL that result from all possible default events over the life of the financial instrument (referred to as Stage 2 and Stage 3).

A loss allowance for full lifetime ECL is required for a financial instrument if the credit risks on that financial instrument has increased significantly since initial recognition. For all other financial instruments, ECLs are measured at an amount equal to the 12-month ECL. More details on the determination of a significant increase in credit risk are provided in note 2.11.1 (ix).

ECLs are a probability-weighted estimate of the present value of credit losses. These are measured as the present value of the difference between the cash flows due to the Group under the contract and the cash flows that the Group expects to receive arising from the weighting of multiple future economic scenarios, discounted at the asset's EIR.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(v) Impairment (cont'd)

- For undrawn loan commitments, the ECL is the difference between the present value of the difference between the contractual cash flows that are due to the Group if the holder of the commitment draws down the loans and the cash flows that the Group expects to receive if the loan is drawn down; and
- For financial guarantee contracts, the ECL is the difference between the expected payments to reimburse the holder of the guaranteed financial instrument less any amounts that the Group expects to receive from the holder, the debtor or any other party.

The Group measure ECL on an individual basis, or on a collective basis for portfolios of loans that share similar economic risk characteristics. The measurement of the loss allowance is based on the present value of the asset's expected cash flows using the asset's original EIR regardless of whether it is measured on an individual basis or a collective basis.

(vi) Credit-Impaired financial assets

A financial asset is "credit-impaired" when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Credit-impaired financial assets are referred to as Stage 3 assets which are past due more than 90 days. Evidence of credit-impairment includes observable data about the following events:

- a non-payment of any principal or interest of loans, bonds or sukuks when due;
- the Group, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession that the Group would not otherwise consider; and
- the purchase of a financial asset at a deep discount that reflects the incurred credit losses.

It may not be possible to identify a single discrete event – instead, the combined effect of several events may have caused financial assets to become credit-impaired. The Group assess whether debt instruments that are financial assets measured at amortised cost or FVTOCI are credit-impaired at each reporting date. To assess if sovereign and corporate debt instruments are credit impaired or significant increase in credit risk, the Group considers factors such as bond yields, credit ratings and the ability of the borrower to raise funding etc.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(vi) Credit-Impaired financial assets (cont'd)

A loan is considered credit-impaired when a concession is granted to the borrower due to a deterioration in the borrower's financial condition, unless there is evidence that as a result of granting the concession, the risk of not receiving the contractual cash flows has reduced significantly and there are no other indicators of impairment. For financial assets where concessions are contemplated but not granted, the asset is deemed credit impaired when there is observable evidence of credit-impairment including meeting the definition of default. The definition of default (see below) includes unlikelihood to pay indicators and a back-stop if amounts are overdue for more than 90 days.

(vii) Purchased or originated credit-impaired (POCI) financial assets

POCI financial assets are treated differently because the asset is credit-impaired at initial recognition. For those assets, the Group recognises all changes in lifetime ECL since initial recognition as a loss allowance with any changes recognised in profit or loss. A favourable change for such assets results in an impairment gain.

(viii) Definition of default

Critical to the determination of ECL is the definition of default. The definition of default is used in measuring the amount of ECL and in the determination of whether the loss allowance is based on 12-month or lifetime ECL, as default is a component of the probability of default (PD) which affects both the measurement of ECLs and the identification of a significant increase in credit risk (see below).

The Group considers the following as constituting an event of default:

- the borrower is past due more than 90 days on any material credit obligation to the Group; or
- the borrower is unlikely to pay its credit obligations to the Group in full.

When assessing if the borrower is unlikely to pay its credit obligation, the Group takes into account both qualitative and quantitative indicators as highlighted in 2.11.1 (vi) above.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(ix) Significant increase in credit risk

The Group monitors all financial assets, issued loan commitments and financial guarantee contracts that are subject to the impairment requirements to assess whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk, the Group will measure the loss allowance based on lifetime rather than 12-month ECL. The Group's accounting policy is not to use the practical expedient that financial assets with "low" credit risk at the reporting date are deemed not to have had a significant increase in credit risk. As a result, the Group monitors all financial assets, issued loan commitments and financial guarantee contracts that are subject to impairment for significant increase in credit risk.

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument at the reporting date based on the remaining maturity of the instrument with the risk of a default occurring that was anticipated when the financial instrument was first recognised. In making this assessment, the Group considers both qualitative and quantitative information that is reasonable and supportable including historical experience and forward-looking information that is available without undue cost or effort.

As a back-stop when an asset is more than 30 days past due, the Group considers that a significant increase in credit risk has occurred and the asset is in stage 2 of the impairment model, i.e. the loss allowance is measured as the lifetime ECL.

(x) Modification and derecognition of financial assets

A modification of a financial asset occurs when the contractual terms governing the cash flows of a financial asset are renegotiated or otherwise modified between initial recognition and maturity of the financial asset. A modification affects the amount and/or timing of the contractual cash flows either immediately or at a future date. In addition, the introduction of adjustment of existing covenants or an existing loan would constitute a modification even if these new or adjusted covenants do not yet affect the cash flows immediately but may affect the cash flows depending on whether the covenant is or is not met (e.g. a change to the increase in the interest rate that arises when covenants are breached).

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(x) **Modification and derecognition of financial assets (cont'd)**

The Group renegotiates loans to customers in financial difficulty to maximise collection and minimise the risk of default. A loan forbearance is granted in cases where although the borrower made all reasonable efforts to pay under the original contractual terms, there is a high risk of default or default has already happened and the borrower is expected to be able to meet the revised terms. The revised terms in most of the cases include an extension of the maturity of the loan, changes to the timing of the cash flows of the loan (principal and interest repayment) and amendments to covenants. The Group has an established forbearance policy which applies for corporate and retail.

When a financial asset is modified, the Group assesses whether this modification results in derecognition. In accordance with the Group's policy, a modification results in derecognition when it gives rise to substantially different terms. To determine if the modified term is substantially different from the original contractual term, the Group considers the following:

- Qualitative factors, such as contractual cash flows after modification are no longer SPPI, change in currency or change of counterparty, the extent of change in interest rates, maturity, covenants. If these do not clearly indicate a substantial modification, then;
- A quantitative assessment is performed to compare the present value of the remaining contractual cash flows under the original terms with the contractual cash flows under the revised terms, both amounts discounted at the original effective interest. If the difference in present value is greater than 10%, the Group deems the arrangement is substantially different leading to derecognition. When performing a quantitative assessment of a modification or renegotiation of a credit-impaired financial asset or a purchased or originated credit-impaired financial asset that was subject to write-off, the Group considers the expected (rather than the contractual) cash flows before modification or renegotiation and compares those with the contractual cash flows after modification or renegotiation.

In the case where the financial asset is derecognised, the loss allowance for ECL is remeasured at the date of derecognition to determine the net carrying amount of the asset at that date. The difference between this revised carrying amount and the fair value of the new financial asset with the new terms will lead to a gain or loss on derecognition. The new financial asset will have a loss allowance measured based on 12-month ECL except in the rare occasions where the new loan is considered to be originated credit impaired. This applies only in the case where the fair value of the new loan is recognised at a significant discount to its revised par amount because there remains a high risk of default which has not been reduced by the modification. The Group monitors credit risk of modified financial assets by evaluating qualitative and quantitative information, such as if the borrower is in past due status under the new terms.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(x) Modification and derecognition of financial assets (cont'd)

When the contractual terms of a financial asset are modified and the modification does not result in derecognition, the Group determines if the financial asset's credit risk has increased significantly since initial recognition by comparing:

- the remaining lifetime PD estimated based on data at initial recognition and the original contractual term; with
- the remaining lifetime PD at the reporting date based on the modified terms.

The financial assets modified as part of the Group's forbearance policy, where modification did not result in derecognition, the estimate PD reflects the Group's ability to collect the modified cash flows taking into account the Group's previous experience of similar forbearance action, as well as various behavioural indicators, including the borrower's payment performance against the modified contractual terms. If credit risk remains significantly higher than what was expected at initial recognition the loss allowance will continue to be measured at an amount equal to lifetime ECL. If a forbore loan is credit impaired due to the existence of credit impairment, the Group performs an ongoing assessment to ascertain if the problems of the exposure are cured, to determine if the loan is no longer credit-impaired. The loss allowance on forbore loans will generally only be measured based on 12-month ECL when there is evidence of the borrower's improved repayment behaviour following modification leading to a reversal of the previous significant increase in credit risk.

Where a modification does not lead to derecognition, the Group calculates the modification gain/loss comparing the gross carrying amount before and after the modification (excluding the ECL allowance). Then the Group measures ECL for the modified asset, where the expected cash flows arising from the modified financial asset are included in calculating the expected cash shortfalls from the original asset.

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire (including expiry arising from a modification with substantially different terms), or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Bank recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the group proceeds received.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(x) Modification and derecognition of financial assets (cont'd)

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

On derecognition of a financial asset other than in its entirety (e.g. when the Group retains an option to repurchase part of a transferred asset), the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in profit or loss.

A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

(xi) Write off

Loans and debt securities are written off when the Group has no reasonable expectations of recovering the financial asset (either in its entirety or a portion of it). This is the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write off. A write off constitutes a derecognition event. The Group may apply enforcement activities to financial assets written off. Recoveries resulting from the Group's enforcement activities will result in impairment gains, which will be presented in 'Impairment Losses for Loans' in the statements of profit of loss.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.1 Financial assets (cont'd)

(xii) Presentation of allowance for ECL in the statements of financial position

Loss allowances for ECL are presented in the statements of financial position as follows:

- for financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets;
- for debt instruments measured at FVTOCI: no loss allowance is recognised in the statements of financial position as the carrying amount is at fair value. However, the loss allowance is included as part of the revaluation amount in the investments revaluation reserve;
- for loan commitments and financial guarantee contracts: as a provision; and
- where a financial instrument includes both a drawn and an undrawn component, and the Group cannot identify the ECL on the loan commitment component separately from those on the drawn component: the Group presents a combined loss allowance for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component. Any excess of the loss allowance over the gross amount of the drawn component is presented as a provision.

2.11.2 Financial liabilities and equity instruments classifications

Classification as debt or equity

Debt and equity instruments issued by the Group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

2.11.3 Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the entity are recognised when the proceeds received, net of direct issue costs.

2.11.4 Financial liabilities

Financial liabilities are classified as either financial liabilities at FVTPL or/as other financial liabilities. For all financial liabilities, the amounts presented on the statements of financial position represent all amounts payable including interest accruals.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.5 Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- it has been incurred principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Bank manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and IFRS 9 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on re-measurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the 'net gain/(loss) from Other Financial Instruments at Fair Value through Profit or Loss' line item. Fair value is determined in the manner described in Note 4.5.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.6 Other financial liabilities

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The EIR is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

2.11.7 Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contracts issued by the Bank are initially measured at their fair values and, if not designated as at FVTPL, are subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with IFRS 9; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Group's revenue recognition policies.

The Group has not designated any financial guarantee contracts as at FVTPL.

2.11.8 Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.11 FINANCIAL INSTRUMENTS (cont'd)

2.11.9 Derivative financial instruments

The Group enters into a variety of derivative financial instruments to manage its exposure to foreign exchange rate risks (foreign exchange forward contracts).

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently re-measured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in the statements of profit or loss depends on the nature of the hedge relationship.

2.11.10 Embedded derivatives

Derivatives embedded in non-derivative host contracts are treated as separate derivatives when they meet the definition of a derivative, their risks and characteristics are not closely related to those of the host contracts and the contracts are not measured at FVTPL.

2.12 EMPLOYEE BENEFITS

2.12.1 Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and has no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as personnel expenses in profit or loss in the periods during which related services are rendered.

The Group contributes to the Tabung Amanah Pekerja (TAP) and Supplementary Contributory Pension (SCP) schemes. These are the defined contribution plans regulated and managed by the Government of Brunei Darussalam, which applies to all local employees.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.12 EMPLOYEE BENEFITS (cont'd)

2.12.2 Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods.

Provisions for end of service benefits are made periodically based on the entitlements of the employees. The provisions for end of service benefits are calculated on the basis of the number of years serviced by the employees and are charged to the statements of profit or loss in the period in which the entitlements arise.

2.12.3 Short-term employee benefits

Short-term employees benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under salary and wages or accumulated paid absence if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.13 STANDARDS ISSUED BUT NOT YET EFFECTIVE

As at January 1, 2019, other than IFRS 16, there were no other new standards effective and relevant for the Group's operations for which adoption had a material impact on the Group's financial statements.

The following accounting standards have been issued by the International Accounting Standards (IASB) but are not yet effective for the Group and earlier application is permitted; however, the Group has not early applied the following accounting standards in preparing these financial statements.

| Accounting standards | Summary of the requirements | Possible impact on consolidated financial statements |
|---|---|---|
| IFRS 10 and IAS 28 (amendments) Sale or Contribution of Assets between an investor and its Associate or Joint Venture | <p>The amendments to IFRS 10 and IAS 28 deal with situations where there is a sale or contribution of assets between an investor and its associate or joint venture. Specifically, the amendments state that gains or losses resulting from the loss of control of a subsidiary that does not contain a business in a transaction with an associate or a joint venture that is accounted for using the equity method, are recognised in the parent's profit or loss only to the extent of the unrelated investors' interests in that associate or joint venture. Similarly, gains and losses resulting from the re-measurement of investments retained in any former subsidiary (that has become an associate or a joint venture that is accounted for using the equity method) to fair value are recognised in the former parent's profit or loss only to the extent of the unrelated investors' interests in the new associate or joint venture.</p> <p>The effective date of the amendments has yet to be set by the IASB; however, earlier application of the amendments is permitted. The directors of the Company anticipate that the application of these amendments may have an impact on the Group's consolidated financial statements in future periods should such transactions arise.</p> | <p>The Group does not anticipate that the application of amendments to IFRS 10 and IAS 28 will have a material impact on its consolidated financial statements.</p> |

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.13 STANDARDS ISSUED BUT NOT YET EFFECTIVE (cont'd)

| Accounting standards | Summary of the requirements | Possible impact on consolidated financial statements |
|--|---|--|
| Amendments to IFRS 3 Definition of a business | <p>The amendments clarify that while businesses usually have outputs, outputs are not required for an integrated set of activities and assets to qualify as a business. To be considered a business an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.</p> <p>Additional guidance is provided that helps to determine whether a substantive process has been acquired.</p> <p>The amendments introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets.</p> <p>The amendments are applied prospectively to all business combinations and asset acquisitions for which the acquisition date is on or after the first annual reporting period beginning on or after 1 January 2020, with early application permitted.</p> | The Group does not anticipate that the amendments to IFRS 3 will have a material impact on its consolidated financial statements. |
| Amendments to IAS 1 and IAS 8 Definition of Material | <p>The amendments are intended to make the definition of material in IAS 1 easier to understand and are not intended to alter the underlying concept of materiality in IFRS Standards. The concept of 'obscuring' material information with immaterial information has been included as part of the new definition.</p> <p>The threshold for materiality influencing users has been changed from 'could influence' to 'could reasonably be expected to influence'.</p> <p>The definition of material in IAS 8 has been replaced by a reference to the definition of material in IAS 1. In addition, the IASB amended other Standards and the <i>Conceptual Framework</i> that contain a definition of material or refer to the term 'material' to ensure consistency.</p> <p>The amendments are applied prospectively for annual periods beginning on or after 1 January 2020, with earlier application permitted.</p> | The Group does not anticipate that the amendments to IAS 1 and IAS 8 will have a material impact on its consolidated financial statements. |

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2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

2.13 STANDARDS ISSUED BUT NOT YET EFFECTIVE (cont'd)

| Accounting standards | Summary of the requirements | Possible impact on consolidated financial statements |
|--|--|---|
| Amendments to References to the Conceptual Framework in IFRS Standards | <p>Together with the revised <i>Conceptual Framework</i>, which became effective upon publication on 29 March 2018, the IASB has also issued <i>Amendments to References to the Conceptual Framework in IFRS Standards</i>. The document contains amendments to IFRS 2, IFRS 3, IFRS 6, IFRS 14, IAS 1, IAS 8, IAS 34, IAS 37, IAS 38, IFRIC 12, IFRIC 19, IFRIC 20, IFRIC 22, and SIC-32.</p> <p>Not all amendments, however, update those pronouncements with regard to references to and quotes from the framework so that they refer to the revised <i>Conceptual Framework</i>. Some pronouncements are only updated to indicate which version of the Framework they are referencing to (the IASC <i>Framework</i> adopted by the IASB in 2001, the IASB <i>Framework</i> of 2010, or the new revised <i>Framework</i> of 2018) or to indicate that definitions in the Standard have not been updated with the new definitions developed in the revised <i>Conceptual Framework</i>.</p> <p>The amendments, where they actually are updates, are effective for annual periods beginning on or after 1 January 2020, with early application permitted.</p> | The Group does not anticipate that the amendments to references to the Conceptual Framework in IFRS standards will have a material impact on its consolidated financial statements. |

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3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 2, the management of the Group is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

3.1 CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the management has made in the process of applying the Group's accounting policies and that have the most significant effect to the amounts recognised in the financial statements:

- **Business model assessment:** Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Group determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Group monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the assets are held. Monitoring is part of the Group's continuous assessment of whether the business model for which the remaining financial assets are held continue to be appropriate and if it is not appropriate, whether there has been a change in business model and so a prospective change to the classification of those assets.

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3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

3.1 CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES (cont' d)

- Significant increase of credit risk: As explained in note 2, ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL assets for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. IFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk on an asset has significantly increase, the Group takes into account qualitative and quantitative reasonable and supportable forward looking information.
- Establishing groups of assets with similar credit risk characteristics: When ECLs are measured on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics. The Group monitors the appropriateness of the credit risk characteristics on an ongoing basis to assess whether they continue to be similar. This is required in order to ensure that should credit risk characteristics change, there is appropriate re-segmentation of the assets. This may result in new portfolios being created or assets moving to an existing portfolio that better reflects the similar credit risk characteristics of that group of assets. Re-segmentation of portfolios and movement between portfolios is more common when there is a significant increase in credit risk (or when that significant increase reverses) and so assets move from 12-month to lifetime ECLs, or vice versa, but it can also occur within portfolios that continue to be measured on the same basis of 12-month or lifetime ECLs but the amount of ECL changes because the credit risk of the portfolios differ.
- Models and assumptions used: The Group uses various models and assumptions in measuring fair value of financial assets as well as in estimating ECL. Judgement is applied in identifying the most appropriate model for each type of asset, as well as for determining the assumptions used in these models including assumptions that relate to key drivers of credit risk.
- Determination of life of revolving credit facilities: The Group measures ECL considering the risk of default over the maximum contractual period. However, for financial instruments such as credit cards, revolving credit facilities and overdraft facilities that include both a loan and an undrawn commitment component, the Group's contractual ability to demand repayment and cancel the undrawn commitment does not limit the Group's exposure to credit losses to the contractual notice period. For such financial instruments the Group measures ECL over the period that it is exposed to credit risk and ECL would not be mitigated by credit risk management actions, even if that period extends beyond the maximum contractual period.

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3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

3.1 CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES (cont' d)

The following are key estimations that the management have used in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in financial statements:

- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and determining the forward looking information relevant to each scenario: When measuring ECL, the Group uses reasonable and supportable forward looking information which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other.
- Probability of default: PD constitutes a key input in measuring ECL. PD is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.
- Loss Given Default: LGD is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the Group would expect to receive taking into account cash flows from collateral.
- Fair value measurement and valuation process: In estimating the fair value of a financial asset or a liability, the Group uses market observable data to the extent it is available. Where such level 1 inputs are not available, the Group uses valuation models to determine the fair value of its financial instruments.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES

4.1 CAPITAL MANAGEMENT

The Group's regulator, Autoriti Monetari Brunei Darussalam sets and monitors capital requirements for the Group.

The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position. The Group's overall strategy remains unchanged from the previous financial year.

The capital structure of the Group consists of equity of the Bank and its subsidiaries (comprising issued capital, reserves, and retained earnings).

The Group has complied with all imposed capital requirements for the financial years ended December 31, 2018 and 2019. Management monitors capital based on "capital funds" as defined under the Banking Order, 2006.

| | Bank | | Group | |
|---|------------------|------------------|------------------|------------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Capital | | | | |
| Core Capital (Tier I Capital) | 394,811 | 374,329 | 496,653 | 475,877 |
| Supplementary Capital (Tier II Capital) | 19,631 | 21,174 | 23,955 | 22,752 |
| Less: Investment in Subsidiaries | (47,949) | (47,949) | - | - |
| Total Capital base | 366,493 | 347,554 | 520,608 | 498,629 |
| Risk-weighted amount | | | | |
| Risk-Weighted amount for Credit Risk | 1,570,495 | 1,693,901 | 2,212,715 | 2,333,188 |
| Risk-Weighted amount for Operational Risk | 265,271 | 250,534 | 324,674 | 308,754 |
| Risk-Weighted amount for Market Risk | 1,802 | 1,904 | 1,779 | 2,023 |
| Total Risk-weighted amount | 1,837,568 | 1,946,339 | 2,539,168 | 2,643,965 |
| Capital Ratios | | | | |
| Core Capital (Tier I) Ratio, % | 21.49% | 19.23% | 19.56% | 18.00% |
| Total Capital Ratio, % | 19.94% | 17.86% | 20.50% | 18.86% |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES

4.2 CATEGORIES OF FINANCIAL INSTRUMENTS

| Bank | 2019 | | | 2018 | | |
|---|--|------------------------------------|--|--|------------------------------------|--|
| | Mandatory At Fair Value Through Profit or Loss B\$'000 | At Amortised Cost B\$'000 | Total Carrying Amount B\$'000 | Mandatory At Fair Value Through Profit or Loss B\$'000 | At Amortised Cost B\$'000 | Total Carrying Amount B\$'000 |
| Financial Assets | | | | | | |
| Cash and Short Term Funds | - | 1,679,281 | 1,679,281 | - | 1,948,064 | 1,948,064 |
| Derivative Assets | 596 | - | 596 | 179 | - | 179 |
| Government Sukuk | - | 75,553 | 75,553 | - | 24,660 | 24,660 |
| Investment Securities | 14,725 | 65,336 | 80,061 | 22,958 | 40,075 | 63,033 |
| Loans and Advances | - | 1,193,611 | 1,193,611 | - | 1,263,254 | 1,263,254 |
| Group Balances Receivable | - | 341 | 341 | - | - | - |
| Others Assets | - | 6,984 | 6,984 | - | 8,805 | 8,805 |
| Total Financial Assets | 15,321 | 3,021,106 | 3,036,427 | 23,137 | 3,284,858 | 3,307,995 |
| Financial Liabilities | | | | | | |
| Deposits from Customers | 14,540 | 2,400,989 | 2,415,529 | 22,112 | 2,621,757 | 2,643,869 |
| Deposits from Banks and Other Financial Institutions | - | 211,804 | 211,804 | - | 226,612 | 226,612 |
| Derivative Liabilities | 36 | - | 36 | 124 | - | 124 |
| Borrowings | - | - | - | - | 54,641 | 54,641 |
| Lease Liabilities | - | 3,139 | 3,139 | - | - | - |
| Group Balances Payable | - | - | - | - | 5,222 | 5,222 |
| Other Liabilities | - | 63,400 | 63,400 | - | 54,122 | 54,122 |
| Total Financial Liabilities | 14,576 | 2,679,332 | 2,693,908 | 22,236 | 2,962,354 | 2,984,590 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES

4.2 CATEGORIES OF FINANCIAL INSTRUMENTS (cont'd)

| Group | 2019 | | | 2018 | | |
|---|--|------------------------------------|--|--|------------------------------------|--|
| | Mandatory At Fair Value Through Profit or Loss B\$'000 | At Amortised Cost B\$'000 | Total Carrying Amount B\$'000 | Mandatory At Fair Value Through Profit or Loss B\$'000 | At Amortised Cost B\$'000 | Total Carrying Amount B\$'000 |
| Financial Assets | | | | | | |
| Cash and Short Term Funds | - | 1,685,913 | 1,685,913 | - | 1,953,743 | 1,953,743 |
| Balances with AMBD | - | 53,080 | 53,080 | - | 57,126 | 57,126 |
| Derivative Assets | 596 | - | 596 | 179 | - | 179 |
| Government Sukuk | - | 75,553 | 75,553 | - | 24,660 | 24,660 |
| Investment Securities | 14,725 | 65,336 | 80,061 | 22,958 | 40,075 | 63,033 |
| Loans and Advances | - | 1,988,291 | 1,988,291 | - | 2,067,235 | 2,067,235 |
| Others Assets | - | 35,163 | 35,163 | - | 36,771 | 36,771 |
| Total Financial Assets | 15,321 | 3,903,336 | 3,918,657 | 23,137 | 4,179,610 | 4,202,747 |
| Financial Liabilities | | | | | | |
| Deposits from Customers | 14,540 | 3,306,457 | 3,320,997 | 22,112 | 3,562,867 | 3,584,979 |
| Deposits from Banks and Other Financial Institutions | - | 3,890 | 3,890 | - | 4,676 | 4,676 |
| Derivative Liabilities | 36 | - | 36 | 124 | - | 124 |
| Borrowings | - | - | - | - | 54,641 | 54,641 |
| Lease Liabilities | - | 5,089 | 5,089 | - | - | - |
| Other Liabilities | - | 73,386 | 73,386 | - | 61,995 | 61,995 |
| Total Financial Liabilities | 14,576 | 3,388,822 | 3,403,398 | 22,236 | 3,684,179 | 3,706,415 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.3 FINANCIAL INSTRUMENTS SUBJECT TO OFFSETTING, ENFORCEABLE MASTER NETTING ARRANGEMENTS AND SIMILAR AGREEMENTS

| Bank and Group | Gross amounts of Recognised Financial Assets/ Liabilities | Gross amounts of recognised Financial Liabilities / Assets set off in the Statements of Financial Position | Net amounts of Financial Assets presented in the Statements of Financial Position | Related Amounts not set off in the Statements of Financial Position | | |
|---|---|--|---|---|--------------------------|------------|
| | | | | Financial Instruments | Cash Collateral received | Net amount |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| 2019 | | | | | | |
| Type of Financial Asset | | | | | | |
| Other Assets: Rental income receivable | 11 | - | 11 | - | 11 | - |
| | 11 | - | 11 | - | 11 | - |
| Type of Financial Liability | | | | | | |
| Other Liabilities: Refundable deposits from Tenants | 11 | - | 11 | - | 11 | - |
| | 11 | - | 11 | - | 11 | - |
| 2018 | | | | | | |
| Type of Financial Asset | | | | | | |
| Other Assets: Rental income receivable | 9 | - | 9 | - | 9 | - |
| | 9 | - | 9 | - | 9 | - |
| Type of Financial Liability | | | | | | |
| Other Liabilities: Refundable deposits from Tenants | 11 | - | 11 | - | 9 | 2 |
| | 11 | - | 11 | - | 9 | 2 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES

The Group has exposure to the following risks from financial instruments:

- credit risk;
- liquidity risk;
- market risks; and
- operational risks.

Risk management framework

The Group's Board of Directors has appointed the Risk Management Committee (RMC) to fulfil its oversight responsibilities of the Group's risk management framework. The Group's risk management framework seeks to ensure that strategies, policies, processes and procedures are in place to identify, assess, measure, manage and monitor its material financial, operational and other risk exposures.

A separate Audit Committee (AC) provides the Board of Directors independent assurance over the Group's governance, risk management and internal control practices.

The Board delegates to the Executive Committee (EXCO) authority to approve limits related to credit and treasury activities, including policies to govern the management of credit, liquidity and market risks.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group's AC and RMC oversee senior management's compliance with the Group's risk management policies and procedures, as well as review the adequacy of the risk management framework in relation to the risks faced by the Group.

The Group's risk management framework adopts the principle of "Three Lines of Defence".

The first line of defence – business line management including support functions – is directly responsible for identifying and managing day-to-day risks inherent in its activities. The second line of defence is provided by the Group Risk Department which oversees the effectiveness and integrity of the Group's risk management framework and assists the RMC in its risk oversight responsibilities. The third line of defence involves the Internal Audit function to provide independent assurance to the AC on the effectiveness and quality of governance, risk management and internal control processes.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Credit risk

Credit risk is the risk of financial losses to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's loans and advances to customers and investment debt securities. For risk management reporting purposes, the Group considers and consolidates all elements of credit risk exposures (such as individual obligor default risk and sector risk).

The Board delegates responsibility to the Risk Management Committee to oversee the management of credit risk, while the EXCO approves major prudential policies and limits that govern large customer exposures and industry concentration.

The EXCO appoints the Group's Credit Committee who would work with the business lines to ensure that approved policies are applied appropriately and optimal returns on the Group's risk exposure are being achieved.

The Group takes a prudent view when granting credits. All credit exposures in the group are individually assessed and approved within the internal credit and lending policies, and in compliance with the local regulatory guidelines. In respect of its lending-related activities, management regularly reviews the amount of risk accepted in relation to one borrower or groups of borrowers, the industry segments, the risks of non-performing loans and the adequacy of provisioning. The Group does not endorse providing credit facilities in support of illegal activities, prohibited or unlicensed businesses, or any other activities deemed to pose unacceptable environment, ethical, social or reputational risk to the Group and the wider community.

The Group recognises credit risk mitigation by obtaining collateral however such collateral does not act as a substitute in the credit granting process. Some of the assets typically included as collateral are properties, assignment of leases and rental income, assignment of contract payments, salaries and deposit placements.

The Group uses forward-looking information that is available without undue cost or effort in its assessment of significant increase of credit risk as well as in its measurement of ECL. The Group employs experts who use external and internal information to generate a "base-case" scenario of future forecast of relevant economic variables along with a representative range of other possible forecast scenarios. The external information used includes economic data and forecasts published by governmental bodies and monetary authorities.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Credit risk (cont'd)

The Group applies probabilities to the forecast scenarios identified. The "base-case" scenario is the single most likely outcome and consists of information used by the Group for strategic planning and budgeting. The Group performed a sensitivity analysis on how ECL on the main portfolios will change if the key assumption to the downside weight to the weighted ECL increased by 10%. The total weighted ECL should then be increased by B\$ 31,000 (2018: B\$ 42,000) based on the above assumption.

Measurement of ECL

The key inputs used for measurement ECL are:

- Probability of default (PD);
- Loss given default (LGD); and
- Exposure at default (EAD)

These figures are generally derived from internally developed statistical models and other historical data and they are adjusted to reflect probability weighted forward looking information.

PD is an estimate of the likelihood of default over a given time horizon. It is estimated as at point in time. For investment securities, the calculation is based on statistical models and assessed using rating tools tailored to the various categories of counterparties and exposures. These statistical models are based on market data (where available and applicable), as well as internal data comprising both quantitative and qualitative factors. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates. The estimation is based on current conditions, adjusted to take into account estimates of future conditions that will impact PD.

LGD is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from any collateral. The calculation is on a discounted cash flow basis where the cash flows are discounted by the original EIR of the loan.

EAD is an estimate of the exposure at a future default date taking into account expected changes in the exposure after the reporting date including repayments of principal and interest and expected drawdowns on committed facilities.

The Group measures ECL considering the risk of default over the maximum contractual period over which the entity is exposed to credit risk. The measurement of ECL is based on "base-case" scenario. As a result, the measurement of the loss allowance should be the same regardless of whether it is measured on an individual basis or a collective basis (although measurement on a collective basis is more practical for large portfolios of items). In relation to the assessment of whether there has been a significant increase in credit risk, it may be necessary to perform the assessment on a collective basis.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Credit risk (cont'd)

When ECL are measured on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics that include instruments type, collateral type and industry. The groupings are reviewed on a regular basis to ensure that each group is comprised of homogenous exposures.

Credit Quality

The Group monitors credit risk per class of financial instrument. The table below outlines the classes identified, as well as the financial instrument line item.

| Class of Financial instrument | Financial Statement line |
|--|---------------------------------|
| Loan and Advances to customers at amortised cost | Loans and Advances |
| Government Sukuk at amortised cost | Government Sukuk |
| Investment securities at amortised cost | Investment Securities |
| Loan commitments and financial guarantee contracts | Other Liabilities - Provision |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Credit risk (cont'd)

Concentration of credit risk

The Group monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk from loans and advances and other commitments is shown below.

| Bank | Loans and Advances | | Contingencies and Other Commitments | | Total | |
|--|--------------------|------------------|-------------------------------------|----------------|------------------|------------------|
| | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Agriculture | 3,997 | 4,884 | 3,381 | 3,694 | 7,378 | 8,578 |
| Constructions and Property Financing | 464,690 | 486,175 | 82,231 | 63,417 | 546,921 | 549,592 |
| Financial | - | - | 64,857 | 67,257 | 64,857 | 67,257 |
| Infrastructure | 5,186 | 6,682 | 3,842 | 671 | 9,028 | 7,353 |
| Manufacturing | 49,839 | 57,243 | 81,990 | 86,675 | 131,829 | 143,918 |
| Personal and Consumption Loans | 206,523 | 216,416 | 9,802 | 10,636 | 216,325 | 227,052 |
| Services | 176,039 | 159,484 | 361,479 | 271,498 | 537,518 | 430,982 |
| Telecommunication and Information Technology | 6,916 | 9,195 | 6,190 | 3,871 | 13,106 | 13,066 |
| Tourism | 20,248 | 21,340 | 3,563 | 2,375 | 23,811 | 23,715 |
| Traders | 174,794 | 172,741 | 137,762 | 139,258 | 312,556 | 311,999 |
| Transportation | 172,168 | 236,968 | 172,201 | 181,097 | 344,369 | 418,065 |
| Total | 1,280,400 | 1,371,128 | 927,298 | 830,449 | 2,207,698 | 2,201,577 |

| Group | Loans and Advances | | Contingencies and Other Commitments | | Total | |
|--|--------------------|------------------|-------------------------------------|----------------|------------------|------------------|
| | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Agriculture | 3,997 | 4,884 | 3,381 | 3,694 | 7,378 | 8,578 |
| Constructions and Property Financing | 464,690 | 486,175 | 82,231 | 63,417 | 546,921 | 549,592 |
| Financial | - | - | 64,857 | 67,257 | 64,857 | 67,257 |
| Infrastructure | 5,186 | 6,682 | 3,842 | 671 | 9,028 | 7,353 |
| Manufacturing | 49,839 | 57,243 | 81,990 | 86,675 | 131,829 | 143,918 |
| Personal and Consumption Loans | 206,523 | 216,416 | 9,802 | 10,636 | 216,325 | 227,052 |
| Services | 176,039 | 159,484 | 361,479 | 271,498 | 537,518 | 430,982 |
| Telecommunication and Information Technology | 6,916 | 9,195 | 6,190 | 3,871 | 13,106 | 13,066 |
| Tourism | 20,248 | 21,340 | 3,563 | 2,375 | 23,811 | 23,715 |
| Traders | 174,794 | 172,741 | 137,762 | 139,258 | 312,556 | 311,999 |
| Transportation | 974,816 | 1,051,133 | 172,201 | 181,097 | 1,147,017 | 1,232,230 |
| Total | 2,083,048 | 2,185,293 | 927,298 | 830,449 | 3,010,346 | 3,015,742 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Non-performing loans and advances

The Bank and the Group regards a loan and advance as non-performing if it is in arrears for more than 3 months or if there is objective evidence of impairment.

| Bank | Total Credit Exposure | | Non-Performing Loans | | % | |
|--|-----------------------|------------------|----------------------|----------------|-------|--------|
| | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | | |
| Agriculture | 7,378 | 8,578 | - | - | 0.00% | 0.00% |
| Constructions and Property Financing | 546,921 | 549,592 | 28,066 | 33,215 | 5.13% | 6.04% |
| Financial | 64,857 | 67,257 | - | - | 0.00% | 0.00% |
| Infrastructure | 9,028 | 7,353 | - | - | 0.00% | 0.00% |
| Manufacturing | 131,829 | 143,918 | 1,558 | 882 | 1.18% | 0.61% |
| Personal and Consumption Loans | 216,325 | 227,052 | 16,908 | 22,795 | 7.82% | 10.04% |
| Services | 537,518 | 430,982 | 7,012 | 29,972 | 1.30% | 6.95% |
| Telecommunication and Information Technology | 13,106 | 13,066 | 723 | - | 5.52% | 0.00% |
| Tourism | 23,811 | 23,715 | 542 | - | 2.28% | 0.00% |
| Traders | 312,556 | 311,999 | 29,646 | 26,827 | 9.49% | 8.60% |
| Transportation | 344,369 | 418,065 | 492 | - | 0.14% | 0.00% |
| Total | 2,207,698 | 2,201,577 | 84,947 | 113,691 | | |

| Group | Total Credit Exposure | | Non-Performing Loans | | % | |
|--|-----------------------|------------------|----------------------|----------------|-------|--------|
| | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | | |
| Agriculture | 7,378 | 8,578 | - | - | 0.00% | 0.00% |
| Constructions and Property Financing | 546,921 | 549,592 | 28,066 | 33,215 | 5.13% | 6.04% |
| Financial | 64,857 | 67,257 | - | - | 0.00% | 0.00% |
| Infrastructure | 9,028 | 7,353 | - | - | 0.00% | 0.00% |
| Manufacturing | 131,829 | 143,918 | 1,558 | 882 | 1.18% | 0.61% |
| Personal and Consumption Loans | 216,325 | 227,052 | 16,908 | 22,795 | 7.82% | 10.04% |
| Services | 537,518 | 430,982 | 7,012 | 29,972 | 1.30% | 6.95% |
| Telecommunication and Information Technology | 13,106 | 13,066 | 723 | - | 5.52% | 0.00% |
| Tourism | 23,811 | 23,715 | 542 | - | 2.28% | 0.00% |
| Traders | 312,556 | 311,999 | 29,646 | 26,827 | 9.49% | 8.60% |
| Transportation | 1,147,017 | 1,232,230 | 9,423 | 11,670 | 0.82% | 0.95% |
| Total | 3,010,346 | 3,015,742 | 93,878 | 125,361 | | |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Bank | December 31, 2019 | | | | |
|------------------------------------|----------------------------|-------------------------|-------------------------|--------------|------------------|
| | Stage 1 12-month ECL | Stage 2 Lifetime ECL | Stage 3 Lifetime ECL | POCI | Total |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Non past due | 1,172,480 | 15,426 | 5,044 | 2,409 | 1,195,359 |
| Month-in-arrear 1 | - | 4,425 | 1,467 | 21 | 5,913 |
| Month- in- arrear 2 | - | 3,123 | 885 | - | 4,008 |
| Month- in-arrear 3 and above | - | - | 71,420 | 3,700 | 75,120 |
| Total gross carrying amount | 1,172,480 | 22,974 | 78,816 | 6,130 | 1,280,400 |
| Loss allowances | (23,065) | (8,833) | (54,230) | (661) | (86,789) |
| Net carrying amount | 1,149,415 | 14,141 | 24,586 | 5,469 | 1,193,611 |

| Bank | December 31, 2018 | | | | |
|------------------------------------|----------------------------|-------------------------|-------------------------|--------------|------------------|
| | Stage 1 12-month ECL | Stage 2 Lifetime ECL | Stage 3 Lifetime ECL | POCI | Total |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Non past due | 1,239,686 | 6,574 | 1,587 | 3,421 | 1,251,268 |
| Month-in-arrear 1 | - | 9,513 | 5,336 | 118 | 14,967 |
| Month- in- arrear 2 | - | 1,664 | 2,154 | - | 3,818 |
| Month- in-arrear 3 and above | - | - | 94,933 | 6,142 | 101,075 |
| Total gross carrying amount | 1,239,686 | 17,751 | 104,010 | 9,681 | 1,371,128 |
| Loss allowances | (21,791) | (10,163) | (75,906) | (14) | (107,874) |
| Net carrying amount | 1,217,895 | 7,588 | 28,104 | 9,667 | 1,263,254 |

| Group | December 31, 2019 | | | | |
|------------------------------------|----------------------------|----------------------------|----------------------------|--------------|------------------|
| | Stage 1 12-month ECL | Stage 2 Lifetime ECL | Stage 3 Lifetime ECL | POCI | Total |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Non past due | 1,866,132 | 15,426 | 5,044 | 2,590 | 1,889,192 |
| Month-in-arrear 1 | - | 90,905 | 1,467 | 33 | 92,405 |
| Month- in- arrear 2 | - | 16,708 | 885 | - | 17,593 |
| Month- in-arrear 3 and above | - | - | 80,158 | 3,700 | 83,858 |
| Total gross carrying amount | 1,866,132 | 123,039 | 87,554 | 6,323 | 2,083,048 |
| Loss allowances | (23,956) | (12,166) | (57,907) | (728) | (94,757) |
| Net carrying amount | 1,842,176 | 110,873 | 29,647 | 5,595 | 1,988,291 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Group | December 31, 2018 | | | | |
|------------------------------------|-------------------|-----------------|-----------------|---------------|------------------|
| | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
| | 12-month | Lifetime | Lifetime | | |
| | ECL | ECL | ECL | B\$'000 | B\$'000 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Non past due | 1,936,417 | 6,574 | 1,588 | 3,534 | 1,948,113 |
| Month-in-arrear 1 | - | 99,670 | 5,336 | 295 | 105,301 |
| Month- in- arrear 2 | - | 17,731 | 2,154 | 156 | 20,041 |
| Month- in-arrear 3 and above | - | - | 105,619 | 6,219 | 111,838 |
| Total gross carrying amount | 1,936,417 | 123,975 | 114,697 | 10,204 | 2,185,293 |
| Loss allowances | (22,752) | (14,110) | (81,094) | (102) | (118,058) |
| Net carrying amount | 1,913,665 | 109,865 | 33,602 | 10,103 | 2,067,235 |

This table summarise the loss allowance as of the year end by class of exposure/asset.

| | Bank | | Group | |
|-------------------------------|---------------|----------------|---------------|----------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loan and Advances | 85,184 | 106,111 | 93,152 | 116,295 |
| Loan Commitments | 1,439 | 1,565 | 1,439 | 1,565 |
| Financial Guarantee Contracts | 166 | 198 | 166 | 198 |
| Total | 86,789 | 107,874 | 94,757 | 118,058 |

This table summarises the movements in loss allowances that are recognised in profit or loss during the year by class of exposure/asset.

| | Bank | | Group | |
|-------------------------------|---------------|---------------|---------------|---------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loan and Advances | 19,100 | 11,655 | 28,507 | 23,736 |
| Loan Commitments | (126) | 34 | (126) | 34 |
| Financial Guarantee Contracts | (32) | (20) | (32) | (20) |
| Reclassification | - | 5,381 | - | 5,828 |
| Total | 18,942 | 17,050 | 28,349 | 29,578 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the carrying amount of loans and advances.

Loan and Advances

| Bank | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|------------------|-----------------|-----------------|----------------|------------------|
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Gross carrying amount as at January 1, 2019 | 1,239,686 | 17,751 | 104,010 | 9,681 | 1,371,128 |
| Changes in the Gross carrying amount | | | | | |
| - Transfer to stage 1 | 3,349 | (2,894) | (455) | - | - |
| - Transfer to stage 2 | (15,803) | 15,809 | (6) | - | - |
| - Transfer to stage 3 | (5,135) | (5,444) | 10,579 | - | - |
| - Increase / (Decrease) during the year | (145,300) | (1,260) | 996 | (1,703) | (147,267) |
| - Change due to modifications that did not result in derecognition | (3,829) | 213 | 3,833 | 222 | 439 |
| New financial assets originated or purchased | 298,335 | 3,850 | 598 | - | 302,783 |
| Financial assets that have been derecognised | (198,809) | (5,051) | (1,588) | (357) | (205,806) |
| Write offs | (14) | - | (39,151) | (1,713) | (40,878) |
| Gross carrying amount as at December 31, 2019 | 1,172,480 | 22,974 | 78,816 | 6,130 | 1,280,400 |
| Loss allowances as at December 31, 2019 | (21,471) | (8,822) | (54,230) | (661) | (85,184) |
| Bank | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Gross carrying amount as at January 1, 2018 | 1,183,173 | 54,289 | 96,237 | 27,302 | 1,361,001 |
| Changes in the Gross carrying amount | | | | | |
| - Transfer to stage 1 | 24,410 | (24,196) | (214) | - | - |
| - Transfer to stage 2 | (12,480) | 12,486 | (6) | - | - |
| - Transfer to stage 3 | (7,308) | (21,525) | 28,833 | - | - |
| - Decrease during the year | (115,377) | (2,514) | (198) | (1,188) | (119,277) |
| - Change due to modifications that did not result in derecognition | (194) | - | 87 | - | (107) |
| New financial assets originated or purchased | 383,699 | 5,785 | 8,597 | - | 398,081 |
| Financial assets that have been derecognised | (216,237) | (6,180) | (7,564) | (16,433) | (246,414) |
| Write offs | - | (394) | (21,762) | - | (22,156) |
| Gross carrying amount as at December 31, 2018 | 1,239,686 | 17,751 | 104,010 | 9,681 | 1,371,128 |
| Loss allowances as at December 31, 2018 | (20,028) | (10,163) | (75,906) | (14) | (106,111) |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Group | Stage 1 B\$'000 | Stage 2 B\$'000 | Stage 3 B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Gross carrying amount as at January 1, 2019 | 1,936,416 | 123,975 | 114,697 | 10,205 | 2,185,293 |
| Changes in the Gross carrying amount | | | | | |
| - Transfer to stage 1 | 38,540 | (37,399) | (1,141) | - | - |
| - Transfer to stage 2 | (68,309) | 69,058 | (749) | - | - |
| - Transfer to stage 3 | (9,116) | (10,435) | 19,551 | - | - |
| - Increase / (Decrease) during the year | (287,217) | (22,503) | 1,790 | (1,929) | (309,859) |
| - Change due to modifications that did not result in derecognition | (3,829) | 213 | 3,833 | 222 | 439 |
| - New financial assets originated or purchased | 525,812 | 20,902 | 2,179 | - | 548,893 |
| Financial assets that have been derecognised | (262,082) | (14,295) | (2,137) | (400) | (278,914) |
| Write offs | (4,083) | (6,477) | (50,469) | (1,775) | (62,804) |
| Gross carrying amount as at December 31, 2019 | 1,866,132 | 123,039 | 87,554 | 6,323 | 2,083,048 |
| Loss allowances as at December 31, 2019 | (22,362) | (12,155) | (57,907) | (728) | (93,152) |

| Group | Stage 1 B\$'000 | Stage 2 B\$'000 | Stage 3 B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Gross carrying amount as at January 1, 2018 | 1,927,895 | 168,252 | 111,017 | 29,116 | 2,236,280 |
| Changes in the Gross carrying amount | | | | | |
| - Transfer to stage 1 | 61,356 | (60,409) | (947) | - | - |
| - Transfer to stage 2 | (70,664) | 71,884 | (1,220) | - | - |
| - Transfer to stage 3 | (13,108) | (27,728) | 40,836 | - | - |
| - Increase / (Decrease) during the year | (277,978) | (24,865) | 6,029 | (1,664) | (298,478) |
| - Change due to modifications that did not result in derecognition | (194) | - | 87 | - | (107) |
| - New financial assets originated or purchased | 587,829 | 20,640 | 9,560 | - | 618,029 |
| Financial assets that have been derecognised | (219,535) | (13,640) | (16,627) | (17,087) | (266,889) |
| Write offs | (59,184) | (10,159) | (34,038) | (161) | (103,542) |
| Gross carrying amount as at December 31, 2018 | 1,936,417 | 123,975 | 114,697 | 10,204 | 2,185,293 |
| Loss allowances as at December 31, 2018 | (20,989) | (14,110) | (81,095) | (101) | (116,295) |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the carrying amount of loan commitments.

Loan commitments

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|----------------|----------------|----------------|----------------|----------------|
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Total amount committed as at January 1, 2019 | 432,590 | - | - | - | 432,590 |
| Changes in amount committed | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | (167) | 167 | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase/(Decrease) during the year | (14,617) | 18 | - | - | (14,599) |
| - Change due to modifications that did not result in derecognition | - | - | - | - | - |
| New loan commitments originated or purchased | 128,745 | 48 | - | - | 128,793 |
| Loan commitments that have been derecognised | (64,745) | - | - | - | (64,745) |
| Total amount committed as at December 31, 2019 | 481,806 | 233 | - | - | 482,039 |
| Loss allowances as at December 31, 2019 | (1,427) | (12) | - | - | (1,439) |

Loan commitments

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|----------------|----------------|----------------|----------------|----------------|
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Total amount committed as at January 1, 2018 | 418,037 | 133 | - | - | 418,170 |
| Changes in amount committed | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase during the year | 27,075 | - | - | - | 27,075 |
| - Change due to modifications that did not result in derecognition | - | - | - | - | - |
| New loan commitments originated or purchased | 36,685 | - | - | - | 36,685 |
| Loan commitments that have been derecognised | (49,207) | (133) | - | - | (49,340) |
| Total amount committed as at December 31, 2018 | 432,590 | - | - | - | 432,590 |
| Loss allowances as at December 31, 2018 | (1,565) | - | - | - | (1,565) |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the carrying amount of financial guarantees.

Financial guarantees

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|----------------|----------------|----------------|----------------|----------------|
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Total amount guaranteed as at January 1, 2019 | 22,853 | - | - | - | 22,853 |
| Changes in amount guaranteed | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase during the year | 455 | - | - | - | 455 |
| - Change due to modifications that did not result in derecognition | - | - | - | - | - |
| New financial guarantees originated or purchased | 2,777 | - | - | - | 2,777 |
| Financial guarantees that have been derecognised | (6,785) | - | - | - | (6,785) |
| Total amount guaranteed as at December 31, 2019 | 19,300 | - | - | - | 19,300 |
| Loss allowances as at December 31, 2019 | (166) | - | - | - | (166) |

Financial guarantees

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|----------------|----------------|----------------|----------------|----------------|
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Total amount guaranteed as at January 1, 2018 | 24,243 | - | - | - | 24,243 |
| Changes in amount guaranteed | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Decrease during the year | (3) | - | - | - | (3) |
| - Change due to modifications that did not result in derecognition | - | - | - | - | - |
| New financial guarantees originated or purchased | 7,546 | - | - | - | 7,546 |
| Financial guarantees that have been derecognised | (8,933) | - | - | - | (8,933) |
| Total amount guaranteed as at December 31, 2018 | 22,853 | - | - | - | 22,853 |
| Loss allowances as at December 31, 2018 | (198) | - | - | - | (198) |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the loss allowances of Loans and Advances.

Loss allowances – Loans and Advances

| Bank | Stage 1 12-month ECL B\$'000 | Stage 2 Lifetime ECL B\$'000 | Stage 3 Lifetime ECL B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|---|---|---|-------------------------|--------------------------|
| Loss allowances as at January 1, 2019 | 20,028 | 10,163 | 75,906 | 14 | 106,111 |
| Write offs | (14) | - | (38,300) | (1,713) | (40,027) |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | 2,144 | (1,800) | (344) | - | - |
| - Transfer to stage 2 | (269) | 274 | (5) | - | - |
| - Transfer to stage 3 | (84) | (3,126) | 3,210 | - | - |
| - Increase/(Decrease) due to change in credit risk | (4,543) | 4,646 | 12,792 | 2,317 | 15,212 |
| - Changes due to modifications that did not result in derecognition | (61) | (73) | 2,222 | - | 2,088 |
| New financial assets originated or purchased | 7,830 | 1,605 | 307 | - | 9,742 |
| Financial assets that have been derecognised | (3,560) | (2,867) | (1,558) | 43 | (7,942) |
| Loss allowances as at December 31, 2019 | 21,471 | 8,822 | 54,230 | 661 | 85,184 |

| Bank | Stage 1 12-month ECL B\$'000 | Stage 2 Lifetime ECL B\$'000 | Stage 3 Lifetime ECL B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|---|---|---|-------------------------|--------------------------|
| Loss allowances as at January 1, 2018 | 19,553 | 24,642 | 69,687 | 28 | 113,910 |
| Write offs | - | (222) | (19,232) | - | (19,454) |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | 11,176 | (11,003) | (173) | - | - |
| - Transfer to stage 2 | (235) | 240 | (5) | - | - |
| - Transfer to stage 3 | (133) | (9,933) | 10,066 | - | - |
| - Increase/(Decrease) due to change in credit risk | (13,110) | 5,551 | 17,331 | 214 | 9,986 |
| - Changes due to modifications that did not result in derecognition | (3) | - | 23 | - | 20 |
| New financial assets originated or purchased | 6,571 | 3,456 | 5,375 | 109 | 15,511 |
| Financial assets that have been derecognised | (3,791) | (2,568) | (7,166) | (337) | (13,862) |
| Loss allowances as at December 31, 2018 | 20,028 | 10,163 | 75,906 | 14 | 106,111 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Loss allowances – Loans and Advances (cont'd)

| Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|---------------|---------------|---------------|------------|---------------|
| | 12-month ECL | Lifetime ECL | Lifetime ECL | | |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loss allowances as at January 1, 2019 | 20,989 | 14,110 | 81,095 | 101 | 116,295 |
| Write offs | (20) | (291) | (49,618) | (1,721) | (51,650) |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | 4,006 | (3,088) | (918) | - | - |
| - Transfer to stage 2 | (341) | 520 | (179) | - | - |
| - Transfer to stage 3 | (89) | (3,300) | 3,389 | - | - |
| - Increase/(Decrease) due to change in credit risk | (6,614) | 5,771 | 23,237 | 2,310 | 24,704 |
| - Changes due to modifications that did not result in derecognition | (61) | (73) | 2,222 | - | 2,088 |
| New financial assets originated or purchased | 8,140 | 1,669 | 855 | - | 10,664 |
| Financial assets that have been derecognised | (3,648) | (3,163) | (2,176) | 38 | (8,949) |
| Loss allowances as at December 31, 2019 | 22,362 | 12,155 | 57,907 | 728 | 93,152 |

| Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|---------------|---------------|---------------|------------|----------------|
| | 12-month ECL | Lifetime ECL | Lifetime ECL | | |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loss allowances as at January 1, 2018 | 20,253 | 28,265 | 75,191 | 592 | 124,301 |
| Write offs | (3) | (501) | (31,059) | (179) | (31,742) |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | 12,513 | (12,179) | (334) | - | - |
| - Transfer to stage 2 | (289) | 555 | (266) | - | - |
| - Transfer to stage 3 | (138) | (10,096) | 10,234 | - | - |
| - Increase/(Decrease) due to change in credit risk | (14,341) | 6,699 | 29,404 | (30) | 21,732 |
| - Changes due to modifications that did not result in derecognition | (3) | - | 23 | - | 20 |
| New financial assets originated or purchased | 6,853 | 4,158 | 5,588 | 109 | 16,708 |
| Financial assets that have been derecognised | (3,856) | (2,791) | (7,687) | (390) | (14,724) |
| Loss allowances as at December 31, 2018 | 20,989 | 14,110 | 81,094 | 102 | 116,295 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the loss allowances of loan commitments.

Loss allowances – Loan commitments

| Bank and Group | Stage 1 12-month ECL B\$'000 | Stage 2 Lifetime ECL B\$'000 | Stage 3 Lifetime ECL B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|---------------------------------------|------------------------------------|---------------------------------------|-----------------|------------------|
| Loss allowances as at January 1, 2019 | 1,565 | - | - | - | 1,565 |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase/(Decrease) during the year | (59) | 11 | - | - | (48) |
| - Changes due to modifications that did not result in derecognition | - | - | - | - | - |
| New loan commitments originated or purchased | 528 | 1 | - | - | 529 |
| Loan commitments that have been derecognised | (607) | - | - | - | (607) |
| Loss allowances as at December 31, 2019 | 1,427 | 12 | - | - | 1,439 |

Loss allowances – Loan commitments

| Bank and Group | Stage 1 12-month ECL B\$'000 | Stage 2 Lifetime ECL B\$'000 | Stage 3 Lifetime ECL B\$'000 | POCI B\$'000 | Total B\$'000 |
|--|------------------------------------|------------------------------------|---------------------------------------|-----------------|------------------|
| Loss allowances as at January 1, 2018 | 1,520 | 11 | - | - | 1,531 |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in Loss allowances | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase during the year | 124 | - | - | - | 124 |
| - Changes due to modifications that did not result in derecognition | - | - | - | - | - |
| New loan commitments originated or purchased | 336 | - | - | - | 336 |
| Loan commitments that have been derecognised | (415) | (11) | - | - | (426) |
| Loss allowances as at December 31, 2018 | 1,565 | - | - | - | 1,565 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The table below sets out a reconciliation of changes in the loss allowances of financial guarantees.

Loss allowances – Financial guarantees

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|--------------|--------------|--------------|----------|------------|
| | 12-month ECL | Lifetime ECL | Lifetime ECL | | |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loss allowances as at January 1, 2019 | 198 | - | - | - | 198 |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in the Loss allowances | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Increase during the year | 4 | - | - | - | 4 |
| - Changes due to modifications that did not result in derecognition | - | - | - | - | - |
| New financial guarantees originated or purchased | 24 | - | - | - | 24 |
| Financial guarantees that have been derecognised | (60) | - | - | - | (60) |
| Loss allowances as at December 31, 2019 | 166 | - | - | - | 166 |

Loss allowances – Financial guarantees

| Bank and Group | Stage 1 | Stage 2 | Stage 3 | POCI | Total |
|--|--------------|--------------|--------------|----------|------------|
| | 12-month ECL | Lifetime ECL | Lifetime ECL | | |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Loss allowances as at January 1, 2018 | 218 | - | - | - | 218 |
| <i>Increase/(Decrease) in allowance recognised in Profit or Loss</i> | | | | | |
| Changes in the Loss allowances | | | | | |
| - Transfer to stage 1 | - | - | - | - | - |
| - Transfer to stage 2 | - | - | - | - | - |
| - Transfer to stage 3 | - | - | - | - | - |
| - Decrease during the year | (4) | - | - | - | (4) |
| - Changes due to modifications that did not result in derecognition | - | - | - | - | - |
| New financial guarantees originated or purchased | 68 | - | - | - | 68 |
| Financial guarantees that have been derecognised | (84) | - | - | - | (84) |
| Loss allowances as at December 31, 2018 | 198 | - | - | - | 198 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Loans with renegotiated terms and the Bank's forbearance practice

When there is deterioration in the borrower's financial position, loans may be restructured with renegotiated terms where the Group has made concessions by agreeing to terms and conditions that are more favourable for the borrower than the Group has provided initially. The Group implements forbearance practice in order to maximise collection opportunities and minimise the risk of default. Under the Group's forbearance practice, loan forbearance is granted on an elective basis in situation where the debtor is currently in default on its debt, or where there is a high risk of default.

The revised terms usually include extending maturity, changing timing of interest payments and amendments to the terms of loan covenants.

Both retail and corporate loans are subject to the forbearance practice.

| | Bank | | Group | |
|---------------------------------|-----------------|----------------|-----------------|-----------------|
| | 2019 B\$'000 | 208 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Renegotiated loans and advances | 4,671 | 2,361 | 15,459 | 13,203 |

Write-off policy

The Group writes off a loan and advances balance, and any related allowances for impairment losses, when the Group's management determines that the loan or security is uncollectible and all necessary actions have been taken. This determination is made after considering information such as the borrower's / issuer's latest financial position and chances of its ability to settle the obligation, the legal status, and /or proceeds from other collateral is minimum and will not be sufficient to pay back the entire exposure.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Collateral held and other credit enhancements and their financial effect

The Group holds collateral and other credit enhancements against certain of its credit exposures. The table below sets out the principal types of collateral held against different types of financial assets.

| Type of Credit Exposure | Principal Type of Collateral Held for Secured Lending | Bank | | | Group | | |
|--|---|--------------------|-------------------------------------|--------------------------------------|--------------------|-------------------------------------|--------------------------------------|
| | | Loans and Advances | Financial Effect of Collateral Held | Net Exposure from Loans and Advances | Loans and Advances | Financial Effect of Collateral Held | Net Exposure from Loans and Advances |
| | | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| 2019 | | | | | | | |
| Agriculture | Cash | 3,997 | 3,997 | - | 3,997 | 3,997 | - |
| Constructions and Property Financing | Mortgage / Property | 464,690 | 430,758 | 33,932 | 464,690 | 430,758 | 33,932 |
| Infrastructure | Cash / Debenture | 5,186 | 4,310 | 876 | 5,186 | 4,310 | 876 |
| Manufacturing | Cash / Debenture | 49,839 | 39,840 | 9,999 | 49,839 | 39,840 | 9,999 |
| Personal and Consumption Loans | Mortgage / Cash | 206,523 | 25,839 | 180,684 | 206,523 | 25,839 | 180,684 |
| Services | Cash / Mortgage | 176,039 | 76,363 | 99,676 | 176,039 | 76,363 | 99,676 |
| Telecommunication and Information Technology | Cash / Property | 6,916 | 2,550 | 4,366 | 6,916 | 2,550 | 4,366 |
| Tourism | Cash / Property | 20,248 | 13,199 | 7,049 | 20,248 | 13,199 | 7,049 |
| Traders | Cash / Property | 174,794 | 103,257 | 71,537 | 174,794 | 103,257 | 71,537 |
| Transportation | Cash / Debenture | 172,168 | 74,561 | 97,607 | 974,816 | 481,316 | 493,500 |
| Total | | 1,280,400 | 774,764 | 505,726 | 2,083,048 | 1,181,429 | 901,619 |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Collateral held and other credit enhancements and their financial effect (cont'd)

| Type of Credit Exposure | Principal Type of Collateral Held for Secured Lending | Bank | | | Group | | |
|--|---|-------------------------------|--|---|-------------------------------|--|---|
| | | Loans and Advances B\$'000 | Financial Effect of Collateral Held B\$'000 | Net Exposure from Loans and Advances B\$'000 | Loans and Advances B\$'000 | Financial Effect of Collateral Held B\$'000 | Net Exposure from Loans and Advances B\$'000 |
| 2018 | | | | | | | |
| Agriculture | Cash / Mortgage | 4,884 | 4,884 | - | 4,884 | 4,884 | - |
| Constructions and Property Financing | Mortgage / Property | 486,175 | 439,056 | 47,119 | 486,175 | 439,056 | 47,119 |
| Financial | Cash | - | - | - | - | - | - |
| Infrastructure | Cash | 6,682 | 5,233 | 1,449 | 6,682 | 5,233 | 1,449 |
| Manufacturing | Cash / Debenture | 57,243 | 46,881 | 10,362 | 57,243 | 46,881 | 10,362 |
| Personal and Consumption Loans | Mortgage / Cash | 216,416 | 23,682 | 192,734 | 216,416 | 23,682 | 192,734 |
| Services | Cash / Mortgage | 159,484 | 78,048 | 81,436 | 159,484 | 78,048 | 81,436 |
| Telecommunication and Information Technology | Cash / Property | 9,195 | 4,530 | 4,665 | 9,195 | 4,530 | 4,665 |
| Tourism | Cash / Debentures | 21,340 | 8,965 | 12,375 | 21,340 | 8,965 | 12,375 |
| Traders | Cash / Property | 172,741 | 96,850 | 75,891 | 172,741 | 96,850 | 75,891 |
| Transportation | Cash / Debentures | 236,968 | 103,703 | 133,265 | 1,051,133 | 503,001 | 548,132 |
| Total | | 1,371,128 | 811,832 | 559,296 | 2,185,293 | 1,211,130 | 974,163 |

Cash and cash equivalents

The Group held cash and cash equivalents of B\$1,328,107,000 at December 31, 2019 (2018: B\$1,414,491,000). Most of the cash and cash equivalents, except deposits with the Autoriti Monetari Brunei Darussalam, are held with bank and financial institution counterparties which are rated at least an investment grade.

Settlement risk

The Group's activities may give rise to risk at the time of settlement of transactions and trades. Settlement risk is the risk of loss due to the failure of an entity to honour its obligations to deliver cash, securities or other assets as contractually agreed.

For certain types of transactions, the Group mitigates this risk by conducting settlements through a settlement/clearing agent to ensure that a trade is settled only when both parties have fulfilled their contractual settlement obligations.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial assets.

Management of liquidity risk

The Group's RMC sets the Group's strategy for managing liquidity risk and has the responsibility for the oversight of the implementation of this policy. The Group has also established an Asset and Liability Committee (ALCO) to manage the bank's overall balance sheet including monitoring its liquidity position. Treasury manages the Group's liquidity position on a day-to-day basis and reviews daily reports covering the liquidity position of the Group. A summary report, including any exceptions and remedial action taken, is submitted regularly to the ALCO.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The key elements of the Group's liquidity strategy are as follows:

- Maintaining a diversified funding base consisting of customer deposits (both retail and corporate) and wholesale market deposits and maintaining contingency facilities with other banks;
- Carrying a portfolio of highly liquid assets, diversified by currency and maturity; and
- Monitoring liquidity ratios, maturity mismatches behavioural characteristics of the Group's financial assets and liabilities.

Treasury receives information from other business units and reports from the system regarding the liquidity profile of financial assets and liabilities and details of other projected cash flows arising from projected future businesses. Treasury maintains a portfolio of short-term liquid assets, largely made up of short-term liquid investment securities, money market placements with banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the Group. The liquidity requirements of business units are centrally managed by the Treasury department to cover any short-term fluctuations and longer term funding requirements.

Treasury monitors compliance with local regulatory limits on a daily basis.

Exposure to liquidity risk

The key measure used by the Group for managing liquidity risk is the ratio of liquid assets to deposits from customers and short term liabilities. For this purpose, liquid assets are considered as including cash and cash equivalents, bank placements and debt securities for which there is an active and liquid market.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

A similar, but not identical, calculation is used to measure the Bank's compliance with the Assets Management Ratio (AMR) under the Deposit Protection Order, 2010.

Maturity analysis for financial assets and liabilities

The tables below set out the remaining contractual maturities of the Bank and the Group's financial assets and financial liabilities.

| Bank | Carrying Amount B\$'000 | Gross Nominal Inflow/ (Outflow) B\$'000 | Less than 3 months B\$'000 | 3-6 months B\$'000 | 6-12 months B\$'000 | 1-3 years B\$'000 | 3-5 years B\$'000 | Over 5 years B\$'000 |
|--|----------------------------|---|-------------------------------|-----------------------|------------------------|----------------------|----------------------|-------------------------|
| 2019 | | | | | | | | |
| <u>Non-Derivative Assets</u> | | | | | | | | |
| Cash | 38,875 | 38,875 | 38,875 | - | - | - | - | - |
| Due from Banks / AMBD | 1,640,405 | 1,648,440 | 1,423,190 | 43,224 | 83,931 | 73,918 | 24,177 | - |
| Government Sukuk | 75,553 | 76,010 | 38,900 | 7,110 | 30,000 | - | - | - |
| Investment Securities | 80,061 | 92,218 | 675 | 10,968 | 1,004 | 36,830 | 42,436 | 305 |
| Loans and Advances | 1,193,611 | 1,384,652 | 168,040 | 104,196 | 99,830 | 480,182 | 225,932 | 306,472 |
| Group Balances Receivable | 341 | 341 | 341 | - | - | - | - | - |
| Other On Balance Sheet Assets | 6,983 | 6,983 | 72 | - | 6,537 | 374 | - | - |
| Other Off Balance Sheet Assets | 89,138 | 89,138 | 89,138 | - | - | - | - | - |
| Total | 3,124,967 | 3,336,657 | 1,759,231 | 165,498 | 221,302 | 591,304 | 292,545 | 306,777 |
| <u>Non-Derivative Liabilities</u> | | | | | | | | |
| Deposits | 2,627,333 | 2,636,572 | 960,936 | 391,524 | 523,180 | 737,798 | 23,134 | - |
| Lease Liabilities | 3,139 | 3,139 | 249 | 253 | 515 | 1,638 | 419 | 65 |
| Other On Balance Sheet Liabilities | 63,400 | 63,400 | 676 | - | - | 54,329 | - | 8,395 |
| Other Off Balance Sheet Liabilities | 89,138 | 89,138 | 89,138 | - | - | - | - | - |
| Undrawn Credit Lines | 704,904 | 704,904 | 704,904 | - | - | - | - | - |
| Total | 3,487,914 | 3,497,153 | 1,755,903 | 391,777 | 523,695 | 793,765 | 23,553 | 8,460 |
| Net cash Inflow/(Outflow) | (362,947) | (160,496) | 3,328 | (226,279) | (302,393) | (202,461) | 268,992 | 298,317 |
| <u>Derivative Financial Instruments</u> | | | | | | | | |
| - Inflow | - | 29,696 | 5,182 | 23,351 | 1,163 | - | - | - |
| - Outflow | - | (29,089) | (5,062) | (22,869) | (1,158) | - | - | - |
| Total | - | 607 | 120 | 482 | 5 | - | - | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Group | Carrying Amount B\$'000 | Gross Nominal Inflow/ (Outflow) B\$'000 | Less than 3 months B\$'000 | 3-6 months B\$'000 | 6-12 months B\$'000 | 1-3 years B\$'000 | 3-5 years B\$'000 | Over 5 years B\$'000 |
|---|----------------------------|---|-------------------------------|-----------------------|------------------------|----------------------|----------------------|-------------------------|
| 2019 | | | | | | | | |
| Non-Derivative Assets | | | | | | | | |
| Cash | 42,301 | 42,301 | 42,301 | - | - | - | - | - |
| Due from Banks / AMBD | 1,696,692 | 1,704,727 | 1,479,476 | 43,224 | 83,932 | 73,918 | 24,177 | - |
| Government Sukuk | 75,553 | 76,010 | 38,900 | 7,110 | 30,000 | - | - | - |
| Investment Securities | 80,061 | 92,218 | 675 | 10,968 | 1,004 | 36,830 | 42,436 | 305 |
| Loans and Advances | 1,988,291 | 2,365,963 | 233,808 | 168,123 | 220,860 | 887,975 | 473,997 | 381,200 |
| Other On Balance Sheet Assets | 35,163 | 35,164 | 28,253 | - | 6,537 | 374 | - | - |
| Other Off Balance Sheet Assets | 89,138 | 89,138 | 89,138 | - | - | - | - | - |
| Total | 4,007,199 | 4,405,521 | 1,912,551 | 229,425 | 342,333 | 999,097 | 540,610 | 381,505 |
| Non-Derivative Liabilities | | | | | | | | |
| Deposits | 3,324,887 | 3,411,452 | 1,069,060 | 427,015 | 700,680 | 1,191,563 | 23,134 | - |
| Lease Liabilities | 5,089 | 5,089 | 365 | 370 | 754 | 2,650 | 885 | 65 |
| Other On Balance Sheet Liabilities | 73,387 | 73,387 | 10,663 | - | - | 54,329 | - | 8,395 |
| Other Off Balance Sheet Liabilities | 89,138 | 89,138 | 89,138 | - | - | - | - | - |
| Undrawn Credit Lines | 704,904 | 704,904 | 704,904 | - | - | - | - | - |
| Total | 4,197,405 | 4,283,970 | 1,874,130 | 427,385 | 701,434 | 1,248,542 | 24,019 | 8,460 |
| Net cash Inflow/(Outflow) | (190,206) | 121,551 | 38,421 | (197,960) | (359,101) | (249,445) | 516,591 | 373,045 |
| Derivative Financial Instruments | | | | | | | | |
| - Inflow | - | 29,696 | 5,182 | 23,351 | 1,163 | - | - | - |
| - Outflow | - | (29,089) | (5,062) | (22,869) | (1,158) | - | - | - |
| Total | - | 607 | 120 | 482 | 5 | - | - | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Bank | Carrying Amount B\$'000 | Gross Nominal Inflow/ (Outflow) B\$'000 | Less than 3 months B\$'000 | 3-6 months B\$'000 | 6-12 months B\$'000 | 1-3 years B\$'000 | 3-5 years B\$'000 | Over 5 years B\$'000 |
|--|----------------------------|---|-------------------------------|-----------------------|------------------------|----------------------|----------------------|-------------------------|
| 2018 | | | | | | | | |
| <u>Non-Derivative Assets</u> | | | | | | | | |
| Cash | 37,832 | 37,832 | 37,832 | - | - | - | - | - |
| Due from Banks / AMBD | 1,910,232 | 1,918,182 | 1,709,087 | 76,614 | 53,726 | 61,591 | 17,164 | - |
| Government Sukuk | 24,660 | 25,000 | - | - | 25,000 | - | - | - |
| Investment Securities | 63,033 | 70,893 | 15,186 | 10,388 | 13,467 | 15,329 | 16,215 | 308 |
| Loans and Advances | 1,263,254 | 1,469,336 | 163,797 | 115,724 | 161,450 | 475,193 | 255,639 | 297,533 |
| Other On Balance Sheet Assets | 8,805 | 8,805 | 1,088 | - | 7,319 | 398 | - | - |
| Other Off Balance Sheet Assets | 80,761 | 80,761 | 80,761 | - | - | - | - | - |
| Total | 3,388,577 | 3,610,809 | 2,007,751 | 202,726 | 260,962 | 552,511 | 289,018 | 297,841 |
| <u>Non-Derivative Liabilities</u> | | | | | | | | |
| Deposits | 2,870,481 | 2,881,388 | 1,194,847 | 367,201 | 558,500 | 737,463 | 23,377 | - |
| Borrowings | 54,641 | 54,745 | 54,745 | - | - | - | - | - |
| Group Balances Payable | 5,222 | 5,222 | 5,222 | - | - | - | - | - |
| Other On Balance Sheet Liabilities | 54,122 | 59,303 | 180 | - | - | 51,880 | - | 7,243 |
| Other Off Balance Sheet Liabilities | 80,761 | 80,761 | 80,761 | - | - | - | - | - |
| Undrawn Credit Lines | 606,754 | 606,754 | 606,754 | - | - | - | - | - |
| Total | 3,671,981 | 3,688,173 | 1,942,509 | 367,201 | 558,500 | 789,343 | 23,377 | 7,243 |
| Net cash Inflow/(Outflow) | (283,404) | (77,364) | 65,242 | (164,475) | (297,538) | (236,832) | 265,641 | 290,598 |
| <u>Derivative Financial Instruments</u> | | | | | | | | |
| - Inflow | - | 19,137 | 915 | 16,010 | 2,212 | - | - | - |
| - Outflow | - | (19,099) | (906) | (16,001) | (2,192) | - | - | - |
| Total | - | 38 | 9 | 9 | 20 | - | - | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Group | Carrying Amount B\$'000 | Gross Nominal Inflow/ (Outflow) B\$'000 | Less than 3 months B\$'000 | 3-6 months B\$'000 | 6-12 months B\$'000 | 1-3 years B\$'000 | 3-5 years B\$'000 | Over 5 years B\$'000 |
|---|----------------------------|---|-------------------------------|-----------------------|------------------------|----------------------|----------------------|-------------------------|
| 2018 | | | | | | | | |
| Non-Derivative Assets | | | | | | | | |
| Cash | 40,491 | 40,491 | 40,491 | - | - | - | - | - |
| Due from Banks / AMBD | 1,970,378 | 1,978,330 | 1,769,234 | 76,614 | 53,726 | 61,591 | 17,165 | - |
| Government Sukuk | 24,660 | 25,000 | - | - | 25,000 | - | - | - |
| Investment Securities | 63,033 | 70,893 | 15,186 | 10,388 | 13,467 | 15,329 | 16,215 | 308 |
| Loans and Advances | 2,067,235 | 2,468,421 | 232,768 | 182,524 | 287,838 | 899,774 | 501,051 | 364,466 |
| Other On Balance Sheet Assets | 36,771 | 36,771 | 29,054 | - | 7,319 | 398 | - | - |
| Other Off Balance Sheet Assets | 80,761 | 80,761 | 80,761 | - | - | - | - | - |
| Total | 4,283,329 | 4,700,667 | 2,167,494 | 269,526 | 387,350 | 977,092 | 534,431 | 364,774 |
| Non-Derivative Liabilities | | | | | | | | |
| Deposits | 3,589,655 | 3,609,222 | 1,286,269 | 402,116 | 694,016 | 1,203,444 | 23,377 | - |
| Borrowings | 54,641 | 54,745 | 54,745 | - | - | - | - | - |
| Other On Balance Sheet Liabilities | 61,995 | 67,175 | 8,052 | - | - | 51,880 | - | 7,243 |
| Other Off Balance Sheet Liabilities | 80,761 | 80,761 | 80,761 | - | - | - | - | - |
| Undrawn Credit Lines | 606,754 | 606,754 | 606,754 | - | - | - | - | - |
| Total | 4,393,806 | 4,418,657 | 2,036,581 | 402,116 | 694,016 | 1,255,324 | 23,377 | 7,243 |
| Net cash Inflow/(Outflow) | (110,477) | 282,010 | 130,913 | (132,590) | (306,666) | (278,232) | 511,054 | 357,531 |
| Derivative Financial Instruments | | | | | | | | |
| - Inflow | - | 19,137 | 915 | 16,010 | 2,212 | - | - | - |
| - Outflow | - | (19,099) | (906) | (16,001) | (2,192) | - | - | - |
| Total | - | 38 | 9 | 9 | 20 | - | - | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The above tables show the undiscounted cash flows on the Bank and the Group's non-derivative financial assets and liabilities, including issued financial guarantee contracts, and unrecognised loan commitments on the basis of their earliest possible contractual maturity. For issued financial guarantee contracts, the maximum amount of the guarantee is allocated to the earliest period in which the guarantee could be called.

The gross nominal inflows / (outflows) disclosed in the previous table represent the contractual undiscounted cash flows relating to derivative financial liabilities and assets held for risk management purposes. The disclosure shows a net amount for derivatives that are net settled, but a gross inflow and outflow amount for derivatives that have simultaneous gross settlement (e.g. forward exchange contracts).

As part of the management of its liquidity risk arising from financial liabilities, the Group holds liquid assets comprising cash and cash equivalents, and debt securities for which there is an active and liquid market so that they can be readily sold to meet liquidity requirements. In addition, the Group maintains agreed lines of credit with banks and holds unencumbered assets eligible for use as collateral.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Market risks

Market risk is the risk that changes in market prices, such as interest rates, equity prices and foreign exchange rates will affect the value of the Group's holdings of financial instruments. The objective of the Group's market risk management is to manage and control market risk exposures within acceptable parameters in order to ensure the Group's solvency while optimising the return on risk.

Management of market risks

Overall authority for market risk is vested in the EXCO. EXCO may set up limits for each type of risk in aggregate and for portfolios while management is responsible for the day-to-day review of their implementation.

The EXCO has appointed ALCO to monitor and control market risk exposures.

Exposure to interest rate risk

The principal risk to which non-trading portfolios are exposed to is the risk of loss from fluctuations in the future cash flows or fair values of financial instruments because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps by the management and it is assisted by the Treasury in its day-to-day monitoring activities. A summary of the Group's interest rate bearing assets and liabilities position on the non-trading positions based on earlier of repricing or maturity dates is as follows:

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Market risks (cont'd)

| Bank | Carrying Amount | Non-Interest Bearing | Interest Bearing | | | | | |
|-------------------------------------|------------------|----------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| | | | Less than 3 months | 3-6 months | 6-12 months | 1-3 years | 3-5 years | Over 5 years |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| 2019 | | | | | | | | |
| <u>Financial Assets</u> | | | | | | | | |
| Cash | 38,875 | 38,875 | - | - | - | - | - | - |
| Due from Banks / AMBD | 1,640,405 | 201,747 | 1,219,766 | 42,945 | 82,726 | 71,107 | 22,114 | - |
| Government Sukuk | 75,553 | - | 38,814 | 7,058 | 29,681 | - | - | - |
| Investment Securities | 80,061 | - | - | 10,375 | - | 34,489 | 34,892 | 305 |
| Loans and Advances | 1,193,611 | - | 151,560 | 91,524 | 79,697 | 420,274 | 189,265 | 261,291 |
| Group Balances Receivable | 341 | 341 | - | - | - | - | - | - |
| Other Assets | 6,983 | 6,983 | - | - | - | - | - | - |
| Total | 3,035,829 | 247,946 | 1,410,140 | 151,902 | 192,104 | 525,870 | 246,271 | 261,596 |
| <u>Financial Liabilities</u> | | | | | | | | |
| Deposits | 2,627,333 | 810,316 | 769,792 | 321,444 | 314,022 | 390,098 | 21,661 | - |
| Borrowings | - | - | - | - | - | - | - | - |
| Group Balances Payable | - | - | - | - | - | - | - | - |
| Lease Liabilities | 3,139 | - | 249 | 253 | 515 | 1,638 | 419 | 65 |
| Other Liabilities | 63,400 | 63,400 | - | - | - | - | - | - |
| Total | 2,693,872 | 873,716 | 770,041 | 321,697 | 314,537 | 391,736 | 22,080 | 65 |
| 2018 | | | | | | | | |
| <u>Financial Assets</u> | | | | | | | | |
| Cash | 37,832 | 37,832 | - | - | - | - | - | - |
| Due from Banks / AMBD | 1,910,232 | 208,686 | 1,498,498 | 76,091 | 53,020 | 58,729 | 15,208 | - |
| Government Sukuk | 24,660 | - | - | - | 24,660 | - | - | - |
| Investment Securities | 63,033 | - | 15,070 | 9,950 | 13,048 | 14,264 | 10,393 | 308 |
| Loans and Advances | 1,263,254 | - | 139,087 | 91,450 | 83,994 | 427,870 | 215,678 | 305,175 |
| Other Assets | 8,805 | 8,805 | - | - | - | - | - | - |
| Total | 3,307,816 | 255,323 | 1,652,655 | 177,491 | 174,722 | 500,863 | 241,279 | 305,483 |
| <u>Financial Liabilities</u> | | | | | | | | |
| Deposits | 2,870,481 | 764,818 | 1,010,386 | 301,665 | 361,541 | 410,605 | 21,466 | - |
| Borrowings | 54,641 | - | 54,641 | - | - | - | - | - |
| Group Balances Payable | 5,222 | 5,222 | - | - | - | - | - | - |
| Other Liabilities | 54,122 | 54,122 | - | - | - | - | - | - |
| Total | 2,984,466 | 824,162 | 1,065,027 | 301,665 | 361,541 | 410,605 | 21,466 | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

Market risks (cont'd)

| Group | Carrying Amount | Non-Interest Bearing | Interest Bearing | | | | | |
|-------------------------------------|------------------|----------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| | | | Less than 3 months | 3-6 months | 6-12 months | 1-3 years | 3-5 years | Over 5 years |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| 2019 | | | | | | | | |
| <u>Financial Assets</u> | | | | | | | | |
| Cash | 42,301 | 42,301 | - | - | - | - | - | - |
| Due from Banks / AMBD | 1,696,692 | 258,033 | 1,219,766 | 42,945 | 82,726 | 71,107 | 22,117 | - |
| Government Sukuk | 75,553 | - | 38,814 | 7,058 | 29,681 | - | - | - |
| Investment Securities | 80,061 | - | - | 10,375 | - | 34,489 | 34,892 | 305 |
| Loans and Advances | 1,988,291 | - | 210,250 | 140,003 | 183,848 | 750,658 | 381,067 | 322,465 |
| Other Assets | 35,163 | 35,163 | - | - | - | - | - | - |
| Total | 3,918,061 | 335,497 | 1,468,830 | 200,381 | 296,255 | 856,254 | 438,076 | 322,770 |
| <u>Financial Liabilities</u> | | | | | | | | |
| Deposits | 3,324,887 | 744,232 | 842,533 | 360,080 | 481,134 | 875,247 | 21,661 | - |
| Borrowings | - | - | - | - | - | - | - | - |
| Lease Liabilities | 5,089 | - | 365 | 370 | 754 | 2,650 | 885 | 65 |
| Other Liabilities | 73,386 | 73,386 | - | - | - | - | - | - |
| Total | 3,403,362 | 817,618 | 842,898 | 360,450 | 481,888 | 877,897 | 22,546 | 65 |
| 2018 | | | | | | | | |
| <u>Financial Assets</u> | | | | | | | | |
| Cash | 40,491 | 40,491 | - | - | - | - | - | - |
| Due from Banks / AMBD | 1,970,378 | 268,833 | 1,498,498 | 76,091 | 53,019 | 58,729 | 15,208 | - |
| Government Sukuk | 24,660 | - | - | - | 24,660 | - | - | - |
| Investment Securities | 63,033 | - | 15,070 | 9,950 | 13,048 | 14,264 | 10,393 | 308 |
| Loans and Advances | 2,067,235 | - | 202,578 | 140,236 | 192,588 | 767,475 | 404,380 | 359,978 |
| Other Assets | 36,771 | 36,771 | - | - | - | - | - | - |
| Total | 4,202,568 | 346,095 | 1,716,146 | 226,277 | 283,315 | 840,468 | 429,981 | 360,286 |
| <u>Financial Liabilities</u> | | | | | | | | |
| Deposits | 3,589,655 | 708,834 | 1,111,467 | 336,097 | 514,505 | 897,286 | 21,466 | - |
| Borrowings | 54,641 | - | 54,641 | - | - | - | - | - |
| Other Liabilities | 61,995 | 61,995 | - | - | - | - | - | - |
| Total | 3,706,291 | 770,829 | 1,166,108 | 336,097 | 514,505 | 897,286 | 21,466 | - |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The management of interest rate risk is supplemented by monitoring the sensitivity of the Group's financial assets and liabilities to various interest rate scenarios. Scenarios that are considered on a monthly basis include a 10 basis point (bp) parallel fall or rise in all yield curves.

Interest rate movements affect reported retained earnings due to increases or decreases in net interest income and the fair value changes reported in profit or loss.

If interest rates had been 10 basis points higher or lower and all other variables were held constant, the Bank and the Group's projected net interest income for the financial year ended December 31, 2018 would increase/(decrease) by:

| | Bank | | Group | |
|-------------------------|-------------------|-------------------|-------------------|-------------------|
| | +0.10% B\$'000 | -0.10% B\$'000 | +0.10% B\$'000 | -0.10% B\$'000 |
| As at December 31, 2019 | 301 | (301) | (514) | 514 |
| As at December 31, 2018 | 321 | (321) | (551) | 551 |

Overall non-trading interest rate risk positions are managed by Treasury and Finance department which uses investment securities, advances to banks, deposits from banks and derivative instruments to manage the overall position arising from the Group's activities.

Foreign exchange risk

Foreign exchange risk is the risk to earnings and value of financial instruments caused by fluctuations in foreign exchange rates.

Currency risks primarily arise for the fluctuation in the exchange rates on the open position of the Bank for all currencies other than its functional currency. The main dealing currencies of the Group are BND against major currencies, including USD, GBP, AUD and SGD. The Group is not exposed to foreign exchange risk for SGD due to the Currency Interchangeability Agreement between Singapore and Brunei Darussalam which interchange the two currencies at par. The Group has limited foreign exchange transactions and does not hold speculative trading positions. The Group manages the foreign exchange risk by monitoring the exposure against limits set by ALCO.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

| Bank and Group | USD B\$'000 | GBP B\$'000 | AUD B\$'000 | Others B\$'000 |
|---|------------------------|------------------------|------------------------|---------------------------|
| 2019 | | | | |
| <u>Financial Assets</u> | | | | |
| Cash | 588 | 270 | 202 | 1,496 |
| Due from Banks / AMBD | 24,493 | 16,058 | 50,941 | 27,496 |
| Investment Securities | 305 | - | - | - |
| Loans and Advances | 119,563 | - | - | (154) |
| Other Assets | 327 | - | - | 270 |
| Total | 145,276 | 16,328 | 51,143 | 29,108 |
| <u>Financial Liabilities</u> | | | | |
| Deposits | 129,764 | 16,231 | 51,194 | 20,011 |
| Borrowings | - | - | - | - |
| Others | 1,454 | 3 | (1) | 22 |
| Total | 131,218 | 16,234 | 51,193 | 20,033 |
| Off Balance Sheet Derivative Financial Instruments | (18,949) | 762 | (112) | (9,667) |
| 2018 | | | | |
| <u>Financial Assets</u> | | | | |
| Cash | 917 | 472 | 192 | 1,222 |
| Due from Banks / AMBD | 90,654 | 16,788 | 52,692 | 23,813 |
| Investment Securities | 13,885 | - | - | - |
| Loans and Advances | 101,885 | - | - | - |
| Total | 207,341 | 17,260 | 52,884 | 25,035 |
| <u>Financial Liabilities</u> | | | | |
| Deposits | 143,415 | 16,334 | 50,058 | 20,282 |
| Borrowings | 54,604 | - | - | - |
| Others | 78 | 72 | - | 25 |
| Total | 198,097 | 16,406 | 50,058 | 20,307 |
| Off Balance Sheet Derivative Financial Instruments | (10,565) | (1,013) | (3,186) | (4,324) |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.4 FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

The estimated impact on the Bank's and the Group's profit or loss for a 10% change in the foreign exchange rates (USD, GBP, AUD and others) against BND is shown below:

| Bank and Group | USD | GBP | AUD | Others |
|-------------------------|--------------------|--------------------|--------------------|--------------------|
| | +/- 10% B\$'000 | +/- 10% B\$'000 | +/- 10% B\$'000 | +/- 10% B\$'000 |
| As at December 31, 2019 | (489) | 86 | (16) | (59) |
| As at December 31, 2018 | (132) | (16) | (36) | 40 |

Operational risks

Operational risk is the risk to achieving the Group's strategic objectives as a result of inadequate or failed internal processes, people and systems, or from external events. Operational risk is inherent to every aspect of our business. The Group's objective is to manage its operational risk at appropriate levels, considering the markets we operate in, capital and liquidity adequacy, as well as economic conditions and the regulatory environment.

The Board is ultimately responsible for all aspects of operational risk management. The Board delegates these responsibilities to the Risk Management Committee to oversee the management of operational risks.

The Group's operational risk management framework sets out to identify, assess, control, mitigate, report and monitor operational risk.

Senior management is overall responsible for implementing the operational risk management framework, its associated policies and procedures, to anticipate and mitigate operational risk for the Group.

The Three Lines of Defence approach is applied to operational risk management.

The first line of defence – business line management including support functions – is directly responsible for identifying and managing day-to-day operational risks. The second line of defence is provided by the Group Risk Department where it coordinates, facilitates and oversees the effectiveness and integrity of the Group's operational risk management framework. The third line of defence involves the Internal Audit function to provide independent assurance to the Board and senior management on the effectiveness and quality of governance, risk management and internal control processes.

The Group employs the Basic Indicator Approach to compute operational risk capital.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.5 FAIR VALUE MEASUREMENTS

This note provides information about how the Group determines fair values of various financial assets and financial liabilities.

Fair values of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used).

| Bank and Group | Fair Value as at | | Level of the Fair Value Hierarchy | Valuation Technique(s) & Key input(s) |
|---|------------------|-----------------|-----------------------------------|---|
| | 2019 B\$'000 | 2018 B\$'000 | | |
| <u>Assets</u> | | | | |
| Investment Securities – Index Linked Notes | 10,375 | 18,275 | 2 | Reuters Quote |
| Investment Securities – Structured Deposits | 4,042 | 4,042 | 2 | Reuters Quote |
| Investment Securities – Corporate Bonds | 3 | 333 | 2 | Quoted Prices |
| Investment Securities – Equity | 305 | 308 | 3 | Net Asset Value |
| Derivative Assets | 596 | 179 | 2 | Reuters Quote |
| Total | 15,321 | 23,137 | | |
| <u>Liabilities</u> | | | | |
| Deposits from Customers – Structured Deposits | 14,540 | 22,112 | 2 | Reuters Quote or Adjusted Quoted Prices |
| Derivative liabilities | 36 | 124 | 2 | Reuters Quote |
| Total | 14,576 | 22,236 | | |

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.5 FAIR VALUE MEASUREMENTS (cont'd)

Reconciliation of Level 3 fair value measurements

The following table shows a reconciliation from the beginning balances to the ending balances for the fair value measurements in Level 3 of the fair value hierarchy:

| | <u>Bank and Group</u> | |
|---|-----------------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 |
| <u>Investment Securities</u> | | |
| Opening balance as at January 1 | 308 | - |
| Total Gains or Losses included in Profit or Loss for the year: | | |
| Revaluation during the year | (3) | 308 |
| Balance as at December 31 | 305 | 308 |

Financial assets and financial liabilities not measured at fair value on the statements of financial position

Fair value of financial instruments

Where possible, fair values have been estimated using market prices for financial instruments. Where market prices are not available, fair values have been estimated using quoted prices for financial instruments with similar characteristics, or otherwise using a suitable valuation technique where practicable to do so. The fair value information presented represents the Group's best estimate of those values and may be subject to certain assumptions and limitations.

Methodologies

The methodologies and assumptions used in estimating fair values depend on the terms and risk characteristics of the various instruments and include the following:

Financial instruments for which carrying value approximates fair value

These include cash and balances with AMBD, deposits from customers, deposits from banks and other financial institutions, loans and advances and intercompany balances which reprice generally within six months of the reporting date, and accrued interest receivable and payable. The carrying value of these financial instruments is an approximation of the fair value because they are either short-term in nature, reprice frequently or are receivable or payable on demand and do not have significant credit risk.

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4 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT OBJECTIVES (cont'd)

4.5 FAIR VALUE MEASUREMENTS (cont'd)

Loans and Advances

For loans and advances which mature or reprice after six months, the fair value is principally estimated by discounting anticipated cash flows (including interest at contractual rates). Performing loans are grouped, to the extent possible, into homogenous pools segregated by maturity and the coupon rates of the loans within each pool. In general, cash flows are discounted using current market rates for instruments with similar maturity, repricing and credit risk characteristics.

For non-performing uncollateralised loans and advances, an estimate is made of the time period to realise these cash flows and the fair value is estimated by discounting these cash flows at the market rate. For non-performing loans and advances where collateral exists, the fair value is the lesser of the carrying value of the loans and advances, net of specific allowances, or the fair value of the collateral, discounted as appropriate.

Deposits by customers

Deposits by customers which mature or reprice after six months from the reporting date are grouped by residual maturity. The fair value is calculated using discounted cash flow models, based on the deposit type and its related maturity, applying either market rates, where applicable or current rates offered for deposits of similar remaining maturities.

Derivative financial instruments

The fair values of derivative financial instruments such as foreign exchange contracts are based on quoted market prices at the end of the reporting period.

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4.5 FAIR VALUE MEASUREMENTS (cont'd)

Summary

The fair value of certain financial assets and liabilities approximate their carrying values at the end of the reporting period. Accordingly, the Group has not disclosed the fair value and their levels in the fair value hierarchy for financial assets and liabilities carried at amortised cost.

Except as detailed in the following table, the directors consider that the carrying amounts of financial assets and financial liabilities recognised in the consolidated financial statements approximate their fair values.

| | Bank and Group | | | |
|-------------------------------|-------------------------------|-----------------------|-------------------------------|-----------------------|
| | 2019 | | 2018 | |
| | Carrying Amount B\$'000 | Fair Value B\$'000 | Carrying Amount B\$'000 | Fair Value B\$'000 |
| Financial Assets | | | | |
| Investments at amortised cost | | | | |
| -Government Sukuk | 75,553 | 75,553 | 24,660 | 24,660 |
| -Investment Securities | 65,336 | 65,765 | 40,075 | 40,297 |
| Total | 140,889 | 141,318 | 64,735 | 64,957 |
| | Fair Value Hierarchy | | | |
| | Level 1 B\$'000 | Level 2 B\$'000 | Level 3 B\$'000 | Total B\$'000 |
| 2019 | | | | |
| Financial Assets | | | | |
| Investments at amortised cost | | | | |
| -Government Sukuk | - | - | 75,553 | 75,553 |
| -Investment Securities | 65,765 | - | - | 65,765 |
| Total | 65,765 | - | 75,553 | 141,318 |
| 2018 | | | | |
| Financial Assets | | | | |
| Investments at amortised cost | | | | |
| -Government Sukuk | - | - | 24,660 | 24,660 |
| -Investment Securities | 40,297 | - | - | 40,297 |
| Total | 40,297 | - | 24,660 | 64,957 |

The fair values of the financial assets and financial liabilities included in the level 2 and level 3 categories above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.

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5 NET INTEREST INCOME

| | Bank | | Group | |
|------------------------------|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Interest Income | | | | |
| Loans and Advances | 72,456 | 75,648 | 127,498 | 132,259 |
| Government Sukuk | 938 | 205 | 938 | 205 |
| Investment Securities | 1,399 | 1,390 | 1,399 | 1,390 |
| Placements with Other Banks | 26,679 | 22,012 | 26,679 | 22,012 |
| Others | 2,582 | 4,033 | 2,582 | 4,033 |
| Total Interest Income | 104,054 | 103,288 | 159,096 | 159,899 |
| Interest Expense | | | | |
| Deposits and Borrowings | 19,389 | 17,014 | 21,702 | 20,964 |
| Net Interest Income | 84,665 | 86,274 | 137,394 | 138,935 |

Total interest income and expense calculated using the effective interest method are reported above. The effective interest relating to financial assets or liabilities carried at fair value through profit or loss for the Bank's and Group's included above is an interest income of B\$439,232 (2018: B\$415,741) and an interest expense of B\$241,604 (2018: B\$349,461) respectively.

A reclassification of \$5,381,000 within Interest Income and Impairment Losses for Loans was made to prior year comparatives to enhance comparability with current year's figures.

6 OTHER OPERATING INCOME

| | Bank | | Group | |
|--|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Fees, charges and others | 16,493 | 15,889 | 18,586 | 18,688 |
| Dividend income from Subsidiary | 23,128 | 37,121 | - | - |
| Management fee from a subsidiary | 1,800 | 1,800 | - | - |
| Realised and Unrealised gains from Foreign Exchange transactions | 8,460 | 8,010 | 8,460 | 8,010 |
| Gains on Disposal of Property, Plant and Equipment | 47 | 16 | 47 | 16 |
| Total | 49,928 | 62,836 | 27,093 | 26,714 |

Recoveries of Loans Written-off previously grouped under Other Operating Income amounting to \$7,174,000 has been reclassified out to a separate line item to enhance comparability with current year's figures.

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7 NET INCOME FROM OTHER FINANCIAL INSTRUMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS

| | Bank and Group | |
|--|-----------------------|----------------|
| | 2019 | 2018 |
| | B\$'000 | B\$'000 |
| Investment Securities at Fair Value Through Profit or Loss: | | |
| - Corporate Bond | (255) | (1,443) |
| Deposits at Fair Value Through Profit or Loss: | | |
| - Deposits | (73) | - |
| Total | (328) | (1,443) |

8 PERSONNEL EXPENSES

| | Bank | | Group | |
|------------------------|---------------|---------------|---------------|---------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Directors' fees | 3,237 | 5,132 | 3,395 | 5,298 |
| Salaries and Wages | 19,341 | 19,141 | 23,650 | 23,324 |
| Allowances and Bonuses | 6,139 | 5,711 | 7,296 | 6,838 |
| Others | 3,585 | 2,702 | 4,074 | 3,213 |
| Total | 32,302 | 32,686 | 38,415 | 38,673 |

9 OTHER OVERHEAD EXPENSES

| | Bank | | Group | |
|---|---------------|---------------|---------------|---------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Promotion | | | | |
| Advertisement & Publicity | 2,254 | 2,246 | 2,582 | 2,566 |
| Operational | | | | |
| Depreciation of Property, Plant and Equipment | 4,888 | 5,236 | 5,198 | 5,640 |
| Depreciation of Right-of-use Assets | 1,036 | - | 1,533 | - |
| Repair and Maintenance | 4,466 | 3,064 | 5,193 | 3,895 |
| Rental | - | 1,896 | - | 2,591 |
| Interest Expense on Lease Liabilities | 195 | - | 313 | - |
| Expenses relating to Short-Term Leases | 701 | - | 733 | - |
| Expenses relating to Leases of Low Value Assets | 274 | - | 398 | - |
| Hire of Equipment | 2 | 225 | 3 | 226 |
| General Expenses | | | | |
| Auditors' Fees | 55 | 300 | 108 | 376 |
| Professional Fees | 1,198 | 3,404 | 3,074 | 4,872 |
| Loss on Disposal of Property, Plant and Equipment | 1 | - | 1 | - |
| Loss on Disposal of Investment Securities | - | 19 | - | 20 |
| Dealer's Commission and Incentives | - | - | 9,586 | 10,267 |
| Others | 20,909 | 16,931 | 27,856 | 23,980 |
| Total | 35,979 | 33,321 | 56,578 | 54,433 |

The total cash outflow for leases amount to B\$1,877,000.

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10 INCOME TAX EXPENSE

| | Bank | | Group | |
|---|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Recognised in the Statements of Profit or Loss | | | | |
| Current Tax Expense | | | | |
| Current year | 7,860 | 9,305 | 13,144 | 14,025 |
| Deferred Tax Expense | | | | |
| Origination & reversal of temporary differences | (1,000) | - | (1,000) | - |
| Total Income Tax Expense | 6,860 | 9,305 | 12,144 | 14,025 |
| Movement in Provision for Taxation | | | | |
| Opening Balance as at January 1 | 18,021 | 15,364 | 39,880 | 36,349 |
| Impact of IFRS 9 adoption at January 1, 2018 | - | 609 | - | 198 |
| Current year provision | 7,860 | 9,305 | 13,144 | 14,025 |
| Income tax paid | (9,432) | (7,257) | (12,939) | (10,692) |
| Closing balance as at December 31 | 16,449 | 18,021 | 40,085 | 39,880 |
| Reconciliation of Effective Tax Rate at 18.50% | | | | |
| Profit before income tax | 63,092 | 79,947 | 68,670 | 68,966 |
| Income Tax using the domestic corporation tax rate | 11,672 | 14,790 | 12,704 | 12,759 |
| Tax effect of non-taxable revenue and others | (3,812) | (5,485) | 440 | 1,266 |
| Total | 7,860 | 9,305 | 13,144 | 14,025 |

11 CASH AND SHORT TERM FUNDS

| | Bank | | Group | |
|---|------------------|------------------|------------------|------------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Cash in hand | 38,875 | 37,832 | 42,301 | 40,491 |
| Balances with Banks and Other Financial Institutions | 201,747 | 208,686 | 204,953 | 211,706 |
| Money at call and short notice and Interbank | 122,198 | 184,917 | 122,198 | 184,917 |
| Placements with remaining maturity not exceeding one year | 1,316,461 | 1,516,629 | 1,316,461 | 1,516,629 |
| Total | 1,679,281 | 1,948,064 | 1,685,913 | 1,953,743 |

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12 BALANCES WITH AUTORITI MONETARI BRUNEI DARUSSALAM (AMBD)

This is maintained as required by the provisions of Section 45 of the Brunei Darussalam Banking Order 2006 and a directive issued by the Autoriti Monetari Brunei Darussalam in accordance with Section 25(2) of the Finance Companies Act, Cap.89. This is not available for use in the Bank and its subsidiaries' day to day operations. At present, the minimum cash reserve requirement is 6% (2017: 6%) of the total average deposit liabilities and is maintained under the RTGS account with AMBD.

13 DERIVATIVE FINANCIAL INSTRUMENTS

| | Bank and Group | | |
|----------------------------|-----------------------------|--------------------------|------------------------------|
| | Notional B\$'000 | Asset B\$'000 | Liability B\$'000 |
| 2019 | | | |
| Foreign Exchange Contracts | 29,696 | 596 | 36 |
| 2018 | | | |
| Foreign Exchange Contracts | 19,137 | 179 | 124 |

14 GOVERNMENT SUKUK

| | Bank and Group | |
|---|-------------------------|-------------------------|
| | 2019 B\$'000 | 2018 B\$'000 |
| Government Sukuk measured at amortised cost | 75,553 | 24,660 |

15 INVESTMENT SECURITIES

| | Bank and Group | |
|---|-------------------------|-------------------------|
| | 2019 B\$'000 | 2018 B\$'000 |
| Investment Securities mandatorily measured at FVTPL | 14,725 | 22,958 |
| Investment Securities measured at amortised cost | 65,336 | 40,075 |
| Total | 80,061 | 63,033 |

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16 LOANS AND ADVANCES

| | Bank | | Group | |
|---------------------------------|------------------|------------------|------------------|------------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| By Type: | | | | |
| Cash line / Overdrafts | 160,944 | 170,192 | 160,944 | 170,192 |
| Term Loans | | | | |
| - Property Loans | 298,432 | 307,864 | 298,432 | 307,864 |
| - Hire Purchase Receivables | - | - | 802,647 | 814,165 |
| - Other Term Loans | 621,431 | 694,949 | 621,431 | 694,949 |
| Bills Receivable | - | - | - | - |
| Trust Receipts | 124,826 | 128,426 | 124,826 | 128,426 |
| Staff Loans | 4,695 | 5,354 | 4,695 | 5,354 |
| Credit / Charge cards | 42,199 | 40,914 | 42,200 | 40,914 |
| Revolving credit | 13,602 | 8,951 | 13,602 | 8,951 |
| Syndicated Loan | 13,452 | 13,614 | 13,452 | 13,614 |
| Others | 819 | 864 | 819 | 864 |
| Gross Loans and Advances | 1,280,400 | 1,371,128 | 2,083,048 | 2,185,293 |
| Less: Loss allowances | (86,789) | (107,874) | (94,757) | (118,058) |
| Net Loans and Advances | 1,193,611 | 1,263,254 | 1,988,291 | 2,067,235 |

17 GROUP BALANCES RECEIVABLE / PAYABLE

| | Bank | | Group | |
|-----------------------|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Due from Subsidiaries | 341 | - | - | - |
| Due to Subsidiaries | - | 5,222 | - | - |

18 INVESTMENT IN SUBSIDIARIES

| Name of Company | Principal Activity | Country of Incorporation | Cost | | % Holding | |
|-------------------------|---|--------------------------|-----------------|-----------------|-----------|--------|
| | | | 2019 B\$'000 | 2018 B\$'000 | 2019 | 2018 |
| Baiduri Finance Berhad | Finance Company | Brunei Darussalam | 45,249 | 45,249 | 100% | 100% |
| Baiduri Capital Sdn Bhd | Sharebrokers & Dealers in Securities & Investments of all kinds | Brunei Darussalam | 2,700 | 2,700 | 99.99% | 99.99% |
| Total | | | 47,949 | 47,949 | | |

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19 OTHER ASSETS

| | Bank | | Group | |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Accounts Receivables | 400 | 598 | 548 | 745 |
| Sundry Debtors and Others | 6,584 | 8,207 | 6,744 | 8,539 |
| Prepayments and Consumables | 1,724 | 1,551 | 1,801 | 1,630 |
| Dealer's Commission and Incentives | - | - | 27,872 | 27,487 |
| Total | 8,708 | 10,356 | 36,965 | 38,401 |

20 RIGHT-OF-USE ASSETS

The Bank and Group lease a number of branch and office premises. The leases typically run for a period of 1 to 10 years, and with an option to renew the lease after that date.

| | Bank B\$'000 | Group B\$'000 |
|---------------------------------|-----------------|------------------|
| Cost | | |
| As at beginning of the year | 4,095 | 6,493 |
| Additions | - | - |
| As at end of year | 4,095 | 6,493 |
| Accumulated Depreciation | | |
| As at beginning of the year | - | - |
| Depreciation for the year | 1,036 | 1,533 |
| As at end of the year | 1,036 | 1,533 |
| Carrying Amounts | | |
| As at December 31, 2019 | 3,059 | 4,960 |
| As at January 1, 2019 | 4,095 | 6,493 |

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21 PROPERTY, PLANT AND EQUIPMENT

| Bank | Freehold Land and Buildings B\$'000 | Leasehold Land and Buildings B\$'000 | Leasehold Improvements B\$'000 | Computers B\$'000 | Equipment / Furniture B\$'000 | Motor Vehicles B\$'000 | Total 2019 B\$'000 | Total 2018 B\$'000 |
|---------------------------------|--|---|---|------------------------------|--|---------------------------------------|-----------------------------------|-----------------------------------|
| Cost | | | | | | | | |
| As at beginning of the year | 4,963 | 18,589 | 4,127 | 19,208 | 2,174 | 571 | 49,632 | 42,983 |
| Additions | - | 14,424 | 237 | 5,251 | 417 | 17 | 20,346 | 9,821 |
| Disposals | - | - | (43) | (4,802) | (1,179) | (97) | (6,121) | (3,172) |
| As at end of year | 4,963 | 33,013 | 4,321 | 19,657 | 1,412 | 491 | 63,857 | 49,632 |
| Accumulated Depreciation | | | | | | | | |
| As at beginning of the year | 541 | 1,703 | 2,074 | 8,554 | 1,293 | 333 | 14,498 | 12,434 |
| Depreciation for the year | 80 | 471 | 704 | 3,055 | 481 | 97 | 4,888 | 5,236 |
| Disposals | - | - | (43) | (4,811) | (1,178) | (97) | (6,129) | (3,172) |
| As at end of the year | 621 | 2,174 | 2,735 | 6,798 | 596 | 333 | 13,257 | 14,498 |
| Carrying Amounts | | | | | | | | |
| As at December 31, 2019 | 4,342 | 30,839 | 1,586 | 12,859 | 816 | 158 | 50,600 | - |
| As at December 31, 2018 | 4,422 | 16,886 | 2,053 | 10,654 | 881 | 238 | 35,134 | - |
| Group | Freehold Land and Buildings B\$'000 | Leasehold Land and Buildings B\$'000 | Leasehold Improvements B\$'000 | Computers B\$'000 | Equipment / Furniture B\$'000 | Motor Vehicles B\$'000 | Total 2019 B\$'000 | Total 2018 B\$'000 |
| Cost | | | | | | | | |
| As at beginning of the year | 4,963 | 18,589 | 5,137 | 20,185 | 2,873 | 669 | 52,416 | 45,693 |
| Additions | - | 14,424 | 252 | 5,870 | 424 | 17 | 20,987 | 9,896 |
| Disposals | - | - | (43) | (4,802) | (1,179) | (97) | (6,121) | (3,173) |
| As at end of the year | 4,963 | 33,013 | 5,346 | 21,253 | 2,118 | 589 | 67,282 | 52,416 |
| Accumulated Depreciation | | | | | | | | |
| As at beginning of the year | 540 | 1,702 | 2,835 | 9,387 | 1,861 | 391 | 16,716 | 14,251 |
| Depreciation for the year | 80 | 472 | 859 | 3,130 | 541 | 116 | 5,198 | 5,640 |
| Disposals | - | - | (43) | (4,811) | (1,178) | (97) | (6,129) | (3,175) |
| As at end of the year | 620 | 2,174 | 3,651 | 7,706 | 1,224 | 410 | 15,785 | 16,716 |
| Carrying Amounts | | | | | | | | |
| As at December 31, 2019 | 4,343 | 30,839 | 1,695 | 13,547 | 894 | 179 | 51,497 | - |
| As at December 31, 2018 | 4,423 | 16,887 | 2,302 | 10,798 | 1,012 | 278 | 35,700 | - |

There were no capitalised borrowing costs related to the acquisition of Property, Plant and Equipment during the year (2018: nil).

Included in the Leasehold Land and Buildings is a building on a 99 years leasehold land and Construction in Progress.

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22 DEPOSITS FROM CUSTOMERS

| | Bank | | Group | |
|---------------------------|------------------|------------------|------------------|------------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| By type of Deposit | | | | |
| Demand Deposits | 737,324 | 701,231 | 740,341 | 704,158 |
| Savings Deposits | 572,826 | 620,268 | 1,397,303 | 1,454,403 |
| Fixed Deposits | 1,105,379 | 1,322,370 | 1,183,353 | 1,426,418 |
| Total | 2,415,529 | 2,643,869 | 3,320,997 | 3,584,979 |

23 DEPOSITS FROM BANKS AND OTHER FINANCIAL INSTITUTIONS

| | Bank | | Group | |
|---|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Licensed Conventional Bank in Brunei Darussalam | 480 | 82 | 480 | 82 |
| Licensed Finance Companies in Brunei Darussalam | 207,914 | 221,936 | - | - |
| Banks and Financial Institutions Abroad | 3,410 | 4,594 | 3,410 | 4,594 |
| Total | 211,804 | 226,612 | 3,890 | 4,676 |

24 BORROWINGS

| | Bank and Group | |
|----------------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 |
| By Product | | |
| Call money Borrowing | - | 54,641 |
| By Maturity | | |
| Due within One year | - | 54,641 |

25 LEASE LIABILITIES

| | 2019 | |
|--|-----------------|------------------|
| | Bank B\$'000 | Group B\$'000 |
| Amounts due for settlement within 12 months | 1,017 | 1,489 |
| Amounts due for settlement after 12 months | 2,122 | 3,600 |
| Total | 3,139 | 5,089 |
| Maturity Analysis: | | |
| Not later than 1 year | 1,017 | 1,489 |
| Later than 1 year and not later than 5 years | 2,057 | 3,535 |
| Later than 5 years | 65 | 65 |
| Total | 3,139 | 5,089 |

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26 OTHER LIABILITIES

| | Bank | | Group | |
|---|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Other Payables | 4,374 | 2,030 | 11,806 | 9,314 |
| Accrued Expenditure and provisions | 29,495 | 25,864 | 30,047 | 26,390 |
| Provision for Bonuses and End of Service Benefits | 13,880 | 11,980 | 16,022 | 14,150 |
| Others | 24,046 | 21,491 | 26,048 | 21,553 |
| Total | 71,795 | 61,365 | 83,923 | 71,407 |

27 DEFERRED TAX ASSETS AND LIABILITIES

| | Bank | | Group | |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Balances as at January 1 | 8,446 | 8,446 | 8,493 | 8,493 |
| Reversal of temporary differences | (1,000) | - | (1,000) | - |
| Balance as at December 31 | 7,446 | 8,446 | 7,493 | 8,493 |

Deferred tax liabilities comprise the estimated expense at current income tax rates on the following items:

| | Bank | | Group | |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Property, Plant and Equipment | 2,507 | 2,081 | 2,647 | 2,127 |
| Others | 9,206 | 10,396 | 9,278 | 10,575 |
| Loss allowances on Loans and Advances | (4,267) | (4,031) | (4,432) | (4,209) |
| Balance as at December 31 | 7,446 | 8,446 | 7,493 | 8,493 |

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28 SHARE CAPITAL

| | Bank and Group | |
|--|-----------------------|----------------|
| | 2019 | 2018 |
| | B\$'000 | B\$'000 |
| Authorised | | |
| 200,000,000 Ordinary shares of B\$1 each | 200,000 | 200,000 |
| Issued and Paid Up | | |
| 180,000,000 (2018: 150,000,000) Ordinary shares of B\$1 each | 180,000 | 150,000 |

On June 11, 2019, the issued share capital was increased to \$180,000,000 by the issuance of 30,000,000 ordinary shares of \$1 each.

The newly issued shares rank pari passu in all respects with the existing shares of the Bank.

The holders of ordinary shares are entitled to receive dividends as declared from time to time. At any General Meeting, every member present in person, shall have on a show of hands have one vote. All ordinary shares rank equally with regard to the Bank and Group's residual assets.

29 STATUTORY RESERVES

| | Bank | | Group | |
|--|----------------|----------------|----------------|----------------|
| | 2019 | 2018 | 2019 | 2018 |
| | B\$'000 | B\$'000 | B\$'000 | B\$'000 |
| Balances as at January 1 | 145,753 | 128,093 | 178,486 | 157,627 |
| Add: Transfer during the year | 14,058 | 17,660 | 17,565 | 20,859 |
| Less: Transfer to increase Share Capital | (30,000) | - | (30,000) | - |
| Balances as at December 31 | 129,811 | 145,753 | 166,051 | 178,486 |

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30 OTHER RESERVES

| | Bank | | Group | |
|--|-----------------|-----------------|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Retained Earnings | | | | |
| Balances as at January 1 | 73,422 | 69,257 | 142,237 | 158,787 |
| Impact of IFRS 9 adoption at January 1, 2018 | - | 2,683 | - | 868 |
| Profit for the financial year | 56,232 | 70,642 | 56,526 | 54,941 |
| Less: Transfer during the year: | | | | |
| - Statutory Reserve | (14,058) | (17,660) | (17,565) | (20,859) |
| - Prudential Reserve for Credit Losses | (1,872) | (25,282) | (2,334) | (25,524) |
| Prudential Reserve for Credit Losses * | 1,872 | 25,282 | 2,334 | 25,524 |
| Dividend | (17,000) | (51,500) | (17,000) | (51,500) |
| Balances as at December 31 | 98,596 | 73,422 | 164,198 | 142,237 |
| General Reserve | | | | |
| Opening and closing balance | 5,154 | 5,154 | 5,154 | 5,154 |
| Total Other Reserves | 103,750 | 78,576 | 169,352 | 147,391 |

The Prudential Reserve for Credit Losses is a non-distributable reserve account that is used to reflect an amount equal to the outstanding accrued interest/profit income on non-performing financial assets via a transfer from retained earnings as mandated by AMBD Notice no: BU/N-7/2018/57 Prudential Treatment of Problem assets and accounting for Expected Credit Losses.

31 CONTINGENCIES AND COMMITMENTS

In the normal course of business, the Bank and Group make various commitments and incurs certain contingent liabilities with legal recourse to its customers. No material losses are anticipated as a result of these transactions.

| | Bank and Group | |
|--|-----------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 |
| Contingencies | | |
| Letters of Credit | 55,302 | 60,181 |
| Guarantees, Bonds | 132,769 | 142,915 |
| Shipping Guarantees | 487 | 19 |
| Acceptances | 4,140 | 1,443 |
| Forward purchase | 29,696 | 19,137 |
| Sub-Total | 222,394 | 223,695 |
| Commitments | | |
| Undrawn Credit Lines | 704,904 | 606,754 |
| Sub-Total | 704,904 | 606,754 |
| Total Contingencies and Commitments | 927,298 | 830,449 |

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32 CASH AND CASH EQUIVALENTS

| | Bank | | Group | |
|--|------------------|------------------|------------------|------------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Cash in hand | 38,875 | 37,832 | 42,301 | 40,491 |
| Balances and placements with banks and other financial contractual maturity of less than 3 months | 1,421,513 | 1,532,609 | 1,285,806 | 1,374,000 |
| Total | 1,460,388 | 1,570,441 | 1,328,107 | 1,414,491 |

33 RELATED PARTY TRANSACTIONS

The Bank and the Group considered members of the board of directors as key management personnel of the Bank and the Group.

Some of the Bank's transactions and arrangements are with related parties and subsidiary companies and the effect of these on the basis determined between the parties are reflected in these financial statements.

(i) Transactions with Key Management Personnel for Bank and Group:

| | 2019 B\$'000 | 2018 B\$'000 |
|--|-----------------|-----------------|
| Statements of Financial Position | | |
| Assets | | |
| Loans and Advances (exclude Credit cards) | 777 | 1,322 |
| Credit Cards | 217 | 338 |
| Total | 994 | 1,660 |
| Liabilities | | |
| Deposits | 5,756 | 9,065 |
| Total | 5,756 | 9,065 |
| Off Balance Sheet items | | |
| Undrawn Facilities | 448 | 2,368 |
| Total | 448 | 2,368 |
| Statements of Profit or Loss and Other Comprehensive Income | | |
| Income | | |
| Interest Income | 52 | 101 |
| Total | 52 | 101 |
| Expenses | | |
| Interest Expenses | 87 | 139 |
| Other Expenses | 4,436 | 3,253 |
| Total | 4,523 | 3,392 |

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33 RELATED PARTY TRANSACTIONS (cont'd)

- (ii) The Bank's and Group's related parties, shall include parent, subsidiaries and other related companies.

| | Subsidiaries | | Other Related Companies | |
|--|-----------------|-----------------|-------------------------|-----------------|
| | 2019 B\$'000 | 2018 B\$'000 | 2019 B\$'000 | 2018 B\$'000 |
| Statements of Financial Position | | | | |
| Assets | | | | |
| Loans and Advances (exclude Credit cards) | - | - | 97,175 | 115,581 |
| Credit Cards | - | - | 77 | 38 |
| Other Assets | 341 | 14 | - | - |
| Total | 341 | 14 | 97,252 | 115,619 |
| Liabilities | | | | |
| Deposits | 207,914 | 221,936 | 196,584 | 214,571 |
| Other Liabilities | - | 5,236 | - | - |
| Total | 207,914 | 227,172 | 196,584 | 214,571 |
| Off-Balance sheet items | | | | |
| Guarantees | - | - | 419 | 599 |
| Undrawn Facilities | - | - | 54,381 | 14,492 |
| Contingencies and Other Commitments | - | - | 7,291 | 4,345 |
| Total | - | - | 62,091 | 19,436 |
| Statements of Profit or Loss and Other Comprehensive Income | | | | |
| Income | | | | |
| Interest Income | - | - | 4,330 | 3,890 |
| Total | - | - | 4,330 | 3,890 |
| Expenses | | | | |
| Interest Expenses | 2,908 | 1,906 | 1,124 | 1,076 |
| Total | 2,908 | 1,906 | 1,124 | 1,076 |